



## NEWS: EUROPE

# Balkan foes harden stances before talks

By Bruce Clark in London and Laura Silber in Zagreb

Mr Richard Holbrooke, the US peace envoy, yesterday won assurances from President Franjo Tuđman of Croatia that Zagreb would hold back from seizing the Serb-held regions of eastern Slavonia.

But Mr Holbrooke acknowledged that Mr Tuđman had retained the right to use force if he failed to reach an agreement with Serb leaders over the oil-rich area.

Daily threats from Croatian officials, and UN reports of Croatian troops on the move, have triggered fears of an imminent offensive.

On a final round of shuttle diplomacy in the region ahead

of peace talks in the US, Mr Holbrooke said in an interview that the main protagonists - Serbia, Croatia and Bosnia - had "hardened" their positions in anticipation" of the talks.

Despite a week-old US-brokered ceasefire in Bosnia, clashes continued yesterday in the north-west, around the town of Sanski Most.

Bosnian Serb leaders called on the UN to use airstrikes to halt an advance by Croatian and Moslem-led government forces towards Banja Luka, the Serb stronghold.

After interviewing Moslem refugees, Mr John Shattuck, US secretary of state for human rights, accused the Serbs of "horrendous human rights abuse" which he said

was "substantial *prima facie* evidence of war crimes, which if confirmed, could lead to indictments" at the International Court of Justice in The Hague.

Mr Shattuck challenged Serb leaders to clarify the fate of some 2,000 Moslems - mostly men - who disappeared from north-west Bosnia. The US has posed questions about the precise mission of the US contingent and its likely vulnerability to Serb revenge.

Referring to controversy in Washington about the despatch of US troops, Mr Holbrooke said: "There will be no successful peace settlement without US involvement. He added, however, that "there will be no despatch of US

troops without an iron-clad peace settlement".

However, analysts say the credibility of the Clinton administration in the eyes of all parties - including Bosnia and Croatia - has been weakened by the sceptical reaction on Capitol Hill to plans for the deployment of up to 20,000 US troops in Bosnia. Legislators have posed questions about the precise mission of the US contingent and its likely vulnerability to Serb revenge.

The question US officials find hardest to answer is why one year has been specified as the duration of the mission. The Clinton team has denied that the November 1996 election is a factor, but this claim has been received with scepticism.

An administration which is struggling to make its case in Congress will also find it hard to dissuade the Croatian government from attacking, or the Sarajevo government from consolidating its gains against the Serbs.

The Sarajevo government is a sophisticated reader of the signals in Washington, in close contact with a powerful pro-Bosnian lobby in Congress.

Under one possible outcome - openly advocated by some conservatives in Washington - the need to deploy US troops could be made less pressing by further advances by troops of the Croatian-Bosnian coalition, ultimately confining the Serbs to a small part of eastern Bosnia.

If these advances did take place, and several hundred thousand more Bosnian Serbs are driven out of western Bosnia, there would be little point in deploying a large international force as currently envisaged.

Observers fear the US administration's ability - and perhaps its desire - to prevent this possible outcome could falter if the issue of US troop deployments in Bosnia became part of the Clinton administration's broader differences with Congress.

Renger adds: Britain's General Rupert Smith will soon be replaced as UN commander in Bosnia by another UK officer, General Michael Jackson. UN officials said yesterday.

## Yeltsin seeks replacement for Kozyrev

By John Thornhill in Moscow

President Boris Yeltsin said yesterday he was looking to appoint a new foreign minister in a move which could signal a further lurch towards a more overtly nationalist Russian foreign policy.

The increasingly mercurial Mr Yeltsin has developed a habit of ditching unpopular ministers in public. Last month, he told reporters he intended to sack Mr Alexei Ilyushchenko before he broke the news to his discredited procurator general. His comments about Mr Andrei Kozyrev did not appear spontaneous and were repeatedly stressed.

Despite his recent health concerns, Mr Yeltsin appeared in lively form yesterday, stopping to pinch the backs of two female secretaries before the news conference.

Mr Yeltsin, who has been sharply critical of the Foreign Ministry's work in recent weeks, said he was searching for a replacement for Mr Kozyrev - although the foreign minister would remain in his post for now.

Speaking to reporters before leaving today on a trip to France and the United States,

Mr Yeltsin said Mr Kozyrev had proved incapable of co-ordinating all of Russia's foreign policy interests. "Dissatisfaction remains, I see no improvement in this work," the president said.

He repeated his tough stance over Nato expansion plans, threatening to take unspecified "protective moves" to prevent it from happening. "We propose a European security system which would exclude the expansion of Nato and the presence of nuclear weapons in the countries of eastern and central Europe," he said.

The more nationalist mood in Moscow is reflected in today's *Svobodnya* newspaper which publishes extracts from a defence institute report denouncing western influence in Russia and calling for a more aggressive foreign policy.

The liberal Mr Kozyrev has increasingly found himself out of step with that mood despite recent attempts to give his comments a more chauvinist edge. Russian nationalists have mounted a vociferous campaign against him, chastising the Foreign Ministry for failing to assert Russia's interests in the former Yugoslavia. Last month, the lower house of par-



Russian president Boris Yeltsin surprises a secretary at a press conference in Moscow yesterday

liament voted for his dismissal. But Mr Kozyrev has been Mr Yeltsin's longest-serving and loyal minister and has survived many scrapes.

At a regular briefing yesterday, a foreign ministry press official said he knew nothing to suggest Mr Kozyrev would

be dismissed and western diplomats cautioned against writing him off prematurely. However, his departure would be met with disappointment in many western capitals.

Mr Kozyrev appears keen to remain in politics and intends to run as an independent par-

liamentary candidate in the northern city of Murmansk in the December elections. That contest could prove vicious - one of his opponents is the sister of Mr Vladimir Zhirinovsky, the inflammatory nationalist and one of Mr Kozyrev's fiercest critics.

"We want evidence that the smaller languages are discriminated against," a British official said. "A lot of the small member states are in favour of the programme but I do wonder whether they can show that there is a problem."

The Commission argues that while the works of Graham Greene, Primo Levi, and Georges Simenon circulate in many European languages, lesser-known Portuguese poets and Flemish playwrights run the risk of neglect.

"When a theatre has produced an original work and needs a translation, we want to be able to help," a Brussels diplomat said.

Ironically, it was British publishers who sparked up the funds of an earlier pilot project that first promoted translations at an EU level.

Beneficiaries included A.S. Byatt's *Possession* and Jeanette Winterson's *Oranges Are Not the Only Fruit* - both translated into Greek. Oscar Wilde's *Intention* made it into Portuguese. Virginia Woolf's *Between the Acts* was translated into Dutch.

France's traditionally divided trade unions have shown signs of overcoming their differences. The strike earlier this month, which brought many public services to a halt, was the first combined action since 1986. But it is not yet clear whether they can unite on the issue of social security.

The traditionally moderate CFDT union has taken a nuanced stance towards collaboration. "Just because we had that common action does not mean that contacts behind it are developing," said Mrs Nicole Notat, the union's leader.

However, a senior CFDT official warned: "If the government makes proposals completely opposite to ours we will have no hesitation in fighting them."

This month's strike and trade union opposition to the government's reform plans have unsettled financial markets and prompted doubts about its ability to cut the public sector deficits to 3 per cent of GDP by 1997 as the ECU criteria require, compared with a forecast 5 per cent this year.

The enthusiasm of British publishers for the pilot scheme did not surprise the diplomats.

"We have one of the most sophisticated publishing industries in the world," said a British official. "When there is money lurking around, people are rather good at ping-pong."

The real problem, said the official, was that the Commission, in proposing the project, had not demonstrated the need for intervention. Even if there is a gap in the market that commercial publishers do not want to plug, the British are not convinced it is the Union's job to step in. They believe it is a problem for the market.

## British newspaper in EU secrecy victory

By Caroline Southey in Brussels

Campaigners against secrecy in the EU yesterday welcomed a European Court of Justice ruling that the European Council of Ministers was wrong to deny a British newspaper access to documents.

The court found in favour of Mr John Carvel, a journalist working for the London-based *Guardian* newspaper, who had challenged the council's right to deny him access to the minutes of three of their meetings. He was also refused access to voting and attendance records.

Mr Niels Helveg Petersen, Danish minister of foreign affairs, said the judgment sent "an important signal that the EU is a legal system based on the widest possible public access of citizens". Mr Klaus Hensch, president of the European parliament, said the decision was "vital step forward in the parliament's battle to break down the walls of secrecy surrounding decision-making in council".

Mrs Pauline Green, leader of the parliament's socialist group, added the decision would "force the pace on openness and transparency". The European council was "the only law-making body in the whole of the democratic world" that operated with such a high degree of secrecy.

The *Guardian's* case was backed by the European parliament and the Dutch and Danish governments.

The court ruled the council could not exercise its discretion to withhold documents at the expense of citizens' right to information. The council must, when balancing the interest of the citizens in gaining access to documents against any possible interest of its own in maintaining the confidentiality of its deliberations.

Earlier this month the Council of Ministers agreed a new code of conduct designed to open up its procedures to greater public scrutiny. The code aims to limit the council's ability to keep secret minutes of meetings but it has been attacked because it still gives ministers the right to block the release of documents in special circumstances. In addition, the code will not be applied retrospectively.

Mr Hensch said the court decision should force the council "to look again at its last timid and half-hearted decision on transparency", while Mr Carvel said "there might be a connection" between the court case and the council's "astonishing change of mood" on openness.

The court might soon be handed another case relating to secrecy following disclosure that the council had refused Swedish journalists access to 18 of 20 documents relating to European, the European police intelligence agency. The journalists had been granted access to the documents by the Swedish government.

## French trade unions threaten joint action

By John Riddick in Paris

Some of France's main trade unions are threatening joint action to protest against government proposals to reform the social security system, the Communist-led CGT union said yesterday.

The statement, which follows a public sector strike earlier this month against pay cuts, demonstrates the tough task the government faces in cutting the FF160bn (\$12bn) welfare deficit.

Mr Alain Juppé, the Gaullist prime minister, has pledged to eliminate the deficit in the social security accounts by 1997 as part of his strategy to satisfy the budgetary conditions for European monetary union (EMU). He has launched a national debate to prepare measures to curb spending and increase efficiency, with the aim of introducing reforms next year.

But trade unions have reacted angrily to government proposals to raise the daily contribution paid by public patients from FF755 to FF770 and to limit the increase in hospital spending to 2.1 per cent next year, from 3.8 per cent in 1995.

Mr Louis Viannet, general secretary of the CGT, condemned the "inadmissible increase in hospital contributions" and the fact that it was announced just as the debate on welfare reform was getting under way. He said he was contacted by other unions with the aim of launching a joint protest next month.

Mr Marc Blondel, head of Force Ouvrière,

one of France's largest union organisations, has adopted a similar stance. He said on Wednesday that he was consulting his union on the possibility of a national strike to protect the social security system.

The FSU union organisation has also expressed willingness to take part in a joint action.

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## Greek unions warn of strike over sell-off plan

Greek unions threatened to strike yesterday unless the socialist government cancels a planned partial flotation of the state-controlled Hellenic Telecommunications Organisation (OTE) within a month. Reuters reports from Athens.

"The government must abandon flotation experiments and guarantee OTE's development if we don't want to be crushed by the competition," said Mr George Maniatis, president of the OME-OTE union, representing 19,000 OTE workers.

"This is the last warning; we give them a month and from then on the clash will be intense." Company officials said the union planned to call strikes in mid-November when the government

feels wrong," Mr Maniatis said. "We oppose any plan that will upset OTE's state character."

Mr Maniatis urged the government to guarantee OTE \$3.2bn until the year 2000, to ensure the company can compete when European telecoms are fully deregulated three years later.

The union has blocked two previous privatisation attempts with strike action that brought chaos to Greece's telecommunications.

Mr Yannos Papandoniou, national economy minister, said this week he felt workers were ready to accept the new flotation plan, from which the government hopes to raise about \$450m. "The minister

## EUROPEAN NEWS DIGEST

# Finnish drive to halve jobless

Finland's Social Democrat-led government yesterday announced a raft of measures to support its drive to halve unemployment over the next four years. Finland's jobless rate of 17 per cent is Europe's second highest after Spain.

The package, aiming to lower unemployment by 120,000 from 400,000, will cut taxes on labour, reform the labour market, promote entrepreneurship, increase education and training and boost construction.

Unemployment insurance contributions will be cut next year and labour taxes will be reduced further over the following three years as part of a general assault on high taxes. Some measures, such as making working hours more flexible, involve significant structural reforms in Finland's highly unionised labour market.

The government stressed the programme would not endanger its plans for European economic and monetary union.

Christopher Brown-Butter, Stockholm

## Air traffic deal upsets others

The pay deal agreed between Italy's air traffic controllers and the government has been strongly attacked for breaching guidelines on public sector wages.

Mr Sergio Cicerati, the leader of the CGIL, the country's largest trade union confederation, said the agreement had breached the pay guidelines operational since 1993, but was also an example of a small group using its position in a strategic sector to reap maximum individual advantages. The agreement followed six weeks of chaos in Italian air travel caused by the air traffic controllers go-slow and bar on overtime.

The 1993 agreement between unions, employers and the government envisaged wages rising in line with projected as opposed to actual inflation. However, the air traffic controllers argue, according to the CGIL, will mean effective increases of 13.5 per cent.

Robert Graham, Rome

## Cloud over Pole's OECD link

Poland's plans to extend government credit guarantees to the country's shipbuilding industry as part of a five-year restructuring package worth \$500m could hinder the country's efforts to join the OECD next year. The plans, which also include provisions for export credit subsidies and prompt reimbursement of VAT and customs payments to shipbuilders, mean that Poland will have to negotiate a transition period if it wants to sign the OECD's shipbuilding agreement.

Mr Klemens Sierski, the industry minister, said yesterday that Poland wanted to sign the agreement but sought to have a transition period in place until the end of 2001. Accession by Poland to the shipbuilding agreement, whose signatures include 80 per cent of the world's shipbuilding industry, is seen as an important gauge of Poland's readiness for OECD membership. Last year Poland's three main shipyards reported sales worth \$816m while the value of their order book is currently at \$2.3bn, ranking Poland sixth among the world's shipbuilding countries.

Christopher Bobinski, Warsaw

## Ukraine workers in pay demand

Several thousand trade unionists yesterday picketed Ukraine's cabinet building to demand higher wages and lower consumer prices. The protests were the most visible public reaction to date to the market reform programme begun by the government last year. The cabinet yesterday met union representatives to consider next year's wage bill for the large state sector. Separately, a miners' congress threatened to strike next week unless the government paid workers back pay. Meanwhile, President Leonid Kuchma yesterday used the executive powers to remove Mr Petro Kuprin, the elected Communist governor in the eastern industrialised region of Luhansk, in a row over reform.

Matthew Kaminski, Kiev

## Italy closes crime loophole

Italy yesterday closed the legal loophole that allowed terminally ill criminals to commit crimes with impunity. The constitutional court in Rome ruled that, where a sentence had been reached, judges were no longer obliged to free criminals suffering from terminal illnesses such as Aids.

Judge Giuliano Vassalli ruled that whilst there had previously been an obligation on judges to release Aids sufferers, the judges would now be allowed to use their discretion to decide whether to free or imprison. He also ruled that terminal Aids sufferers awaiting trial could be imprisoned or isolated in secure premises.

The Aids Gang, three men in the final stages of the illness, have robbed banks in the Turin area unmasked, in broad daylight and without worrying about security cameras that recorded their actions inside banks. They were regularly arrested

drive  
jobless

Defiant rebel minister puts  
post-war Constitution on trial

## Italian senators get rough justice

By Robert Graham in Rome

The paucity of powers at the disposal of the Italian prime minister was dramatically underlined by yesterday's vote of no confidence against Mr Filippo Mancuso, the justice minister.

Despite the public humiliation of being voted against by a large majority of the Senate, Mr Mancuso refused to resign his portfolio.

Indeed he not only chose to insult Mr Lamberto Dini, the prime minister, but claimed the no-confidence motion was illegal and that the Constitution protected him from being ordered around by the prime minister.

The confidence motion itself was the result of Mr Dini lacking the power to sack a minister. Under the 1946 constitution the president appoints the prime minister and cabinet in consultation with the political parties.

If a minister refuses to resign, the prime minister can get rid of him only by the whole government resigning. It was precisely to avoid the resignation and formation of a new government that the device of a no-confidence motion was introduced against a single minister.

For more than five months Mr Mancuso has been the odd man out in the cabinet team. He has gradually placed himself in a position where his presence was an unacceptable embarrassment to the centre-left parties backing Mr Dini. A stickler for legal forms and

profoundly mistrustful of the new breed of aggressive publicity-conscious investigative magistrates, he set himself on a collision course with the anti-corruption magistrates in Milan.

He took every opportunity to initiate disciplinary inspections, the latest being this week against the Milan public prosecutor for informing President Oscar Luigi Scalfaro last November of the impending warrant for Mr Silvio Berlusconi, the then prime minister.

Mr Mancuso refused every request to lower the tone of the confrontation and attacked Mr Dini for being "supine" in failing to support him against the criticisms of the centre-left.

These critics repeated yesterday in even harsher terms.

He looked extremely confident, enjoying playing the role of defiant victim of a government being dictated to by the Milan magistrates. But his personal truculence, expressed in long baroque sentences, he and his supporters raised some strong legal arguments which will make the case complex to resolve.

In the absence of any precedents under Italy's post-war Constitution, it is far from clear, given the principle of collegiate responsibility of the cabinet, whether an individual no-confidence motion can be brought.

The government argued that Mr Mancuso had formally broken such collegiality and therefore the motion was valid.

Just as important, the Con-



Justice minister Filippo Mancuso takes a pause during his address to the Senate yesterday before he lost the vote

stitution specifically names the justice minister as having independent functions of inspection - the main source of the move to depose Mr Mancuso. The government yesterday said these provisions referred exclusively to the justice minister's personal truculence, expressed in long baroque sentences, he and his supporters raised some strong legal arguments which will make the case complex to resolve.

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minister. Ironically among the loudest support for Mr Mancuso yesterday came from the ranks of Mr Silvio Berlusconi's Forza Italia senators.

Mr Berlusconi has been one of the strongest critics of the weak powers available to the prime minister and wants to introduce a presidential system of government.

For once, passions are running high among Swiss voters in the run-up to Sunday's parliamentary elections.

Up and down the country, in television studios and town halls, everyone is arguing heatedly over important and deeply divisive issues, such as European integration, immigration, welfare spending and drug addiction.

In December 1992 the people

voted to join the European Economic Area (EEA), a half-

largest party won only 44 of the 200 seats in the lower house and the four parties that belong to the governing coalition took 146 seats.

Recent opinion polls suggest very little change in this composition will occur as a result of Sunday's voting. The left-wing Social Democratic People's party may pick up one

seat, they will undoubtedly continue their campaign to push the Social Democrats out of the governing coalition.

Meanwhile, the French-speaking community, which is strongly in favour of European integration, has become more and more disheartened by seeing itself out-voted by the German-speaking majority on European issues. Unless the German-speaking community changes its view - and there is no sign of significant change since the 1992 vote - then politics in French-speaking Switzerland could easily take on a more nationalistic tone.

If a nationalist political force, such as the Lega Ticinese in the Italian part of Switzerland, emerged in the French-speaking cantons, it could undermine the dominance of the coalition parties.

But Swiss who are dissatisfied with the status quo, for whatever reason, still have a hard time winning much support. The country's economy has not grown rapidly since the fateful vote to eschew European integration, but it has not noticeably been hurt.

The 4 per cent unemployment rate is high by Swiss standards but among the lowest in western Europe. And the Swiss franc is the world's strongest currency.

A campaign poster for an anti-EU party shows a Nazi-style boot stamping on Swiss democratic rights

way house to European Union membership. Last year voters forced the government against its will to ban lorry transit through the Alps; and they refused to authorise the use of Swiss soldiers as United Nations peacekeepers.

But the prospect is nevertheless for very little change in the composition of the 246-member parliament and, as a result, none at all in the carefully balanced make-up of the seven-person governing federal council. It is even unlikely that a majority of adult Swiss will bother to vote in the four-yearly democratic exercise. They have not since 1975.

This paradox arises partly from Switzerland's peculiar democratic processes and its prosperity. The people know that regard-

## ADVERTISEMENT



Tan Song Wee - Director of Kwang Hua

Taiwanese stocks offer attractive buying opportunities at their current levels, according to Kwang Hua Securities Investment & Trust Co, Taiwan's biggest fund management company.

Director Mr Tan Song Wee says that around 5,000 points, the Taiwan Stock Exchange Weighted Index is near its 10 year support level and due for some upward movement.

Earnings growth is running at 23 per cent and the market is selling at 17 times 1995 earnings. It is an excellent buy."

The group believes there would be strong government support for the market at around the 4,500 point level.

The Kwang Hua group is a joint venture between the Reunited group of Taiwan and several international shareholders including Aetna.

As at the end of 1994, with about US\$2 billion under management, Kwang Hua has an 18 per cent share of the fund management market in Taiwan, which is exclusively serviced by Securities Investment Trust Companies.

Established in 1985, Kwang Hua employs 83 people including some 20 directly involved in day to day fund management and research.

In addition to the 10 funds it manages for Taiwanese investors, Kwang Hua has two funds which can accept funds from foreigners - the Formosa Fund and Formosa Growth Fund.

Taiwan's economic fundamentals are solid and suggest a higher valuation is appropriate for local stocks, according to Mr Tan.

Inflation is below 4 per cent and gross domestic product is estimated to be growing at about 6.5 per cent this year, the same as last year's figure.

Domestic interest rates are in a down trend and the economy is expected to be strongly stimulated over the next few years as a result of Taiwan's entry to the World Trade Organization.

Exports to the People's Republic of China continue to grow, accounting for 12 per cent of China's total imports last year, up from just six per cent in 1991.

Taiwan's power house economy is driven by companies whose stocks are now good value for money, according to Vincent Ho, the manager of the Formosa Fund.

"With the relaxation of the foreign investment limits, a lot of money will flow to electronic stocks. We also like the plastics, chemicals and textiles sectors."

Taiwanese companies are dominant in the production of computer products which are in short supply around the world. They make 80 per cent of the world's mother boards and mouses and 60 per cent of monitor screens.

Japanese investors are leading the push of foreign direct investment into Taiwan's booming electronics sector.

The strong yen has encouraged them to set up Original Equipment Manufacturing factories in Taiwan, notably at the Hsin Chu high technology park outside Taipei.

This activity by the Japanese has led to a surge in exports, led by electronic products.

Both the group's funds have significantly out performed the Taiwan Stock Exchange Weighted index.

The Formosa Fund has achieved a 642 per cent return since it was set up in 1986. During the same period, the overall market index rose by 400 per cent.

## Angry Swiss ready for change

But not as early as in Sunday's election, writes Ian Rodger

UPSETS OTHERS

Italian senators get rough justice

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German tax authorities have stepped up their investigations into people suspected of evading tax by sending money abroad, prompting sharp complaints from two of the country's leading banks.

As a three-year jail sentence was passed on a consultant who tried to blackmail Commerzbank for a list of customers investing money in Luxembourg, tax investigators said up to 2,000 clients of the bank were being investigated for possible offences.

A prosecutor in Dusseldorf also said investigations had been stepped up into customers of Dresdner Bank for possible tax evasion. Dresdner has repeated its objections to the way the matter was being handled.

The cases, like those at several other German and foreign banks which have been visited by tax officials, centre on the 30 per cent withholding tax levied by the German government on investment income and attempts by private investors to avoid paying this.

It is not illegal for people to invest money abroad, but the earnings on such investment must be declared for tax.

At a time when German taxes are high to meet the cost of reunification, the subject of tax evasion has become prominent.

The case of Steffi Graf, the tennis star, has highlighted the issue even more. Her father is in jail while allegations of tax evasion on her earnings are investigated and she has also been questioned. The Opel car company is ending a lucrative sponsorship deal with her.

In the case of the banks whose customers are being investigated, authorities are keen to know whether the banks themselves advised that funds be sent to Luxembourg to evade tax.

Banks have denied they gave encouragement in this way. Dresdner said almost everyone who invested money in Luxembourg now fell under official suspicion of tax evasion, adding that active help for tax evasion had apparently been proved against none of its employees.

Commerzbank is taking legal action over a list of customers handed by prosecutors to the tax authorities after the failed blackmailer, who had demanded DM5m (\$3.5m), was arrested this summer.

It contains names, account numbers and sums invested, though no addresses, of 1,600 clients at Commerzbank International in Luxembourg.

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## NEWS: INTERNATIONAL

# Ambitious Zanzibar tempted by secession

A nascent economic boom is straining ties with the mainland, writes Michela Wrong

**T**anzanians are fond of comparing relations between their mainland and the small islands of Zanzibar to a marriage. Such a union, they argue, needs understanding and give-and-take to work. But a wilful Zanzibar appears to have grown tired of her dour larger partner, and it is not another suitor that is enticing her away. It is the gleam of potential riches.

After decades of grinding poverty, prosperity once again beckons for the legendary spice islands, one of Africa's richest nations before it was swallowed up by Tanganyika in 1964. That prospect, as much as the resentment generated by years of suppressed national identity, threatens to sabotage the 31-year union.

In what are expected to be closely contested presidential and legislative elections on Sunday, their first multi-party polls, Zanzibaris will decide whether to stay with the union and an improving *status quo*, or loosen the ties with the mainland and risk creating a powerful enemy.

Underpinning the debate is the islands' extraordinary transformation since Tanzania turned its back on former president Julius Nyerere's disastrous economic policies.

Encouraged by tax incentives offered by the local government - including the creation of two free economic zones and plans for a free port - Italian, South African and other foreign investors have poured into the tourist sector, which has now replaced the clove industry as main foreign currency earner.

Decaying Arab palazzos are being turned into five-star lodgings to steal trade from the dreary Soviet-style government hotels. Chic galleries selling designer wear now compete with T-shirt shops for backpackers. Tourist numbers, hardly 30,000 five years ago, should touch 100,000 this year.

"In 1990 economic growth was minus 3 per cent, now it is 4.5 per cent," said Mrs Amina

Salum Ali, the finance minister. "We hope it will reach 8 per cent in the next few years."

Others talk of turning Zanzibar into the next Singapore, Mauritius or Hong Kong.

With so much more at stake,

the link with the mainland seems increasingly irksome. Ever since Zanzibar was united with Tanganyika after a anti-Arab uprising that left 17,000 dead, many islanders have suspected they got a raw deal. The subsequent union agreement gave Zanzibar its own president, legislature and limited powers, but left ambiguities open to exploitation.

Under the deal, for example,

the level of popularity enjoyed by the CUF among Zanzibar's 350,000 voters, the ruling party has hurled more damaging accusations, claiming the CUF's secret aim is independence.

"The people talking about increased autonomy are not interested in the union," said Mr Ali Amer Mohamed, CCM deputy secretary-general.

"What they really want is secession."

As campaigning has revealed dealing with federal affairs.

Its opponents in the ruling Chama Cha Mapinduzi (CCM), which is hoping to see President Salmin Amour returned to power, insist that the CUF's secret aim is independence.

"The people talking about increased autonomy are not interested in the union," said Mr Ali Amer Mohamed, CCM deputy secretary-general.

"What they really want is secession."

These memory chips, capable of storing vast amounts of information, are expected to begin appearing soon after the turn of the century in multimedia and other products.

If the four go ahead with the joint project, it will represent a significant extension of the string of design and development alliances that have come to characterise a semiconductor industry faced with sharply escalating costs.

It need not, however, mean

that the partners will jointly

make the devices, even though there is an increasing number of semi-conductor manufacturing joint ventures.

Siemens, the German electronics group, and IBM formed their first joint venture to develop 64Mb D-Ram chips in July 1991. A year later the partnership was expanded to include Toshiba, the Japanese group, and was extended to cover the development of 256Mb D-Rams.

At that stage the partners

estimated the costs of the 256Mb project - based at the Advanced Semiconductor Technology Centre in East Fishkill, New York - would cost about \$1bn, split three ways.

The 256Mb project, which involved about 100 engineers, is reported to have run smoothly and the three partners presented the first fully functioning chips in June.

However, the proposed new project represents another order of magnitude in terms of both cost and complexity. So far each new generation of D-Ram chips has cost between 15 per cent and 20 per cent

## D-Ram technology chart



Source: Semiconductor Industry Association

achieve an unprecedented level of perfection - less than 0.01 defects per sq cm.

For these reasons, designing a 1Gb chip is likely to take years and the first commercial chips are unlikely to appear before 2001 at the earliest.

Although Motorola is a leading manufacturer of semiconductors, it has less than a 5 per cent share of the fast-growing worldwide market for D-Rams through a joint manufacturing venture with Toshiba called Tokihku, in Sendai, Japan.

The global D-Ram market will be worth about \$25bn this year, according to Integrated Circuit Engineering, a US market research group, and by 2005 is expected to grow to almost \$50bn.

Motorola is understood to be anxious to expand its presence in the D-Ram market while the huge costs involved in developing advanced semiconductors and the increasing complexity of the technology make it attractive for the other members of the IBM, Toshiba and Siemens alliance to welcome a new partner.

High tech stocks surge, Page 18

## Lebanese president given three more years

By Rouda Khalaf, Middle East Correspondent



The Lebanese parliament yesterday passed a constitutional amendment allowing a three-year extension of President Elias Hrawi's six-year term without fresh elections. The president is elected by parliament.

The extension ensures that the government of Mr Rafiq Hariri, the billionaire prime minister and architect of the country's \$30bn reconstruction programme, will also remain in office.

The country's Christian leaders complain that it bodes ill for Lebanon's democracy. It should, however, increase confidence in the economy by maintaining the stability of the Lebanese pound. "An extension for Hrawi is an extension of the stability of the pound," a Beirut banker said yesterday.

Since Mr Hariri was appointed prime minister in

1992, he has boosted confidence in the country and attracted investment. That confidence, however, remains tightly linked to Mr Hariri's leadership.

Every time Mr Hariri threatens to resign, he has on several occasions - the Lebanese rush to shift their funds into dollars, fuelling a run on the pound.

The vote on the amendment, which means scrapping the presidential elections planned for this year, follows a decision taken in Damascus, the main power broker in Lebanon, to maintain the *situs quo* in Lebanon while peace talks with Israel remain stalled.

Although only last May, the 128-member parliament, led by Mr Nabih Berri, a rival of Mr Hariri, was against the amendment, most of the deputies quickly fell in line when Syrian President Hafez al-Assad blessed the move last week. Mr Hrawi yesterday won backing

from 110 out of the 121 parliament members present to extend his term, which expires on November 24.

Lebanon's Christian community, which has been gradually sidelined since the end of the civil war in 1991, has reacted angrily to efforts to keep Mr Hrawi in office.

What legal guarantees remain for the Lebanese citizen since his constitution can be amended any moment, so easily, with an outside decision and against the opinion and the will of the Lebanese people who have been sidelined?" said Maronite Patriarch Nasrallah Boutros Sfeir, the most respected voice of the fragmented Christian community, in his Sunday sermon. "Isn't all this an indicator that the democratic system is dying?"

According to Lebanon's Banque Andi, excluding commercial banks' foreign exchange deposits and a \$30bn Eurobond issue, this year, reserves dropped from \$2.7bn at the beginning of the year to \$1.3bn at the end of September, before moving back up to \$1.6bn by mid-October.

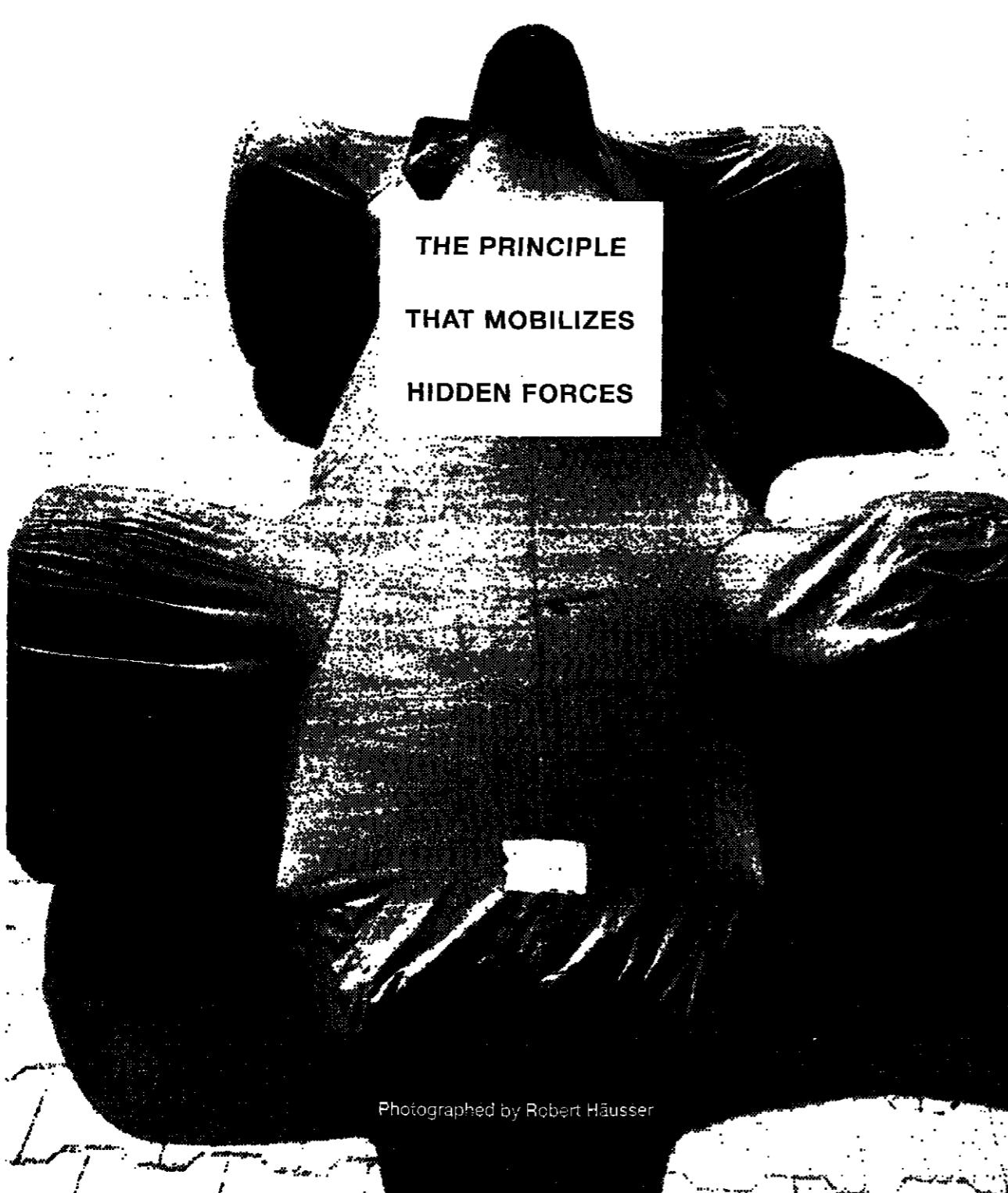
According to bankers, a factor behind the recent pick-up has been the rising expectation, fuelled by Syrian and Lebanese officials' hints, that the Hrawi-Hariri team would stay on.

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DG BANK



# House test in battle on Medicare

By George Graham  
in Washington

Sweeping changes to the Medicare programme providing health insurance for the elderly headed for a vote in the House of Representatives yesterday after a last-minute frenzy of political argument, name-calling and backroom dealmaking.

Republican leaders said they were confident of winning the vote, but were still battling to ensure the support of a handful of disgruntled members.

They also had to fend off a barrage of criticism from opposition Democrats, who said the bill, which aims to cut Medicare spending from its projected path by \$270bn over the next seven years, would harm the elderly.

President Bill Clinton said the cuts would "eviscerate the health care system for our older Americans. I will not let you destroy Medicare. I will veto this bill," he said.

Mr Clinton opened the way for compromise, however, by accepting for the first time that it was possible to reduce the budget deficit to zero in seven years - the basic premise of the Republican plan. He also said his own plan for balancing the budget would bring the deficit to zero in nine years, not 10 as he originally said, because of improvements in the economy.

The worst worry for Mr Newt Gingrich, the Republican speaker, was the last minute qualms of some of his own party - especially a group of 18 members led by Congressman Greg Ganske, a plastic surgeon from Iowa, who complain that the bill's formula for Medicare payments would harm rural areas.

If all 18 stuck to their threat to join the 189 Democrats in voting against the bill, Mr Gingrich's majority would disappear. Mr Gingrich dismissed their objections as "Christmas shopping".

## Cavallo sees more pain on patents

By David Pilling  
in Buenos Aires

Mr Domingo Cavallo, Argentina's economy minister, faces further bitter conflict with Congress after the passage of a presidential decree that runs roughshod over congressional legislation on intellectual property rights.

The decree, issued on this week by President Carlos Menem at the request of Mr Cavallo, will make it much harder for Argentine companies to copy products, especially pharmaceuticals, without paying royalties. Argentina's pharmaceutical market is worth \$3bn a year.

Mr Cavallo has argued consistently that the law passed by Congress earlier this year was not up to international standards. The US government, which has pressured Argentina to pass a tough patents law, is understood to be delighted with the new decree.

Congressmen yesterday reacted angrily to the move, which they said "substantially" changed the legislation they had passed. Mr Humberto Roggero, president of the

## Senate Cuba bill is watered down

By George Graham

The Senate yesterday prepared to pass legislation tightening the US embargo against Cuba, but only after gutting the bill of most of its toughest measures.

Democrats agreed to abandon a filibuster when the bill's chief sponsor, Senator Jesse Helms of North Carolina, admitted defeat and agreed to drop a provision that would have allowed lawsuits to be filed in the US against anyone handling expropriated property in Cuba.

The administration and Senate Democrats argued that this could clog an already overburdened federal court system with 400,000 new suits, besides aggravating relations with third countries.

Many of the other measures in the bill had already been removed, including a provision requiring the State Department

## US home starts are still strong

Construction starts on new homes and apartments fell slightly in September, the US Commerce Department said yesterday, a second straight monthly decline that still left building activity at a relatively high level. Renter reports from Washington.

Total starts were down 0.1 per cent to a seasonally-adjusted annual 1.33m following a revised 2.8 per cent drop in August. Previously, the department said starts rose 0.6 per cent in August to a rate of 1.38m.

The department also revised July starts to show a big 10.3 per cent rise to 1.43m instead of a 7.1 per cent gain. "The housing market is taking a breather after the rigorous pace seen earlier," Mr Kevin Flanagan, economist at Dean Witter Reynolds said.

Despite the easing in September, cheaper interest rates seem to have spurred a stronger trend in housing activity as the year wears on. Third-quarter building starts were running at about 1.4m annually, up from 1.28m in the second quarter. Moderate economic growth, with little or no inflation, has fostered revival in housing, as interest rates have remained favourable for the past few months.

## LA cops clean up city's streets

Police get \$600,000 extra to tackle recyclable waste thieves, says Christopher Parkes

The Los Angeles Police Department has been recruited by the city sanitation bureau to protect residents' old newspapers, cans and bottles from the ravages of organised scavengers. An estimated \$2m of recyclable waste a year is stolen from under the noses of the official garbage collectors.

Under a scheme approved this week, the sanitation office will recycle some \$600,000 a year of its income from sales of recyclable waste into overtime payments for police who will patrol the streets during the night and early morning hours on the look-out for the thieves.

"Since the increase in waste paper prices we have been losing about two-thirds of our newspapers and half our income," said Mr David Mays, recycling spokesman for the sanitation bureau.

Although the price of old newsprint is down to around \$100 a tonne, well off the \$200 peaks which first attracted commercial-scale scavengers last year, unauthorised collection is still attractive.

According to Mr Mays, the city is ahead of the game. Thanks to the recycling effort and the introduction of green bins for compostable garden waste following a ban on air-polluting garden bonfires, the volume of solid waste sent to



"VERNON'S WORKING UNDERCOVER FOR THE LAPD."

dumps from Los Angeles garbage cans is 30 per cent less than in 1990.

The challenge now is to match the requirements of stage two of state regulations which limit land-fill dumping to 50 per cent of 1990 levels.

Although most LA residents

and red kerbside roadside containers, some people in the areas where the scheme was first introduced have stopped taking the trouble. This is partly due to the extra effort required, but mainly because they realised they were attracting unknown night-time visitors into their neighbourhoods. Scavenger gangs, who face

fines and even prison for theft (once household waste is deposited in official containers it becomes city property) typically comprise four or five men or boys who either load a coasting pick-up truck as they run alongside, or collect individually on foot or bicycle, shuttling between residential streets and a "base" truck parked discreetly out of sight.

Police reports show they do not take kindly to interventions from official garbage collectors.

According to Mr Mays, the sanitation department gave full backing to Ms Chick's initiative mainly because of concern over failing participation.

About 40 years elapsed before environmental awareness was restored following the last occasion Los Angeles lost their taste for recycling. That was in the 1950s when, as well as sorting out paper, glass and metal, residents were especially resentful of the need to separate food scraps for the pig swill roundabouts.

Mr Sam Yorty, who became known as "Commuting Sam" was elected mayor partly on the strength of his promise that voters would be able to throw all waste into one dustbin which would then be disposed of in the then-abundant landfill sites.

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## NEWS: ASIA-PACIFIC

# Creditors pressed on Japan bank debts

By Gerard Baker in Tokyo

The first clear evidence of likely international fallout from Japan's banking crisis emerged yesterday when the country's financial authorities confirmed they were asking foreign creditors of failed bank to write off a proportion of their loans.

The news came as the "Japan premium", the extra interest charged to Japanese banks' borrowings in international markets, edged up to a new high.

The finance ministry said

overseas holders of subordinated debentures in Hyogo Bank, which collapsed in August, would be asked to write off 40 per cent of their claims on the bank.

Hyogo had more than \$150m (£50m) worth of such debt outstanding, issued through its overseas branches.

If foreign creditors accept the request, it will mark the first time international lenders have lost money because of a banking failure in Japan. It seems certain to increase nervousness about the risks associated with lending to the trou-

bled Japanese banking sector, which has recorded three failures in the past three months.

A subordinated debenture is a bond repayable only after all other debts in a bankrupt institution would be fully reimbursed. It has also said normal interbank lending would be protected.

But other liabilities, such as longer-term debts, bonds and debentures are vulnerable, and this has foreign bankers worried. The news that Hyogo Bank's failure could cost overseas investors up to \$60m will increase their concerns.

The finance ministry may face a legal challenge to its

request. Hyogo Bank is not yet technically bankrupt and some bond-holders may be reluctant to give up their creditors' rights.

Japanese banks' continuing problems were highlighted again as the Japan premium rate reached 0.31 percentage points over interbank offered rates in London for even the strongest banks. Weaker banks now face a premium of up to 0.4 percentage points.

But the country's leading financial official tried to play down the significance of the premium. Mr Kiyosuke Shinzo-

awa, vice-minister for finance, said yesterday: "The country's banks are not in a state that would immediately lead to significant problems in their securing liquidity".

Mr Shinzawa refused to confirm or deny reports the authorities had enlisted the support of the US Federal Reserve in providing emergency lines of credit to banks, but said: "The finance ministry and the US financial authorities are maintaining close consultations in a timely and appropriate manner".

Editorial Comment, Page 19

## Fed denies discussing Daiwa trader at meeting

By Richard Waters  
in New York

Mr William McDonough, president of the Federal Reserve Bank of New York, discussed internal control weaknesses at Daiwa's New York branch with a senior official of the Japanese bank two years ago, the Fed said yesterday.

However, Mr McDonough

denied a report that the meeting had included a discussion about Mr Toshihide Iguchi, the Daiwa trader who last month was revealed to have hidden losses of \$1.1bn (£700m) sustained over more than a decade.

The revelation that Mr McDonough talked personally with Daiwa about its control problems will nevertheless add to the Fed's embarrass-

ment over the scandal.

Representative Jim Leach, chairman of the House banking committee, has criticised the US regulators for their failure to uncover the massive fraud in the bank's New York branch in its regular examinations, and for failing to follow up on concerns it had expressed about the bank's internal controls.

The New York Fed called the

meeting, which took place on October 4, 1993, as a "courtesy visit" between Mr McDonough and Mr Takeshi Ohta, then head of Daiwa's international division. The two met after that year's World Bank meeting in Washington in one of a number of informal meetings with foreign bankers that Mr McDonough held at that time, the Fed said.

No notes were taken by

the Fed officials present. However, a Fed spokesman said both Mr McDonough and Mr Ohta recalled discussing the bank's internal control weaknesses, which had come to light in the Fed's first examination of the bank the previous November. The New York Fed added that it had been assured by Mr Ohta personally yesterday that Mr Iguchi was not discussed at the meeting.

The Fed said last month that it had asked Daiwa to make some changes to its internal procedures after its 1992 and 1993 examinations, and that the Japanese bank had said it had complied with the request. It has emerged, though, that Mr Iguchi continued both to trade and settle bond transactions for the bank, contrary to the Fed's request.

## Top Manila hotel sell-off frozen

By Edward Luce in Manila

The Philippine supreme court issued an order yesterday to freeze privatisation of the historic Manila Hotel at the request of a losing bidder.

The ruling is the latest in a series of judicial decisions which have halted large private contracts, to the concern of foreign executives.

"It seems virtually every major project undertaken in the Philippines is delayed or completely derailed by disgruntled losers or vested interests," said Mr Peter Wallace, president of AYC Consultants, a consultant group for foreign companies, in Manila yesterday.

The restraining order on the Manila Hotel, headquarters of General Douglas MacArthur before and after the second world war, was based on a con-

tested law which implies Philippine companies should be given priority over foreign companies in privatisation contracts. It comes a month after ITT Sheraton and Renong Berhad, a Malaysian group, paid 673m pesos (£16.5m) for a 51 per cent stake in the hotel. The petition was launched by the Manila Prince Hotel group, third in the bidding.

Earlier this year the supreme court held up a 15km light railway mass transit scheme, intended to ease Manila's traffic problems, owing to complaints that the rail consortium was foreign majority-owned. The government has also been criticised for cancelling the first round of bidding in April for a gas-fired power station in Batangas, south of Manila, owing to the winning bidder's alleged links to Westinghouse of the US.

On Tuesday the PWC recommended that the Bill of Rights either be scrapped or amended to remove its power of precedence over other Hong Kong laws. It also recommended reversing recent amendments to Hong Kong's laws which it claimed "undermined administrative power and had an adverse effect on the maintenance of social stability".

This was followed on Wednesday by Mr Jiang Enzhu, China's vice-foreign minister, who said that Hong Kong's democratic rights would be protected by the Basic Law, Hong Kong's post-1997 constitution. "All other laws have to abide by it," he said.

The Bill of Rights was one of three elements in an *ad hoc* package the Hong Kong and British governments devised to shore up confidence in the colony after the massacre in June 1989 of Tiananmen square demonstrators. The other two were a multi-billion dollar airport and related facilities, and a scheme to give British nation-

struggling to make an upbeat briefing for ministers. The economic background to the handover has deteriorated and Hong Kong, by virtue of its exchange rate linked to the dollar, will have to wait for a decisive easing in US monetary policy before a recovery in consumer confidence can be confidently predicted.

Mr Patten also knows that relations with LegCo may deteriorate to the point where he has to intervene directly in the council's deliberations. No colonial governor since the second world war has had to veto a piece of legislation in Hong Kong. It may well be the fate of Mr Patten - the least "colonial" of governors - that he has to use this power against his natural allies on the democratic side of Hong Kong politics.

The PWC's deliberations have ensured that Mr Patten's discussions with British ministers over the next week about the colony's handing over will assume greater urgency. Yet while they come at a time of growing powerlessness for Britain.

The governor, who arrives in London today for talks, is a viceroy with all the responsibilities of high office but whose power is fading fast; he is an official who may be the British government's principal adviser on Hong Kong but who has been marginalised in the colony by China's determined refusal to have anything to do with him.

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The Bill of Rights, which was made law in 1991, incorporated the provisions of the International Covenant on Civil and Political Rights and the International Covenant on Economic, Social and Cultural Rights. Adherence to both of these UN-inspired documents was promised by Hong Kong in both the 1984 Sino-British Joint Declaration, which paved the way for China's resumption of sovereignty in 1997, and China's own 1990 Basic Law for Hong Kong.

In spite of this, China has always reserved its position. Over the past year senior Chi-

nese leaders have been expressing concern about Mr Patten "loosening the screws" in Hong Kong - a reference to the removal of sections of Hong Kong's colonial statutes which restrict civil liberties.

Mr Qian on his recent visit to London, warned Britain about making changes to Hong Kong law.

A reversal by the Chinese of recent amendments to Hong Kong's law, made to bring it into line with the Bill of Rights, would extend the executive arm of government's control over broadcasting, make it more difficult for people to demonstrate, enable the government to impose martial law, limit the independence of LegCo and reverse a recent ruling allowing women to inherit ancestral land in the New Territories.

The Democratic party, which won the largest share of seats in recent LegCo elections, denounced the PWC's recommendation as "a shocking blow to freedom" and a threat to China's promise that Hong Kong would be able to rule itself with a high degree of autonomy.

Even China's ostensible friends in Hong Kong objected. Mr Tsang Yok-sing, chairman of the pro-Beijing Democratic Alliance for the Betterment of Hong Kong and a PWC member himself, described the PWC's proposal as "worrying" and lacking in evidence that any recent amendment of Hong Kong's law violated the Basic Law.

This week in Geneva, the United Nations Human Rights Commission has been inquiring into Hong Kong. As the Economic Times, a Chinese-language business newspaper in the colony, observed yesterday, the PWC has supplied the best reason for international concern about human rights after 1997.

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## China slows growth to under 10%

By Tony Walker in Beijing

China has slowed economic growth to less than 10 per cent this year and is also continuing to bring inflation down towards a target for 1995 of 15 per cent, according to the State Statistical Bureau.

Figures for the September quarter, released yesterday, indicate China is within reach of a "soft landing" for an overheating economy following imposition of a credit squeeze in July 1993 aimed at curbing runaway inflation.

Mr Ye Zhen, from the State Statistical Bureau, said he expected China to achieve its inflation target for the year.

He also indicated there was likely to be a "seasonal" easing of credit restrictions in the final quarter.

China reported retail price inflation rose 16.6 per cent in the first nine months against the same period last year. Inflation in 1994 reached a Communist-era record high of 21.7 per cent. GDP growth was up 9.8 per cent in the first nine months, down from 11.8 per cent in 1994. China's target for the year is 8.8 per cent.

State-owned enterprises lost Yn41.7bn (£3.2bn) in the first nine months, up 18.8 per cent on the same period last year.

Triangular debt, (inability of companies to pay each other

for goods and services),

swelled to Yn750bn at the end of August, up from Yn630bn at the start of the year.

The total average urban income during the nine months rose an inflation-adjusted 5.8 per cent to Yn2,880 (£347), while the average rural income rose a real 10 per cent to Yn1,120. But about 20 per cent of urban Chinese, mostly the retired and those working in loss-making firms, felt a drop in living standards.

China's foreign exchange reserves showed a healthy increase in the nine months, reaching \$6.8bn (£44.1bn) at the end of September, up £1.2bn from the start of the

year.

The increase comes as government troops continued their offensive against separatist Tamil Tiger guerrillas in the northern rebel stronghold of Jaffna. Some 53 soldiers and 131 rebels have been killed since the army launched the operation on Tuesday. The rebels resumed hostilities in April after failed talks with the People's Alliance of President Chandrika Kumaratunga.

*Mervyn de Silva, Colombo and agencies*

## Seoul urged by OECD to speed reforms

By Jack Burton in Seoul

A survey mission from the Organisation for Economic Co-operation and Development has told South Korea it must do more in removing barriers on capital movements and invisible trade if it wants to join the group of advanced industrial nations by next year.

The OECD mission, which has just completed a study trip to Korea, said the country's five-year financial reform programme was "well thought-out but needs to be speedier", according to the Ministry of Finance and Economy in Seoul.

The biggest concern was raised over restrictions on capital movements, which include foreign direct investments, property transactions and the opening of financial markets to international investors. Korea meets only 12 of the OECD's 91 requirements on capital transfers.

The 18-member delegation from the OECD Secretariat raised the possibility that Korea's application might be blocked by member states "unless significant improvements are made" in capital movements.

It recommended a significant increase in the foreign shareholding limit in a listed company beyond the present 15 per cent, the easing of rules on takeovers of Korean companies by foreigners, and wider opening of the bond market to overseas investors.

Korea argues that it must pursue a gradual liberalisation

### ASIA-PACIFIC NEWS DIGEST

## N Korea threat over armistice

North Korea yesterday threatened to scrap the military armistice system on the Korean peninsula if the US refuses to hold talks on a new "peace regime" to replace it.

The warning by Pyongyang came a day after it refused to accept a protest note from the UN Command, which represents US and South Korean forces, about an attempted infiltration this week by North Korean soldiers into South Korea. The fatal shooting of one of the intruders was the most serious incident along the demilitarised zone separating the two Koreas since North Korea began to dismantle the armistice structure by withdrawing from the armistice commission last year and ejecting Polish monitors.

The "peace regime" envisaged by Pyongyang would involve direct military contacts between the US and North Korea, while excluding South Korea as part of Pyongyang's strategy to isolate the Seoul government. Some analysts in Seoul believe North Korea may be willing to pursue military talks with South Korea once Pyongyang feels secure in developing stronger relations with the US.

*Jack Burton, Seoul*

### Official quits in bases row

A senior Japanese defence official resigned yesterday for calling Premier Tomiichi Murayama "weak-headed" in his handling of the controversy over US troops in Okinawa.

Mr Noboru Hoshizuka, head of the defence facilities administration agency, denied that he meant to insult the alleged rape of a schoolgirl last month by three US servicemen in Okinawa, base for three-quarters of US military installations in Japan. Mr Hoshizuka was said to have voiced unhappiness at what he called Mr Murayama's inability to persuade Okinawans to renew land leases for US military use.

*William Dawkins, Tokyo*

### Sri Lanka to boost defence

Sri Lanka will spend more than \$650m (£411m) on defence in 1996, almost \$100m more than this year, under preliminary budget estimates presented to parliament.

The increase comes as government troops continued their offensive against separatist Tamil Tiger guerrillas in the northern rebel stronghold of Jaffna. Some 53 soldiers and 131 rebels have been killed since the army launched the operation on Tuesday. The rebels resumed hostilities in April after failed talks with the People's Alliance of President Chandrika Kumaratunga.

*Mervyn de Silva, Colombo and agencies*

### Australian economy slowing

Further evidence of a slowdown in the Australian economy was apparent yesterday, when merchandise import data for September showed a 3.7 per cent fall, seasonally adjusted.

This follows a 7.8 per cent decline in August, against market expectations of a rise of perhaps 3 per cent for September. Analysts said the current account deficit for the month could record A\$1.45bn-A\$1.5bn (£700m-£724m), less than half the record A\$3.3bn seen in May.

Reserve Bank governor Bernie Fraser played down the likelihood of an early interest rate cut. He confirmed the bank's focus on keeping inflation down.

*Nikki Tai, Sydney*

# Ruggiero in plea on China's WTO entry

By Guy de Jonquieres

Mr Renato Ruggiero, head of the World Trade Organisation, yesterday called for a high-level political dialogue to reassure Beijing that its stalled negotiations to join the WTO will not be blocked by the US.

Mr Ruggiero said Beijing was suspicious that the US intended to veto its application for political reasons. China was using its doubts as a pretext to "play tough" in the negotiations, he said.

He suggested the problem

could be too difficult to resolve in the largely technical membership negotiations under way in Geneva. "A certain political clarification is important," he said. "The argument has to be eliminated that China is being kept out for political reasons."

He hoped the US and the EU would agree to harmonise their positions on China's entry when President Bill Clinton visits Madrid for a summit with EU leaders in early December.

Sir Leon Brittan, the Euro-

pian trade commissioner, is expected to seek closer consensus on China's application when he hosts an informal meeting of trade ministers from the US, Canada and Japan in Britain today and tomorrow.

The US says it wants China to join the WTO. However, some observers think it may be reluctant to commit itself to any joint initiative for fear that domestic political opponents might accuse Mr Clinton of being lenient towards Beijing.

Mr Ruggiero said the effec-

tiveness of the world trade system required that China and Russia join the WTO. "If we want a truly global rules-based system, we must have China and Russia in. If we don't, we will have a regionalised world," he said.

But Beijing must accept fully WTO rules, commit itself to trade policy reforms and agree to international monitoring after it joined.

He also aimed to persuade governments to give a "political dimension" to the multilateral trade system. He wanted

the spread of regional trade arrangements to embrace ever more countries must not be at the expense of multilateral principles.

He was concerned that any move by the EU and US to create a transatlantic free trade area could prove divisive if it involved agriculture. He suggested agreement would be easier to reach on issues such as subsidies and standards.

Mr Ruggiero urged Mr Clinton and EU leaders to pledge, at their Madrid summit, to bring any transatlantic trade initiative before the WTO.

## WORLD TRADE NEWS DIGEST

### UK publisher in newsprint deal

Associated Newspapers, publisher of the British newspapers the Daily Mail and Evening Standard, has agreed a four-year newsprint supply contract with United Paper Mills of Finland worth FM2bn (\$465m). The move comes at a time of tight newsprint supply and after a rise of more than 40 per cent in UK newsprint prices over the last year. Mr Rupert Murdoch's News International reached a similar long-term agreement with UPM several months ago.

The agreement guarantees volumes, but does not fix prices. The contract's value of FM500m a year is based on current newsprint prices, which are being adjusted twice yearly to reflect rapid market change.

Analysts say the agreement reflects buyers' willingness to secure supplies at a time of strong demand and a sharp rebound in prices after the market downturn between 1991 and 1994. Prices have been driven up by higher raw material costs, increased advertising and newspaper pagination, and little new capacity. Newsprint prices in the German market have increased from DM730 per tonne last year to DM910 at the start of 1995 to DM1,140 from July. A further rise of 5 to 10 per cent is expected early next year.

Christopher Brown-Hurree, Stockholm

### Lufthansa backs Kinnock

Lufthansa, Germany's national airline, yesterday called for a broad European approach to air transport negotiations with the US to open up the transatlantic market and criticised separate "open sky" agreements concluded by some smaller European countries.

The comments reinforced the attempt of Mr Neil Kinnock, EU transport commissioner, to persuade member states to cede negotiating rights to Brussels. Mr Jürgen Weber, Lufthansa's chairman, said Europe was inching towards economic and political integration: "So it can be appreciated why the European Commission should be seeking a mandate to negotiate future air traffic accords en bloc for the European Community."

Andrew Fisher, Frankfurt

### Korean imports worry Ford

Ford, the second biggest US car maker, is seeking European support for action to open the protected Korean car market.

Speaking at the London Motor Show, Mr Alex Trotsman, chairman of Ford, said the increased market access gained from a recent round of US-Korean talks had marked a useful step forward but he wanted more progress.

Europe's car manufacturers have voiced concern about the increase in Korean car imports this year. Korean exports to Europe were expected to reach 500,000 units by the end of the century, exacerbating the severe overcapacity in the region, said Mr Trotsman. He warned the introduction of additional capacity in newly industrialising countries was bound to worsen overcapacity in Europe and the US.

Hugh Simondson, Motor Industry Correspondent

■ Alcatel Alsthom has signed a contract with Vietnam Post and Telecommunications (VNPT) to supply and install 1.85m telephone lines across Vietnam over five years. The contract, using Alcatel's 1000 E10 lines and associated transmission equipment, is worth up to FFr2bn (\$400m).

AFX, Paris

■ Pirelli, the Italian manufacturer of cables, has won a £160m (\$280m) contract for a turnkey project to link Kuala Lumpur, the Malaysian capital, and the island of Penang with six submarine electrical cables.

Andrew Hill, Milan

## France's defence industry halted by inertia

Its main client – in some cases its owner – has yet to decide post-cold war policy, writes David Buchan

The drama in France's defence industry, which is Europe's largest, is that nothing is happening.

French defence companies have been transfixed by successive French governments' inability to do more than stretch out existing arms programmes since the end of the cold war. Without guidance from the arms companies' main client as to what new programmes to regroup around, there is still no sign of the restructuring that has already taken place in the US, the UK and Germany.

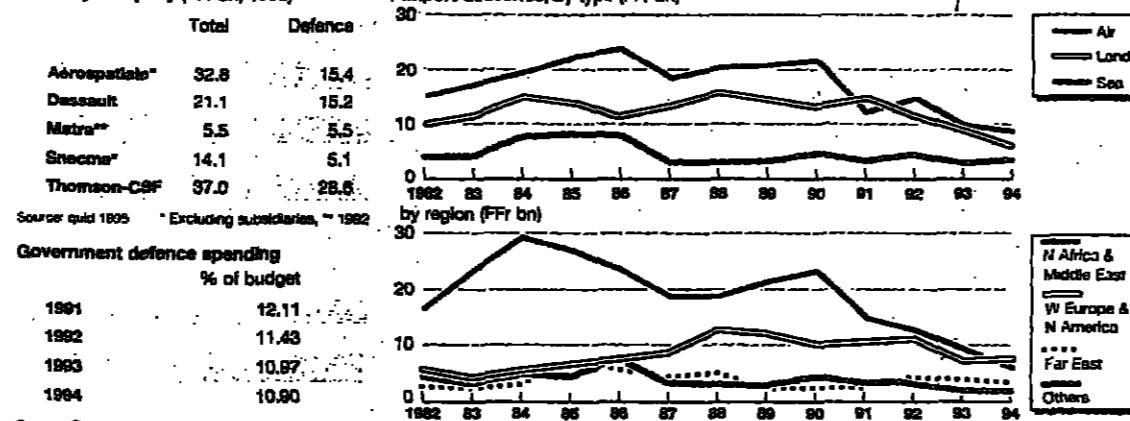
Things are most serious for the state-owned companies, because the cash-strapped government of Mr Alain Juppé lacks the money to recapitalise them to make them sufficiently attractive for privatisation, for which they are all nominally slated.

Aérospatiale, which makes the country's nuclear missiles and helicopters, among other products, got FFr12bn (\$400m) three years ago, but now says it needs FFr10bn. Snecma, the aero-engine maker, is looking for ways to stem losses, in addition to moving out of its Paris headquarters. Thus far, it has failed to get government permission to sell its Messier-Bugatti landing gear division to B F Goodrich of the US, so its request for government cash still stands at FFr0bn.

Giat, which makes the Leclerc tank, will soon hit the legal minimum limit on its capital/debt ratio if it does not get government money soon. The Thomson group says it needs a FFr10bn recapitalisation from the government if it is to be floated as a whole, together with the heavy past debts of its consumer electronics wing, though the Thomson-CSF defence electronics company (58 per cent owned by the state holding

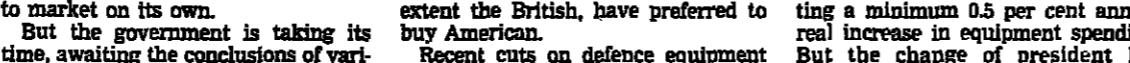
#### The French defence industry: victim of indecision

Sales by company (FFr bn, 1990)



Government defence spending

% of budget



group) is quite solvent enough to go on market on its own.

But the government is taking its time, awaiting the conclusions of various study committees set up by Mr Charles Millon, the defence minister.

Under the 1996 draft budget, existing programmes will just be stretched out. The Charles de Gaulle, Europe's only nuclear-powered aircraft carrier, will not now emerge out of the Brest dockyard until the year 2000. Dassault has been asked to go even more slowly on building the Rafale jet, and Eurocopter, the joint venture between Aérospatiale and Daimler-Benz Aerospace (Dasa), will have to delay further the start of series production of its Tigre attack helicopter.

Defence exports, already down from FFr20.6m in 1993 to FFr16.8m last year, are expected to be hit further. The fact that the Tigre is not yet in regular production was one of the rea-

sons why the Dutch, and to some extent the British, have preferred to buy American.

Recent cuts in defence equipment have been by stealth. In stark contrast to the civil sector, the government has been spending less than approved by parliament, by first freezing and then cancelling credits of about FFr5bn to FFr8bn a year since 1993.

But while the 1993-94 savings were mainly in nuclear programmes – including suspending nuclear testing – this year's cuts are almost all on conventional weapons", says one defence expert.

One reason why defence equipment spending has been cut, but haphazardly with no relation to policy aims, is that France has been without a military framework spending law for five years. The Socialists drifted between 1992 and 1993 without such a law. In 1994 the Balladur government

produced a 1995-2000 programme setting a minimum 0.5 per cent annual real increase in equipment spending. But the change of president has pushed the law into the bin.

Son of a Dassault engineer and a long-time reserve colonel himself, President Jacques Chirac may be more predisposed to the arms lobby than his predecessor. But his government has an even more pressing need to reduce its overall deficit, and next year's cuts will have to be overt.

However, many programmes – the Rafale, the Charles de Gaulle, the Leclerc, even perhaps the Tigre – are now beyond the point of no return in the sense that cancellation charges plus the cost of a reduced and cheaper substitute may total more than the cost of plugging on.

So the casualties are more likely to be programmes, either in their infancy like the NH-90 troop transport

helicopter or on the drawing board like the Future Large Aircraft (FLA). But both are collaborative European ventures. Scaling down the French contribution to these programmes would undermine the force of France's call for greater co-operation with Germany and Britain.

What restructuring French defence companies have done in recent years has been with foreign partners. Buying up a series of companies such as Ferranti, Thomson, has become the second largest defence electronics company in the UK, behind GEC.

Matra, part of the private sector Lagardère group, has also played the British card, but mainly through alliances. With GEC, it has formed Matra Marconi Space, and for the past couple of years it has been negotiating with British Aerospace for a joint missile venture. This deal, however, now seems to depend on whether the UK government agrees to pressure from Matra, and the French government, to pass the contract to Matra for it and BAe to develop together.

Aérospatiale's equally prolonged negotiations with Dasa over enlarging their partnership to include joint ventures on spy satellites as well as missiles has also run up against German government reluctance to co-finance new satellite programmes for the partners to work on. Providing matching complication on the French side, Matra is trying to displace Aérospatiale as Dasa's satellite partner, given the fact that it edged Aérospatiale out as prime contractor on the current Helios military spy satellite.

But what all French companies are getting hungry for is some idea of what the government – their main client, and in some cases owner – has in store for them.

### OBSERVING THE BREATHTAKING BEAUTY

OF THE BRIDGE ACROSS SAN FRANCISCO HARBOUR TODAY, IT'S HARD TO IMAGINE THE

FEAR AND LOATHING CAUSED BY PROPOSALS

FOR ITS CONSTRUCTION.

THE SIMPLE REASON WAS THAT, BECAUSE

NOTHING QUITE LIKE IT HAD EVER BEEN

ATTEMPTED BEFORE, IT WAS FAR BEYOND

PEOPLE'S IMAGINATION.

PROPOSALS IN THE LATE 60S FOR AN

AERONAUTICAL VENTURE SPANNING GERMANY,

FRANCE, THE UK AND SPAIN MET A SIMILAR

REACTION. YET, ONLY 25 YEARS LATER, IT'S NOW

Possible TO STAND BACK AND MARVEL AT THE

EXCEPTIONAL PROGRESS AND ACHIEVEMENTS OF

AIRBUS INDUSTRIE.

THE COMPANY WHICH STARTED FROM NOTHING

NOW SUPPLIES 80% OF THE WORLD'S LEADING

AIRLINES WITH A FAMILY OF STATE-OF-THE-ART CIVIL AIRLINERS. THIS INCLUDES THE

FOUR ENGINED A340 WITH THE LONGEST RANGE OF ANY PASSENGER AIRCRAFT.

MOST SIGNIFICANT OF ALL, THE UNPRECEDENTED COMMERCIAL CO-OPERATION BETWEEN

## 'TIDES WILL WASH IT OUT TO SEA... WINDS WILL BLOW IT AWAY.'

Public Relations, San Francisco, 1995



THE FOUR EUROPEAN PARTNERS HAS BECOME A MODEL FOR ALL SIMILAR VENTURES.

WHICH GOES TO PROVE WHAT EXTRAORDINARY THINGS CAN BE ACHIEVED WHEN

YOU BUILD BRIDGES THAT STAND THE TEST OF TIME.

**AIRBUS INDUSTRIE**  
SETTING THE STANDARDS

## NEWS: UK

Drug companies challenge 'unreasonable' action by watchdog committee as share prices close lower

## Women warned of risk from contraceptive pills

By Clive Cookson in London and Judy Dempsey in Berlin

The government's Committee on Safety of Medicines yesterday warned that seven popular brands of low-dose contraceptive pill could double a woman's risk of thrombosis (potentially fatal blood clots in the legs). It advised users to switch to other pills. All three manufacturers affected - Schering of Germany, Akzo Nobel of the Netherlands and American

Home Products - challenged the CSM's action.

Schering called the decision "surprising and unreasonable". Mr Ralf Harenburg, the company's head of investor relations, said: "It is based on the preliminary evaluation of unauthorised, unpublished data."

Shares in Schering, the largest maker of oral contraceptives, fell by DM0.80 to DM100. Akzo Nobel closed F1 2.50 lower at F1 183.10.

An estimated 1.5m women.

about half the UK oral contraceptive market, take the seven brands: Triadene, Femodene and Femodene ED (made by Schering); Marvelon and Mercilon (Akzo Nobel); and Mimulet and Tri-Mimulet (AHP).

The seven are "third-generation" combination pills that have been introduced over the past decade. They contain a synthetic progestogen hormone - either desogestrel or gestodene - with an oestrogen.

The CSM said they would

not be withdrawn from sale but advised women to consult their doctor "to see whether a change of pill is necessary".

As a result, many women are likely to switch to older and cheaper products. A three-month course of Femodene costs £5.70 compared with Microgynon, an older Schering contraceptive, which costs £2.85 for three months.

The direct impact on the companies of the lost UK sales is likely to be relatively small.

Schering's UK sales of the three affected products amounted to DM35m while its total contraceptive sales amounted to DM1.4bn or 30 per cent of the company's total turnover.

But there could be a significant global impact if other European regulatory authorities and the US Food and Drug Administration take similar action. The unpublished studies that provoked the UK warning originated with the

World Health Organisation in Geneva.

Professor Michael Rawlings, chairman of the CSM, yesterday urged women to continue taking the contraceptives until they could visit their doctor or family planning clinic.

"Suddenly stopping the pill could lead to pregnancy, and the likelihood of a thrombosis occurring in pregnancy is much higher than on any type of pill," he said.

## Transport plan aims to strengthen London network

By Charles Batchelor, Transport Correspondent

A £23bn (\$36.3bn) programme to improve London's transport network by 2010 was unveiled yesterday by London First, a consortium of business and public sector organisations in the capital.

The plan could be funded in part by a voluntary levy on business if Treasury objections can be overcome, London First said. It hopes to demonstrate that businesses would contribute willingly by inviting contributions for specific schemes.

The "first fully costed, comprehensive and long-term programme for improving the capital's total transport network in 20 years" was intended to spur the government to action. London First said.

The scheme should not result in any increase in government spending but it would require a consistent approach to funding and a rephrasing of budgets to allow London Underground to make up a

£200m backlog of maintenance over the next two years.

Funding over the next 14 years would be made up of £1bn of public sector finance, £250m from ticket revenues and £250m from the private sector.

The Department of Transport, whose spending is under severe pressure, said it welcomed the proposals but plans for a business levy amounted to a tax.

Publication of the London First plan comes a week after the CBI revealed its plans for a shake-up of transport in the capital, including a call for a single co-ordinating authority.

Lord Sheppard, chairman of London First and of Grand Metropolitan, the food and drinks group, said: "The programme is affordable and achievable and is vital for the capital's future international competitive position."

There had been a lack of forward thinking in planning London's transport system, putting at risk its position as a world city, London First said.



Traffic in inner London travels at an average speed of 13.5 miles per hour at the morning peak, faster than the 13.3mph recorded in 1992 but slower than the 14.2mph achieved in 1981, the transport department said. Outside rush-hour, traffic reaches 15mph but is still slower than in 1981

It aims to achieve a balance between the private car and public transport.

It called for urgency in creating a 500-mile bus priority network and a 1,200 network of cycle routes. Both should be completed within four years, instead of the ten to 12 years under the present timetable.

It urged that work be speeded up on several large-scale investment projects, including extensions to the Docklands Light Railway and the underground's East London Line.

The private sector is expected to make only a "modest" contribution of £4bn. London First hopes to work with the Treasury, the private finance panel and transport operators to overcome these obstacles.

## Rules for US rail bidder are changed

By Charles Batchelor, Transport Correspondent

British Rail's three heavy-haul freight companies are being encouraged to merge 18 months after the government split them up into three regionally based companies to increase competition.

Management buy-out teams from the three companies, which have a combined turnover of £560m (\$84.8m), are being encouraged to put in bids not just for their own businesses but for the other two as well. At least two are understood to be preparing bids. This represents a reversal of one principle underlying rail privatisation which has been to split up the different parts of the network to promote competition.

The decision to allow package bids from the three management teams for all of BR's Trainload Freight companies, which carry products such as coal, steel and aggregates, reflects the small number of outside bidders for the network. Wisconsin Central Transportation of the US is bidding for all three companies, and some of its executives are now in the UK. A second US company is also believed to be bidding.

If the management teams do not put in package bids, BR and the Department of Transport would have nothing with which to compare the US offers, said one rail industry official. Since a bidder for all three companies would be expected to pay a premium because it would be reducing competition in freight, bids for individual companies would produce less revenue for the government.

Critics of rail privatisation have questioned the split up of the Trainload Freight companies, because while they dominate in some markets, overall rail accounts for only 7 per cent of UK freight movements.

• Mr Gordon Brown, the opposition Labour party's shadow chancellor, yesterday claimed that the government would make a net loss on the sale of National Grid - Britain's power distribution network - by the country's regional electricity companies (Recs) because of a series of complex tax concessions given to its flotation.

As the 12 regional electricity companies prepare to announce details of the grid's flotation today, Mr Brown has argued that the government will end up making net payments of around £300m to the Recs and institutional shareholders as a result of tax breaks. The shadow chancellor's advisers say the government can expect to gain around £260m in capital gains tax receipts from the Recs if, as expected, the grid is sold to shareholders at a market capitalisation of £3.5bn.

## UK NEWS DIGEST

## European court rules against government

The government decided to grant free medicine prescriptions to more than 1m men aged 60 to 64 after the European Court of Justice ruled that existing rules discriminated against them. The decision will cost about £40m (\$63m) a year and a further £10m in back payments. Judges at the court ruled that the current UK arrangements, which granted free prescriptions to women at 60 but not to men until 65, were unlawful under European law. The court also ruled that the judgment should be made retrospective. But the British government invoked a 1988 regulation on charges, covering applications for repayment, to limit the backdating to the last three months and hold the cost to £10m.

Lawyers for the British government argued that the directive covering discrimination did not apply to prescriptions. The court ruled, however, that there was no objective reason why that the exemption from prescription charges should be linked to the state pension age and therefore granted at different ages for men and women. The decision provoked anger from Conservative Eurosceptics. Mr Bernard Jenkin, MP for Colchester North, said:

"This is the sort of decision people expect their national parliament to decide, rather than a bunch of foreign judges."

Robert Skirnsley, Westminster

### Car output falls

Car production fell in September for the first time in 15 months as manufacturers reacted to sales in August that disappointed hopes of a strong recovery in mainland European markets. Car output for the first three quarters of the year nevertheless remained 7 per cent higher than in the same period of 1994 and is still on course to reach the highest yearly total for two decades.

The Society of Motor Manufacturers and Traders said the figures from the Central Statistical Office were disappointing. "However, they clearly show that car production for export is holding up better than that for the home market," said Mr Roger King, the SMMT's public affairs director. Total UK car output in September was 111,182, down 11.2 per cent from September 1994. Output for export, at 54,423, was 2.8 per cent lower than a year before.

John Griffiths, Industrial Staff

### \$157m paint centre for Rover

Rover Group, a subsidiary of BMW, is to build a £100m (\$157m) advanced paint centre at its car factory at Cowley near Oxford. The centre, which will come on stream in mid 1997, will split its total investment in new paint facilities to £80m. Paint facilities at Rover's Land Rover offshoot in Solihull, paint facilities at Rover's largest car factory, Longbridge, have been modernised this year at a cost of more than £50m. When completed, the Cowley centre will allow Rover to process 60 cars an hour, a 50 per cent increase on current levels. Cowley is the centre of production for Rover's 600 and 800.

John Griffiths

### BCCI appeal starts today

Four former employees of Bank of Credit and Commerce International will today begin their appeal against the proposed worldwide settlement which is set to benefit 90,000 creditors. The four claim that the settlement is unfair and too generous towards the government of Abu Dhabi, the bank's principal shareholder. They also claim that vital information about the collapse of BCCI may have been removed from documents seized after the collapse.

BCCI failed in 1991 with debts of \$10bn amid allegations of widespread fraud. The battle for a settlement for creditors has already seen an earlier plan dismissed by the courts in 1993. The current plan was finally passed by Luxembourg in January this year. The proposed settlement was based on a payment of \$1.5bn from the Abu Dhabi government. An initial \$1.55bn would have been available after the successful completion of the court process. Creditors lose \$300 a day in interest on the offer.

Jim Kelly, Accountancy Correspondent

### Nadir sister to sue

Lawyers for Mrs Bilge Nevzat, the sister of Mr Asil Nadir, the fugitive businessman, said a writ had been issued against the UK Serious Fraud Office for wrongful arrest and false imprisonment. Mrs Nevzat is also suing for personal injury. It is understood she will claim damages of £5m and that a writ has also been issued against the Sir Paul Condon, Commissioner of the Metropolitan Police in London.

Mr Nadir fled England for Cyprus in 1993 facing charges of theft and false accounting following the collapse of the Poly Peck empire. Mrs Nevzat had been arrested in November 1992 after police alleged she was involved in a plot to bribe the trial judge. A year later the SFO said there was no evidence to back that allegation. Mrs Nevzat will claim that the distress caused her to flee the collapse of Noble Reardon, her airline company. The SFO said it would contest the actions.

Jim Kelly

**West biography commissioned:** The Official Solicitor, Mr Peter Harris, a senior law officer, has commissioned a biography of the builder Fred West, whose wife Rosemary is standing trial for the murder of 10 women and girls. West was found dead in prison on new year's day. The West case attracted international publicity when human remains were found under the family home in the city of Gloucester. Proceeds of the book deal with publishers Hodder Headline, believed to be worth £1m (£1.57m), will go to the couple's five youngest children. Defending his decision to commission a book which will make use of 12 volumes of police interviews, Mr Harris said that, as administrator of Fred West's estate, he had "an overriding duty to protect the financial interests of the five minor children."

## More state cash sought for Underground line

By Andrew Taylor, Construction Correspondent

London Underground is seeking an extra £180m (\$300m) from the government to cover the increased cost of building the Jubilee Line underground railway extension in London.

The project, which was planned to cost £1.9bn at 1993 prices, has been hit by a series of claims from contractors

seeking extra payments to compensate for unforeseen problems during construction.

Many of the claims are for delays caused by a decision to stop engineers using the New Austrian Tunneling Method after the ground collapsed on the executive had declared it safe.

London Underground however insisted yesterday that the extension was still on course to be completed on time and close to the original budget. Almost £400m of the £1.9bn cost is be-

paid over 25 years by the owners of Canary Wharf development in east London.

• London Underground is to close a section of the Northern Line for up to four months next summer during work on extending London Bridge station for the Jubilee Line project. The closure would affect southbound traffic between Camden Town and Kennington.

controversial of the privatisations ordered by the Conservative government. His attempt to apply "market testing" to prisons by exposing some to competition with private operators for their contracts was bitterly fought by the Prison Officers' Association, a trade union.

Yet, for the First Division Association, Mr Lewis's sacking offered a golden opportunity to highlight the problem of trying to separate responsibility for "policy" from "administration". Ms Symons has long argued that this is a dangerous distinction if government officials have no effective statutory safeguards for their new status.

She claims that the distinction simply allows ministers to delegate blame to officials when it suits them. She remarks acidly: "Mr Howard is responsible to Parliament for the conduct of his department, yet he attempts to take all the credit for success in the Prison Agency since 1993 and scapegoat others for its shortcomings."

As director-general of the prison service Mr Lewis was

pioneering one of the most controversial areas of dissatisfaction was

higher than in any other of the 300 employee attitude surveys it had conducted in the public and private sectors.

Yet the association's support for Mr Lewis is paradoxical. He is a member in trouble, yet he personifies the "assaults" on the traditional administrative machine which are so offensive to his former colleagues in it.

Mr Lewis was appointed directly from the private sec-

tory. He was on a fixed-term individual contract at a salary well above the highest pay for a government official, with the opportunity for a substantial performance-related addition. The Mori survey cited these aspects of the government's Whitehall reforms as sources of discontent among mandarins.

As director-general of the prison service Mr Lewis was pioneering one of the most

controversial areas of dissatisfaction was

higher than in any other of the 300 employee attitude surveys it had conducted in the public and private sectors.

• Mr Tony Blair, the opposition party's leader, intervened - but also failed to get his man. "What we have seen this afternoon and throughout the whole week is a cheap and tawdry attempt to make petty political capital out of the prison service," said Mr Howard.

"He has been involved in the operations of the prison service day by day, month by month," Mr Straw said of Mr Howard. "In our judgment he must go."

since the acrimonious sacking of Mr Lewis on Monday, accusing the home secretary of interfering in the operational management of the prison service. But yesterday Mr Jack Straw, shadow home secretary, failed in his charges to make his charges stick.

As Labour despair mounted, Mr Tony Blair, the opposition party's leader, intervened - but also failed to get his man. "What we have seen this afternoon and throughout the whole week is a cheap and tawdry attempt to make petty political capital out of the prison service," said Mr Howard.

"He has been involved in the operations of the prison service day by day, month by month," Mr Straw said of Mr Howard. "In our judgment he must go."

Further signs of easing in the rate of manufacturing growth emerged yesterday after two business surveys reported that orders were now rising at a slower pace, Gillian Tett writes.

The British Chambers of Commerce said that the proportion of companies reporting increased levels of sales had fallen in the last quarter.

Meanwhile, Dun and Bradstreet, the

business information group, said that businesses were now considerably less optimistic about the outlook for profits, sales, new orders and exports.

Taken together the surveys provide further hints that growth in the third quarter of the year slowed slightly, not least because some key export markets like the US, Germany and France are expanding less quickly than expected.

Nevertheless, economists remain divided about whether this pattern represents a brief pause in growth or the start of a downturn.

Further clues may come next week with the publication of key third quarter gross domestic product data and the quarterly manufacturing survey from the Confederation of British Industry.

The CBI survey of some 7000 compa-

nies, conducted in September, found that the proportion of manufacturing companies reporting higher export sales, compared to those reporting lower ones, was a positive balance of 29 per cent.

This was down from the previous quarter's level of 35 per cent, with a similar slowdown reported in the growth of export orders.

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## FINANCIAL TIMES SURVEY

Friday October 20 1995

**SOUTH KOREA** Trade, Industry and Finance**Still reluctant to take the plunge**

An ambitious programme of deregulation is starting to slow, says John Burton

South Korean industry is on the brink of transformation as the trade barriers and financial struts propping up one of the world's most protectionist economies are dismantled.

The central issue is whether or not Korean companies can successfully move from the safety of state protection to an environment driven by market forces.

In many respects, South Korea, among the four east Asian dragon economies, adheres closest to Paul Krugman's controversial thesis on their industrial development, as stated in *The Myth of the Asian Miracle*.

The Stanford University professor argues that the impressive growth of the dragons has resulted from the funneling of labour and capital into industry, with no improvements in productivity efficiency - a strategy that is unsustainable in the long-term.

Korea's former military rulers nationalised banking at the beginning of the 1960s and lavished funds on targeted industries, setting the subsequent pattern for state guidance of industry. The results have been spectacular. Korea ranks second in shipbuilding globally, third in semiconductors, fifth in electronics, petrochemicals and textiles, and sixth in cars and steel.

But this industrial edifice has been built on overstretched financial resources. Companies and banks rest on mountains of debts and bad loans. The debt/equity ratios for such conglomerates as Hyundai, Samsung, LG and Daewoo are close to 300 per cent, while smaller groups have even higher debt burdens.

Bad debts, the legacy of

unsound loans to the shipbuilding and chemicals industries among others, account for an estimated 10 per cent of total lending by the country's leading banks, many of which are now privatised. Korean companies must keep expanding and seeking new markets to achieve the bigger sales necessary to service their debts.

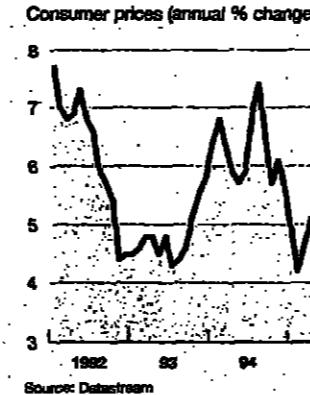
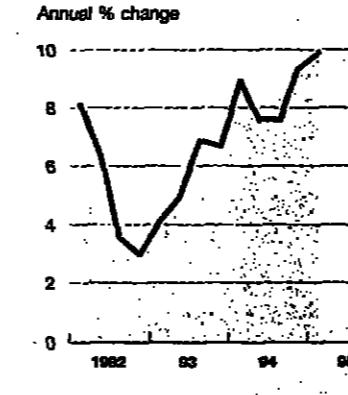
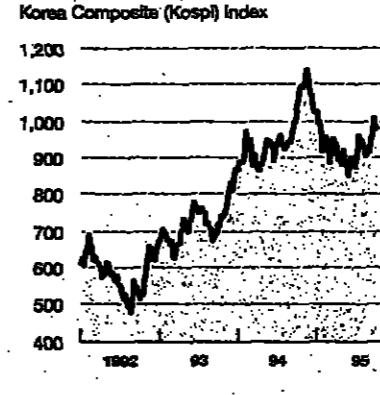
The country's car industry wants to double production to at least 5m vehicles and become the world's fourth largest manufacturer within the next five years. State-run Posco aims to be the world's leading steelfounder by the end of the decade. The shipbuilding industry predicts it will overtake Japan by 2006.

Moreover, Korean conglomerates, or chaebol, continue to exhibit signs of what one western analyst describes as "corporate megalomania" as they duplicate their rivals' every move.

In spite of promises to slim down operations and improve efficiency, the chaebol are relentlessly expanding their activities. In the past six months alone, the number of subsidiaries among the 30 top chaebol has increased from 823 to 847, according to the government's fair trade commission.

The expansion of the chaebol and their concentration on production economies of scale has created serious weaknesses in Korea's industrial structure. One is the lack of attention devoted to research and development. Aside from its cutting-edge leadership in computer memory chips, Korea still depends on imported technology for most of its products. But persuading foreigners to part with their technology is becoming difficult as Korea begins to pose a strong challenge in overseas markets.

The chaebol also rest on shaky industrial foundations. Unlike the Japanese keiretsu, the chaebol cannot rely on an extensive subcontracting network because small businesses

Inflation  
Consumer prices (annual % change)GDP  
Annual % changeStock market  
Korea Composite (Kospi) Index

have been starved of capital. Instead, they must import machinery and components - the main reason why Korea runs a persistent trade deficit in spite of booming exports.

Productivity needs to improve. Industrial wages have more than doubled in Korea in less than a decade, but worker productivity rates are only about half those of Japan.

Economic deregulation poses new threats to Korean industry. Trade barriers protecting domestic companies from foreign competition are being dismantled. This could cause earnings to shrink since companies derive more profits from domestic sales than exports.

The chaebol are being forced to turn to financial markets for credit as the government reduces their preferential access to bank loans and abandons the low-interest, state-subsidised "policy" loans that have financed expansion during the past three decades. The relaxation of capital inflows is expected to lead to an appreciation of the Korean won, which could hamper export growth.

Nonetheless, the chaebol welcome deregulation since it removes the heavy hand of government intervention. Corporate executives believe the chaebol, with their vast resources, can weather any adverse effects of a market-oriented economy and emerge stronger.

Their confidence largely rests on an aggressive overseas expansion. Korean companies are betting that emerging markets in Asia, eastern Europe and Latin America will sustain export growth.

Meanwhile, the chaebol are bolstering their presence in developed countries by establishing distribution networks and marketing products under their own brand names.

Korean companies are establishing a global grid of production facilities, allowing them to escape high wage costs at

lower interest rates and capital costs than in Korea.

But the chaebol's efforts to become multinationals are being hobbled by the government, which is having second thoughts about its economic reform agenda. Officials worry that the exodus of high-tech-

technology and strategic businesses will lead to job losses at home. A shift towards overseas manufacturing also undermines the government's traditional preference for a strong and self-reliant domestic industrial base. Bureaucrats fret about a loss of power and a corresponding growth in that of the chaebol as state constraints on corporate activities are removed.

The privatisation programme, for example, is being slowed down as officials try to prevent the chaebol from using the process to add state companies to

## IN THIS SURVEY

- Overseas investment confidence is growing
- Corporate finance souffres and changes
- Privatisation progress starts to slow
- Banking: institutions face up to market forces

Page 2

- Technology and R&D: industry is improving its own capabilities
- Inward investment: obstacles still block foreign entrants to the market
- Case study: Seoul-Pusan high-speed rail project

Page 3

- The steel industry: producers are increasing capacity
- Shipbuilding: expansion is creating controversy
- Domestic production: ambitious plans have been announced

Page 4

- Trade patterns: the focus is shifting
- Brand recognition: companies are attempting to raise their profile overseas

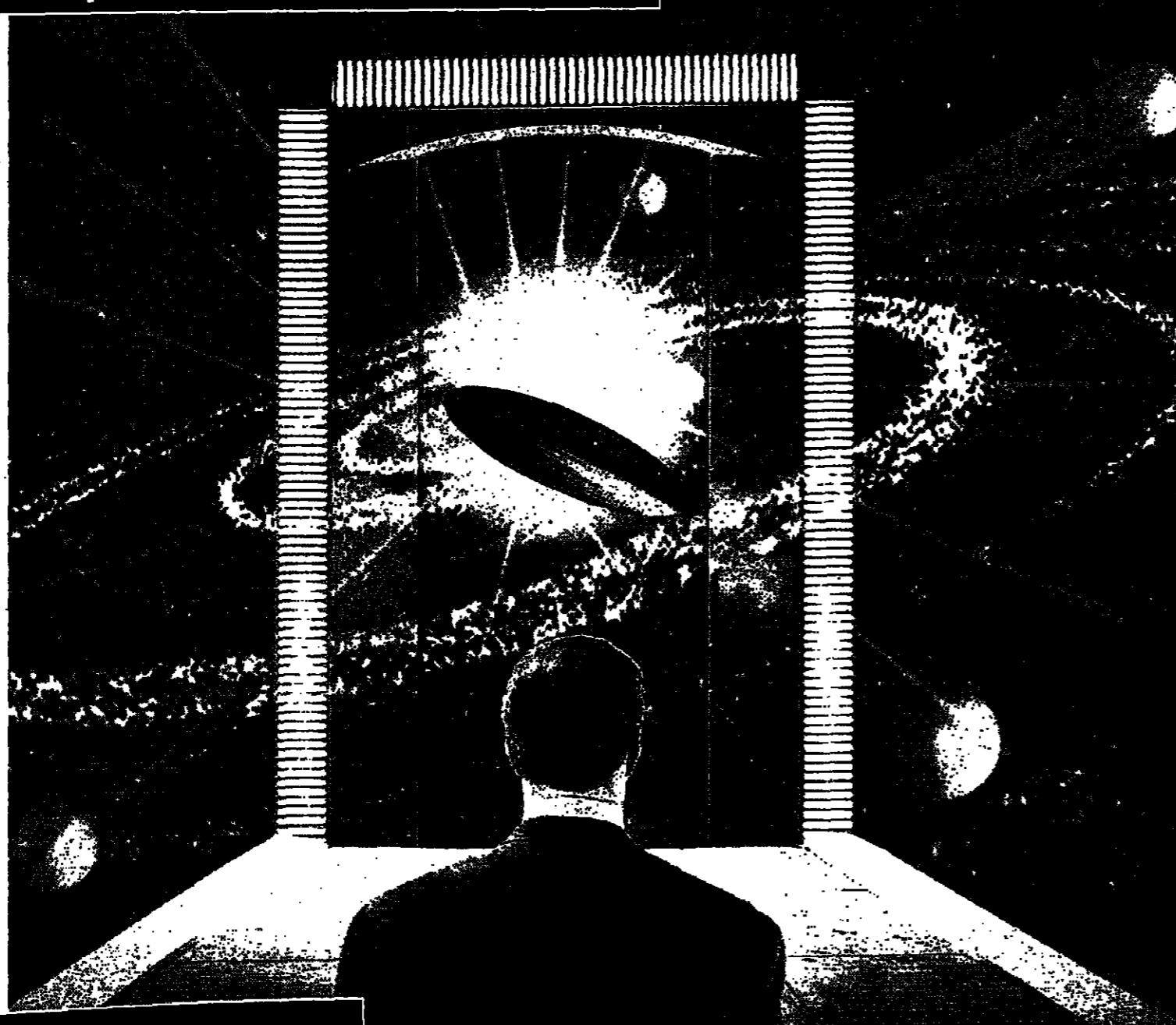
Page 5

their sprawling domains. One sign of new state caution was this month's decision to impose stricter financial requirements on overseas investments. The country's top economic policymaker has hinted that Korea may delay its membership in the Organisation for Economic Co-operation and Development beyond 1996 because it does not want to accelerate reforms as demanded by the group's members.

Korea's robust economic growth of at least 9 per cent in 1995 and a predicted 7.5 per cent is encouraging the government to tackle reform at a measured pace. But gaining public approval for reform may get harder. The economy is on a cyclical downturn, which will add to public fears about letting in foreign competition. Political parties sceptical of reform are expected to obtain a parliamentary majority in next April's general election.

Soonil may find that embracing reform will be disruptive, but postponing it carries even a heavier price as more nimble Asian rivals surpass Korea in developing globally competitive economies.

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## 2 SOUTH KOREA: TRADE, INDUSTRY AND FINANCE

■ Overseas direct investment: by Andrew Baxter

# Growing confidence abroad

Korean companies are expanding the range of their activities beyond manufacturing

The big names in Korean industry have moved their foreign investment plans into overdrive in the past year as the old policy of relying heavily on exports from domestic plants gives way to globalisation and a broader manufacturing base.

A number of high-profile announcements of direct investments or acquisitions in locations ranging from Oregon to northern England, and from Poland to China have emphasised that Korean industry is on the move.

Whether the momentum can be sustained, though, remains in doubt. Last week, Seoul imposed a requirement that Korean companies must finance at least 20 per cent of foreign investments above \$100m with domestic funds. This will raise the financing cost of overseas projects, and could mean more marginal projects will be delayed or dropped.

According to the Korea Institute of Industrial Economics and Trade, overseas direct investment by Korean companies reached a cumulative total of \$7.85bn at the end of last year, compared with just \$1.6bn at the end of the 1980s. Last year alone, the net amount invested soared to \$2.07bn, almost double the level of the previous year.

The cumulative total still represents only 4.6 per cent of Japanese industry's overseas direct investment, and the bare figures conceal important investment trends.

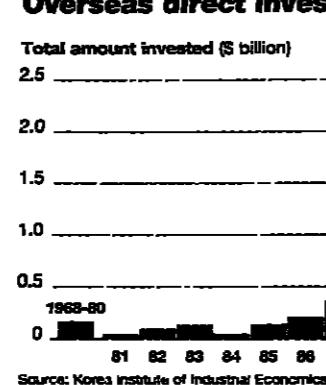
Asia was the initial destination for a wide range of smaller Korean investments in the 1970s, then North America followed. Europe has become a more recent focus of attention, although investment still lags behind North American levels, while Asia, and in particular China and the Asian countries, has remained an important destination, accounting for about 42 per cent of total cumulative investment.

Overseas investment by the manufacturing sector is increasing rapidly, says the institute, especially in electronics. Already, manufacturing accounts for 51.8 per cent of the cumulative total.

The big Korean industrial groups have been highly export-oriented since their inception, but the business environment is changing. "The Korean market is limited, so we have to go abroad," says Choo Ho-suk, executive managing director at Daewoo Corporation.

"A long time ago, business was just trading. Now it is globalisation - which means having manufacturing, marketing and all the main business activities in a particular country."

### Overseas direct investment



Source: Korea Institute of Industrial Economics & Trade

try," he added. Although Daewoo and the other big conglomerates differ in how they implement globalisation, they are linked by a twin-track strategy that is clearly identifiable in recent overseas investments.

In industrialised countries, Korean companies want market access and for a physical presence that will mean they are increasingly viewed as multinationals, or at least international, rather than Korean. In so doing, they are circumventing trade barriers much as Japanese manufacturers did a decade ago in Europe and the US.

In developing countries, meanwhile, locations for low-cost manufacturing are a target as domestic wage costs rise. Here too, though, market access is a consideration, especially in countries such as China which prefer foreign companies to work with local producers rather than simply import goods.

As a result of their globalisation strategy for western countries, Korean companies are expanding the range of their activities overseas beyond manufacturing merely to avoid

anti-dumping complaints - the primary reason, for example, why Samsung Electronics began producing TV sets at Billingham, northern England, in 1987.

The current strategy is more sophisticated. While Billingham remains a manufacturing plant, Samsung's new \$450m electronics complex at nearby Winyard - opened last week by the Queen - is due to have its own research and development centre to carry out product development and engineering.

Networks of component supply are being developed by the Koreans in Europe. Samsung, for example, produces colour picture tubes at a factory in Berlin which supplies its TV plants at Billingham and in Hungary. LG Electronics, meanwhile, is considering a TV components plant in Europe, although the site has not been decided.

Korean companies have even reached the stage where they are moving some of their foreign manufacturing locations for strategic or financial reasons. LG is considering shifting some of its video cassette recorder production from Germany, either to Ireland or to its recently extended TV and microwave oven plant in Newcaste, UK.

The strength of the D-Mark makes it difficult to make a profit manufacturing in Germany, says Henry Kim, manager of LG Electronics' strategic planning department. The company, which plans to invest \$1.5bn by the year 2000 expanding its overseas production network, has already shifted TV production from a plant in Alabama to Mexico.

Samsung's Winyard complex will initially produce microwave ovens and computer

monitors, and marks Korean industry's biggest investment in western Europe. Elsewhere, the most important developments have come in semiconductors. The single largest investment anywhere by a Korean company was announced in May when Hyundai Electronics said it planned to spend \$1.3bn on a semiconductor plant at Eugene, Oregon. Hyundai said it would be the world's largest memory chip factory.

Samsung has also decided to build a semiconductor plant in the US costing more than \$1bn and sited either in Oregon or Texas, says Kang Hyo-jin, general manager of Samsung Group's overseas planning division.

Daewoo Electronics, which is not yet in the semiconductor business, is studying a plan to begin making non-memory chips. It would need a partner, says Chung Hee-myung, executive director of the company's overseas regional division - which suggests that it, too, might look towards the US.

Overseas production of Korean cars, which hitherto has primarily been based on knock-down kits, is also entering a new phase. Daewoo Motor, the third biggest Korean car maker, has an ambitious plan to be producing 2m vehicles by the end of the century, split equally between domestic and overseas production.

On top of existing joint ventures in India, Romania and Indonesia, new projects are under way or being considered

Daewoo Electronics, which is

concerns western Europe, by improving quality levels each year in Romania and Britain. Daewoo hopes it will be able to export cars from there to the rest of Europe by the early years of the 21st century. These would replace cars imported from Korea, where labour costs are higher.

Meanwhile, Daewoo hopes to use its direct investments overseas to enhance the competitiveness of its domestic plants. It plans to begin component manufacture in India and Romania, enabling it to send engines and gearboxes back to Korea.

The potential takeover of FSO shows that Korean companies are not afraid to make acquisitions in their quest for globalisation, although green-field sites are preferred. Recently several big takeovers have been announced which have partly been motivated by a need to acquire technology, but also to gain an important market position.

The purchase this year of Zenith Electronics, the US TV set manufacturer, gave LG Electronics the US market share it had tried without success to build on its own, says Mr Kim. Samsung Electronics' purchase of a 40 per cent stake in AST Research, the US personal computer manufacturer, brought the Korean group a distribution channel in an area where it was weak, says Mr Kang.

It is a sign of the Koreans' growing confidence overseas that they have been prepared to take over financially shaky companies if these meet the overall objectives of market access and/or technology gain.

So far, their record in turning round these companies, using the Korean strength in mass-production management, has been impressive. Samsung's colour picture tube factory in Berlin was losing \$50m a year before it was acquired in 1993, says Mr Kang. It is now in "very good shape".

### Corporate finance: by John Burton

## Tables turn on traditional sources

Companies are being encouraged to reduce dependence on bank loans

Until recently, every New Year holiday, Korean corporate managers paid homage to their bankers by visiting their headquarters to offer congratulations. It was a necessary and important ritual because the banks were the main source of corporate financing.

Times have changed. "Now the bankers are visiting us at New Year," said one senior executive at a big electronics company. Banks are now desperate to lend to the company, which is raising 85 per cent of its current funds from the stock and bond markets.

Korean bankers may have to visit more corporate offices in the future. One of the main goals of South Korea's financial liberalisation programme is to persuade companies to reduce their dependence on bank loans and raise more capital from financial markets.

The shift in corporate financing sources is meant to relieve pressure on Korea's overstretched banking system, which is suffering under a burden of bad loans. The government also wants to reduce the economic power of the country's huge industrial conglomerates, or chaebol, and change their structure.

The increased issuance of shares by the chaebol would dilute the family ownership of the groups. Most chaebol subsidiaries are closely-held. Samsung, Korea's largest conglomerate, has listed only 12 of its 50 subsidiaries, while a mere 11 of Hyundai's 47 subsidiaries are publicly-traded.

Officials hope that the market discipline imposed by outside investors will force the chaebol to dispose of unprofitable businesses and improve their efficiency by concentrating on core activities.

The chaebol have tended to expand relentlessly because of their preferential access to bank loans, which has undermined efforts to operate the groups on a cost-effective basis. The government, anxious to force the chaebol to increase direct financing from capital markets, has imposed a ceiling on the percentage of total loans that banks can give to the chaebol.

Interest rates on soft "policy" loans, which are given to strategic industries favoured by the government, are being deregulated. These subsidised loans, which have been a main instrument in building up Korea's industrial structure, are scheduled to be phased out by 1997. The government is also easing complex listing

requirements that have prevented companies from becoming publicly traded.

The policy has already borne some success. Direct financing accounted for 49 per cent of Won2.800bn in total corporate funds during the first half of 1993 against 34.8 per cent a year earlier. Twice the amount of funds are being raised in the bond market than in the stock market. Borrowing from financial institutions shrank to 33.7 per cent during the same period, down from 51.2 per cent a year ago. In addition, more than 200 companies are queuing up to be listed on the Seoul stock exchange.

A big obstacle, however, to increased direct corporate financing is the scarcity of capital in Korea. The stock market has suffered from periodic liquidity shortages, limiting possibilities for the chaebol to list shares.

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**'Government policy is contradictory and it is likely to continue to do so, at least in the near future'**

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the near future," said Lee Hahn-koo, president of the Daewoo Economic Research Institute. "The move toward direct financing is being hampered by political factors because the bureaucrats want to maintain influence over the financial markets."

However, the government is trying to increase the flow of funds into the stock and bond markets through other means. A recent change in the tax laws imposed levies on interest income from most financial instruments except stocks and long-term bonds, which make them attractive tax havens for investors.

Analysts expect a surge of funds into the stock market until 1998, when a capital gains tax will be levied on shares. Korean companies, which normally rely on three-year bonds, are planning to increase the number of their long-term bond issues with a maturity of at least five years.

Corporate executives would prefer to tap foreign financial markets where interest rates are lower, but the government has imposed ceilings on how much capital they can raise abroad. The current yield on benchmark three-year corporate bonds in Korea is, at 12.5 per cent, almost twice the rate prevailing in main overseas capital markets.

Officials argue that controls over overseas borrowing are necessary to prevent Korea's overleveraged companies from accumulating further debt, particularly in foreign hands.

The government, however, has promised to substantially liberalise overseas borrowing rights by 1999 and has begun relaxing restrictions. Foreign borrowing by Korean companies jumped to Won4,000bn during the first half of 1993 from Won1,700bn a year ago.

Korean companies were granted permission by Seoul last year to list their shares on foreign bourses. Pohang Iron & Steel (Posco) and Korea Electric Power, both state-owned enterprises, were the first to be listed on the New York Stock Exchange last October.

The London Stock Exchange has received several Korean depositary receipt listings this year, including Korea Mobile Telecom, Mando Machinery and Hyundai Motor, while Samsung Electronics and Posco are expected to be listed shortly.

But Korea's murky accounting practices are proving an obstacle to some listings, particularly on the New York Stock Exchange, which demands consolidated accounts for three years prior to the listing. This is proving difficult for Korean companies, which often produce less detailed accounts than required by the NYSE.

"Government policy is contradictory and it is likely to continue to be so, at least in

### Privatisation: by John Burton

## Ambitious schedule begins to slip

A weak bourse and state hesitancy has set back the sale of government-run Companies

A buoyant stock market last year led to the successful listing of Kookmin Bank (formerly Citizens National Bank) and Korea Exchange Bank.

Domestic financial institutions bought an initial 20 per cent stake in Korea Telecom, while the government sold a controlling interest in Korea Mobile Telecom (KMT) to the Sunkyong group and reduced its shareholding in the company to 20 per cent.

Other big sales included the purchase of Korea Fertilizer and Chemicals by Samsung and Korea Tungsten Mining by the Keoypung textile group.

This year, however, the schedule has slipped badly. The government planned to list Korea Telecom by offering 14 per cent of its shares to the public, while completing the privatisation of the Kookmin and Korea Exchange banks and KMT through additional share issues. It also planned to reduce its shareholdings in some of the biggest companies under its control, including Korea Gas, Korea Heavy Industries & Construction (also known as Hanjin) and Namhae Chemical.

Privatisation got off to a strong start with the sale of stakes in state-controlled banks and telecom operators. However, with the exception of Namhae, these plans are likely to be postponed. The weakness of the stock market,

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## SOUTH KOREA: TRADE INDUSTRY AND FINANCE 3

■ Technology and R&amp;D: by Andrew Baxter

## Looking to home territory

Industry, which has long relied on foreign input, is improving its own R&D capabilities

Korean industry, which for years has relied heavily on technology transfer from western and Japanese companies, is improving its own research and development activities and buying foreign companies which offer much-needed technology assets or engineering expertise.

The shift in emphasis reflects the universal recognition among the chaebol (conglomerates), government technology policy officials and observers that Korea needs more strings to its bow than its mastery of mass production.

At the same time, it is accepted that foreign companies are increasingly reluctant to transfer technology to the Koreans. "Our R&D has fallen behind," says Dr Lee Hahn-

koo, president of Daewoo Research Institute. "There is still a wide technology gap between Korea and Europe or the US."

In 1992, Korea spent 2.17 per cent of gross national product on R&D, compared with 2.6 per cent for the US and 2.72 per cent for Japan. The Korean figure has risen slightly since then, but the government's target, boosting R&D to 5 per cent of GNP by year 2000, still looks a long way off.

The historically low levels of R&D spending – less than 1 per cent of GNP a year before 1983 – are a result of the reliance on imported technology. In 1983, Korea's receipts for exporting its technology were just 5 per cent of payments it made.

In the uncertain climate for technology transfer, the development of Korea's own R&D resources becomes increasingly important if its industry is to complete the transition from labour-intensive to technology-intensive status.

The private sector accounts

for about 80 per cent of Korean R&D spending, but the government is encouraging technological innovation. Its industrial technology policy for competitiveness has four targets:

- development of strategic technologies;
- building a technology infrastructure;
- effective commercialisation and deployment of new technologies and
- promotion of international technology co-operation.

Upgrading the technology infrastructure is the priority, says Park Man-gi, director of the industrial technology planning division at the ministry of trade, industry and energy.

Electronics companies, already spending much more than the national average on R&D, are stepping up their investments. Daewoo Electronics, for example, aims to lift its R&D spending from \$8 to 10 per cent of sales by the year 2000.

To help achieve this, Daewoo has set up research and engineering centres in San Jose

in the US to Metz in France and Fukuoka in Japan.

Buying companies with important or promising technology, however, can be a quicker route.

In electronics, Samsung has bought 40 per cent of AST Research, the US personal computer manufacturer, for \$375m, and narrowly lost a battle with Hyundai Electronics to buy the semiconductor operations of AT&T-Global Information Solutions.

The \$340m deal will enable Hyundai to begin production of advanced non-memory chips. Hyundai has also paid \$150m for a 40 per cent stake in Maxtor, a San-Jose-based producer of hard disk drives, while LG Electronics is paying \$55m, including \$160m of direct investment, for Zenith, the last US-owned manufacturer of TV sets.

Richard Samuelson, head of research at SBC Warburg Securities in Seoul believes it is important for the Korean semiconductor industry to develop a presence in non-memory chips, which are more specialised and profitable than those, such as DRAMs, on which its success has been based.

But he is not "completely convinced" that some of the companies purchased by the Koreans will make them world leaders. The key manufacturers of central processing units are Intel and Motorola, and they are not available for the Koreans to buy.

The Koreans, though, believe the deals make good sense. "Even if the technology acquired is not at the absolute core, it can be a way in that takes you to the core," says Kim Suk, executive director and group treasurer at Samsung Group.

Buying technology-intensive overseas companies can also help Korean industry address the shortage of engineers and designers at home – a consequence of the long history of importing innovation.

Daewoo Motor's purchase of the IAD facility, for example, has put it in a strong position at a time when both Samsung and Ssangyong are planning to enter the car industry, and the government has said it will not allow companies to "poach" engineers from rivals.

■ Inward Investment: by Emiko Terazono

## Entry still a difficult process

In spite of state efforts to open up the market, several obstacles still block foreign investment

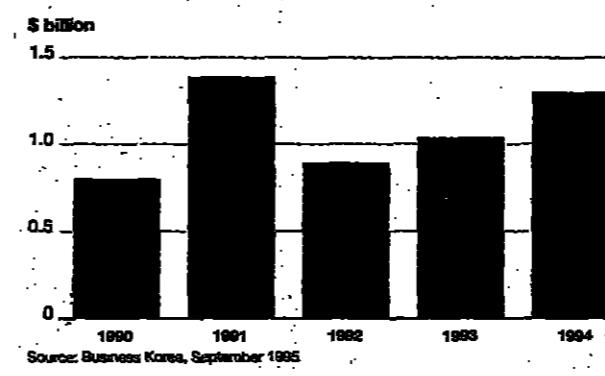
A day rarely passes in Korea without talk among corporate executives or word in newspapers about "globalisation". According to Korean government officials, the initiative includes the "comprehensive and substantial" opening of the country's domestic markets.

But while the fall in new foreign investment has been reversed over the past year thanks to simplified approval procedures and new incentives, just what the so-called openness means in terms of opportunities for foreign exporters and investors remains unclear.

Bilateral trade negotiations between the US and Korea over the opening of Korea's car market is a case in point. While the Koreans conceded by agreeing to lower registration taxes on cars with bigger engines, the US carmakers are expected to gain little from the agreement since the changes will benefit Korean models even more.

The main stumbling block for foreign exporters is the existence of non-tariff barriers. According to the Political and Economic Risk Consultancy, a Hong Kong-based consulting company, Korea ranks second in discrimination against foreign investment following India.

### Inward investment



Structural barriers faced by foreign exporters, according to the report, include lengthy customs clearance times, ambiguous regulations and anti-consumption campaigns led by the private and public sector. Foreign investors, meanwhile, suffer from a lack of skilled workers and have to compete with Korean companies allegedly employing illegal foreign labourers.

The government's push for self sufficiency is also bad news for foreign exporters. In May, the government announced its "import substitution" programme affecting 105 products imported into Korea. This is likely to hurt the European Union, since the list includes products such as machinery and electronic components, which the region currently provides.

On the foreign investment front, the telecommunications, construction and oil refining sectors are among industries touted to be opened to foreign competition over the next few years. However, analysts doubt that there will be a rush of activity by overseas corporations to enter the market.

The main stumbling block for foreign operators face in entering the Korean market is the absence of switching systems. Creating a new system is not feasible since it will mean vast investments. Jon Chong-hwa, analyst at Baring Securities, points out that opportunities for newcomers will lie in the \$8bn equipment market especially in mobile telephones. Demand for mobile phones is expected to rise by an annual 83 per cent by 1997.

In the \$80bn construction market, the government wants to rationalise its industry ahead of the market opening in 1997 through a shift away from



The government is eager to raise the quality of construction. Sandy Lerner

granting projects to price when quality and technology. And after the spate of embarrassing construction disasters including the collapse of Seoul's Songdo Bridge and Sampoong Department Store, the government is eager to raise the overall quality of construction.

One problem foreign telecoms operators face in entering the Korean market is the absence of switching systems. Creating a new system is not feasible since it will mean vast investments. Jon Chong-hwa, analyst at Baring Securities, points out that opportunities for newcomers will lie in the \$8bn equipment market especially in mobile telephones. Demand for mobile phones is expected to rise by an annual 83 per cent by 1997.

In the \$80bn construction market, the government wants to rationalise its industry ahead of the market opening in 1997 through a shift away from granting projects to price when quality and technology. And after the spate of embarrassing construction disasters including the collapse of Seoul's Songdo Bridge and Sampoong Department Store, the government is eager to raise the overall quality of construction.

Meanwhile, deregulation presents a dilemma for the government. It has tried to use regulations to rein in the chaebol or conglomerates, which dominate a vast chunk of the country's economy.

This tactic has so far only distorted the market since market entry restrictions sheltered the chaebol and increased inefficiencies at the small companies the restrictions were supposed to protect.

Many fear that removing regulations will allow other chaebol to expand further. The size of the conglomerates means loss-making affiliates can continue operating through subsidiaries from other parts of the group.

Long-term relationships the chaebol have built up with politicians, clients and the government also help sustain inefficient subsidiaries.

These large corporate groups have been Korea's strength in the past, but they now threaten to hamper competitiveness.

As "globalisation" pushes Korean companies further into the international business arena, the country will face more pressure to increase opportunities for foreign players in its domestic markets.

**CASE STUDY** The Seoul-Pusan high-speed rail project

## Not without risks

The sensitivity of foreign companies to the risks inherent in technology transfer is illustrated by the case of the Seoul-Pusan high-speed rail project. A Japanese bid to build the trains was rejected because builders of the shinkansen "bullet trains" could not accept the Koreans' demand for full transfer of all the key technologies.

After a bitter battle between GEC Alsthom and Siemens, respectively the builders of the TGV and ICE (InterCity Express) high-speed trains, the Korean TGV Consortium won a tightly priced \$2.1bn contract last year for 48 train sets and related equipment.

The four foreign partners in the consortium, Eusorail, have guaranteed complete technology transfer, while 50 per cent of the contract, by

value, will be made in Korea. Korea has a railway supply industry, says Francis Burton, Eukorail's executive vice-president, but lacked technologies specific to high-speed trains:

airtightness technology to prevent a pressure wave in the tunnels which will make up 30 per cent of the route, special bogies, traction and electrical current systems.

A complex, progressive process of technology transfer is under way. The Korea High Speed Rail Construction Authority estimates that 1,025 workers in 60 specialities will receive 4,979 man-months of training. Korean companies in the consortium are paying for a further 600 man-months of training.

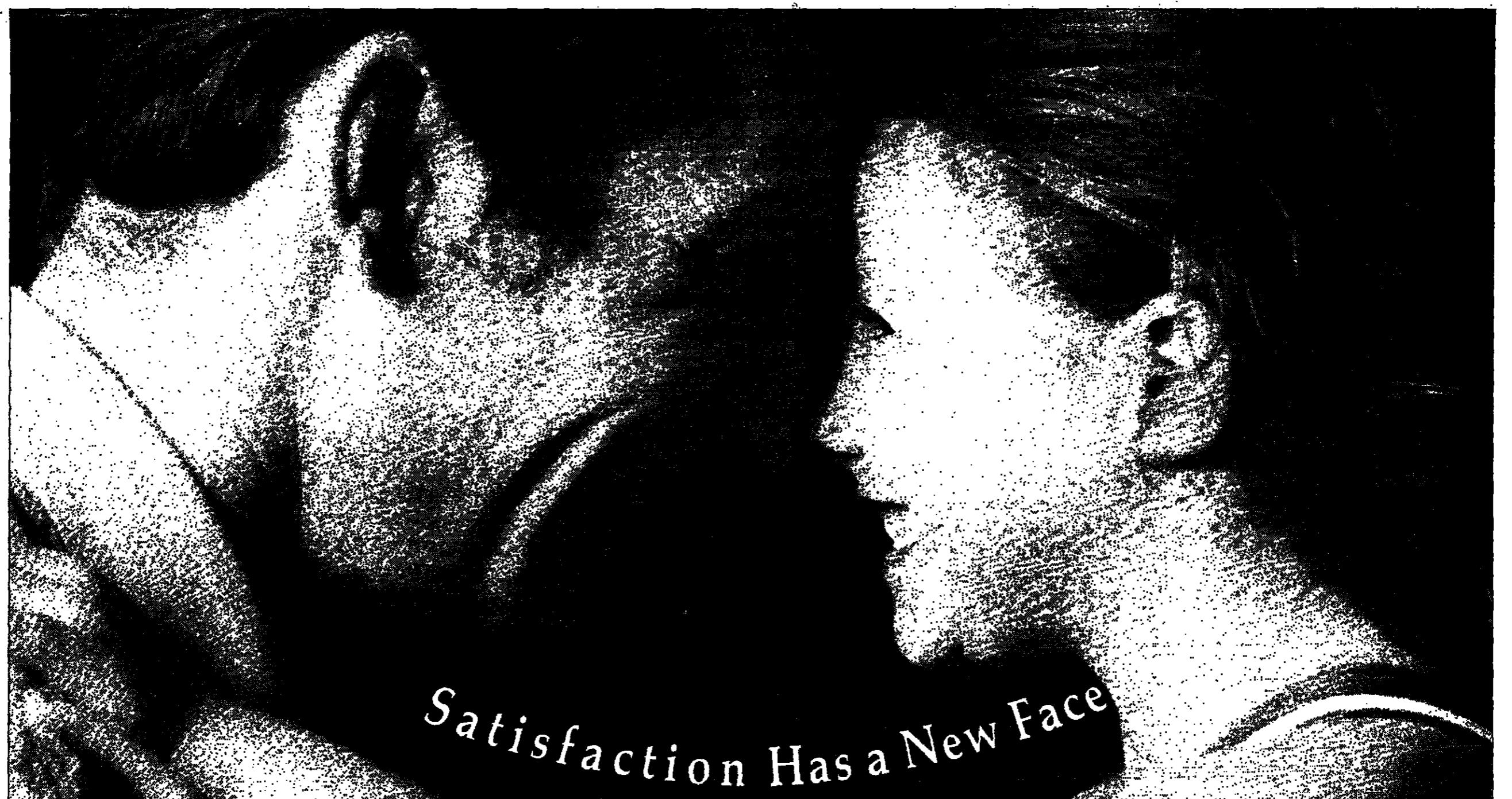
Whether the Japanese were right to refuse full technology transfer to the Koreans is

debatable. Recent press reports in Korea suggest a second high-speed line, from Seoul to Mokpo in south-western Korea, will use only local equipment. But the technology is changing fast and Korea has not been given access to the technology to be used on forthcoming TGV models, nor to the Europeans' conceptual design work.

Jung Young-wan, director of the authority's technology management bureau, says Korea can build its own high-speed system but it would need outside help to develop a second generation train, travelling at speeds of about 350kph against 300kph for the current project.

Nor is it certain that Korea would emerge as a new competitor in foreign markets – which tends to be uneasy about transfer deals.

Whether the Japanese were right to refuse full technology transfer to the Koreans is



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## 4 SOUTH KOREA: TRADE, INDUSTRY AND FINANCE

■ Steel industry: by Andrew Baxter

## Old sector, new frontiers

Why the country's producers must be the envy of their western counterparts

Oblivious to the boom-and-bust cycles shaping the fortunes of their counterparts in western countries, Korean steel producers are rapidly expanding capacity to exploit the expected sharp growth in domestic and regional demand.

The expansion is being led by the nation's only integrated producer, Pohang Iron and Steel (Posco), which dominates the flat products market and has a domestic share of about 70 per cent. It is adding a fifth blast furnace, with a crude steel capacity of 5m tonnes a year, at its Kwangyang works, bringing its total number of blast furnaces to Kwangyang and Pohang to nine.

Along with other expansions, including new electric arc furnaces, minimills and a 600,000-tonne-a-year Corex (direct reduction melting) facility at Pohang, Posco's total capacity is expected to rise from about 21m tonnes a year to 28.5m by the year 2000.

The other steel producers – minimills that use electric arc furnaces to make products for the construction industry – are also expanding. Projects are being considered, have been announced or are under way at companies such as Hanbo Steel, Kia Steel, Dongbu Steel, Union Steel, Inchon Iron and Steel and Hwan Young Steel.

The expansion is being encouraged by the government, which recently extended a soft loan rate scheme for the industry. Producers are also benefiting from tax breaks and favourable locations, notably the Asan Bay government enterprise zone.

Yet, while the government has reduced its influence on the industry, it still cannot resist some interference. A plan by Hyundai to build a 10m-tonne-a-year integrated steel mill is considered unlikely to go ahead, ostensibly because a plant of such a size would be too big and inflexible, but possibly



Kwangyang steelworks: steel producers are rapidly increasing capacity

because of political opposition

too. Hyundai uses 6m tonnes a year in its car, shipbuilding and electronics businesses.

Boosted by Samsung's entry

into the market, car production will rise to 3.1m units in

1998, 50 per cent up on its

1993 level of 2m. Meanwhile,

the shipbuilding industry is

expanding capacity in

response to new orders.

The outlook is also improv-

ing for producers of construc-

tional steel. "Their big prob-

lem has been construction de-

smand," says Mr D'Souza.

"Large infrastructure projects

were delayed because of fears

about overheating, but several big pro-

jects consuming enormous

amounts of steel will start

soon." Even with the planned

increases in capacity, he says,

there will still be a production

deficit of about 1m tonnes of

crude steel equivalent in the

year 2000.

Recent expansion overseas

has also been led by Posco.

Two modest joint ventures in

Vietnam – Posvina for coated

steel sheet and the Vinapipe

pipe mill – have been followed

by the much more significant

VSC-Pesco Steel project in Hai-

phong, which will have annual

capacity of 200,000 tonnes in

long products – bars and wire

rods. A 100,000-tonne-a-year

joint venture galvanising mill

is planned for China, where

Posco is already building a

coil processing centre at Tian-

Jin. A strong presence in

China is seen as desirable, not

only to serve the local market

but also, say observers, to

anticipate any move by Pos-

co's customers to begin pro-

duction in the Korean car

industry.

Posco has also invested in a

Japanese steel service centre,

while, upstream, it has formed

Ebrasco, a 50/50 joint ven-

ture with CVRD of Brazil to

build an iron-ore pelletising

plant in Brazil. The new blast

furnace will sharply increase

Posco's need for iron ore pel-

lets, and more than half of the

plant's 4m-tonne annual out-

put will be bought by the Kor-

ean steelmaker.

The highly export-oriented

industry already produces one

in four trading vessels operat-

ing in the world, but is coming

under fire for potentially

exacerbating overcapacity in

the cyclical world shipbuilding

market. "The big Korean ship-

yards are competing with each

other to be the largest," says

one European observer. "It's

irrational and not part of a

national strategy."

Two other Korean steel com-

panies, meanwhile, are

involved in projects in Vene-

zuela. Dongkuk Steel is in a

joint feasibility study, which

includes Japan's Kobe Steel,

for a plant at Ciudad Guyana

that would produce slabs for

export to Korea. Hanbo and a

subsidiary of CVG, the Ven-

ezuelan mining and industrial

group, are to build an iron ore

pelletising plant.

Expansion in neighbouring

countries will help Korean

steelmakers maintain and

develop their export markets.

At the same time, the

increases in domestic capacity

will enable them to satisfy

regional demand – boosted by

investment in infrastructure

and by the strength of the yen,

which has helped the industry

outdo Japan.

Posco has achieved what

would have been unthinkable

even five years ago by begin-

ning to supply steel to Japan's

ultra-fastidious carmakers –

underlining how Korean steel

is now rivalling Japanese

quality levels.

But the Korean producer is

obliged to meet its domestic

customers' orders fully, and

its exports have dipped from

about one third of production in

1992 to about 25 per cent.

The ratio will rise again, Mr

D'Souza believes, after the

new blast furnace comes on

stream in 1997-98.

Source: South Korea Steel Association and Doyoung Economic Estimates

Korean crude steel equivalent supply and demand forecasts

(m tonnes)	1993	1997	2000	Compound growth (%)
Total demand	38.2	42.3	48.8	3.6
Export	11.5	12.9	14.5	3.4
Domestic	26.7	29.4	34.3	3.6
Total production	33	38.9	47.9	5.5
Blast furnace/Corex	22.5	24.5	28.5	3.4
Electric furnace	10.5	14.4	19.4	9.2
Production deficit	(5.2)	(3.4)	(0.9)	

Source: South Korea Steel Association and Doyoung Economic Estimates

capacity of 200,000 tonnes in long products – bars and wire rods. A 100,000-tonne-a-year joint venture galvanising mill is planned for China, where Posco is already building a coil processing centre at Tianjin. A strong presence in China is seen as desirable, not only to serve the local market but also, say observers, to anticipate any move by Posco's customers to begin production in the Korean car industry.

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■ Exports: by Emiko Terazono

## Trade patterns shift

Alongside a shift to heavy industry, new markets are emerging in Asia and South America

The Korean economy is experiencing growing pains. While the country is enjoying an export boom thanks to the high yen which has hit the Japanese, a change in trading patterns has flushed out structural problems in its export industries.

The decline in competitiveness of its light manufacturing industries has prompted a shift in exports to heavy industrial sectors. This has hurt the country's regions which rely heavily on industries such as footwear, textiles and sports goods. Meanwhile, as exports in the heavy industry sectors have risen, Korea's trade deficit has widened due to its reliance on foreign capital goods such as machinery.

In the first half of this year, Korean exports rose 33.6 per cent from the previous year to \$8.4bn, led by cars, semiconductors and petrochemicals. However, the trade deficit rose 55 per cent to \$6.9bn as imports climbed 37.8 per cent to \$6.5bn with machinery purchases up 51 per cent in the first five months to \$7.4bn.

The country faces a dilemma in that the more it exports, the wider the trade deficit will become. Heavy reliance on foreign imports is partly due to the export industries' emphasis on capacity expansion rather

than product improvement and research and development.

The government has been urging local business groups to upgrade their products and localise their production of parts and machinery, and has offered tax incentives to encourage Japanese machinery and parts makers to shift production to Korea.

However, such efforts have been piecemeal. "The rest of the economy hasn't caught up with these industries, and there is no cluster of economic activity surrounding them," says Eugene Yun, economist at Schroders in Seoul.

The light manufacturing sectors are also suffering. According to Schroders in Seoul, Korea's exports totalled \$9.5bn in 1994, double that of 1987.

While the heavy manufacturing sector, including steel, machinery and electric equipment, jumped 2.4 times to \$4.6bn, accounting for 45.8 per cent of total exports, the light manufacturing sector, which includes textiles, footwear and toys, only rose 12.8 per cent to \$1.85bn, accounting for 19.3 per cent of the total, down from 34.5 per cent in 1987.

The shift in focus in exports away from light industries has been a natural outcome of the country's economic development, as better education has produced skilled workers and the rise in costs have eaten into already thin margins of light industrial goods, say economists.

This has hit regions that are reliant on light industries, while the rise in the yen has

exacerbated their problems since these industries import machinery and capital goods from Japan. For example, the economy of Pusan, the country's second largest city - referred to as the 'Mecca of footwear' - has been hit by rising costs and increasing competition from south-east Asia and China.

And while small and medium-sized companies have been largely supported by the country's exceptionally high economic growth over the past few years, this could change because of a slowing of economic growth, say analysts.

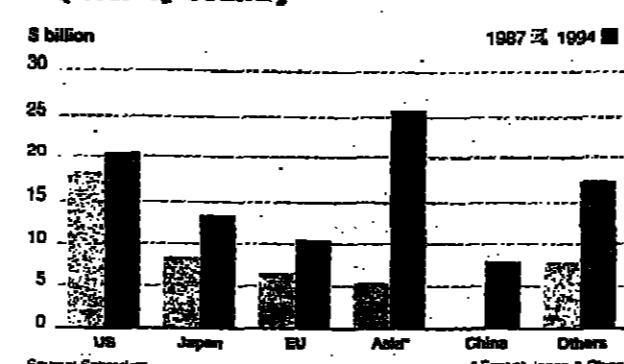
Bankruptcy rates are expected to rise in the near term once the economy starts to slow. Meanwhile expectations of further growth of markets in developing countries has prompted a sharp regional shift in exports. While exports to the US, European Union and Japan have risen moderately, the figure for Asia and China has surged.

Between 1987 and 1994, exports to Asia jumped 4.8 times to \$23.8bn and exports to China rose 38 times to \$8bn, compared to a 12.2 per cent rise to \$20.5bn to the US and a 60 per cent rise to \$10.5bn to the EU.

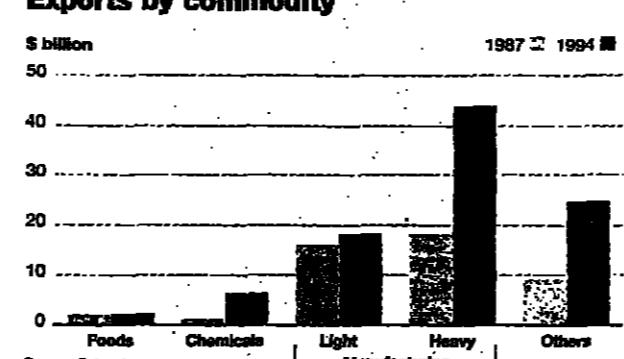
Although western and Japanese companies still tend to view developing markets as low-cost manufacturing and export bases, Korean companies are aggressively pushing their products in markets such as south-east Asia, China and South America.

"In the past, emerging mar-

### Exports by country



### Exports by commodity



kets were not important but

we are encouraged now that governments are lifting regulations in various countries," says Lee Myoung-woo, general manager of Samsung Electronics' global marketing group.

Analysts point out that exporting low-end products to developing countries will cushion earnings while the companies try to catch up with the west in terms of product technology. Samsung Electronics this year shifted its export resources from advanced markets to emerging markets, and Daewoo says it is expanding export sales of passenger cars and electronics products to south America, where it had previously not been active.

Developing markets provide greater opportunities for Korean companies since they are less influenced by the brand name images familiar in the west.

"In Latin America, Japanese brands are not that familiar," says Jon Chong Hwa, analyst at Barings Securities in Seoul. "Our brand image in advanced countries is not good, but in new markets we will be able to position ourselves more positively," says Howard Lee, assistant manager of LG Electronics' strategic planning

department.

A cynical view, however, is that the companies are turning to developing markets because of their lack of competitiveness in the advanced markets.

There are also concerns that increasing reliance on exporting low-end products to emerging markets could erode the incentive to pursue technology development.

Leading electronics makers deny such views, arguing that giving up on technology and quality development could damage global expansion, especially when the markets of south-east Asia and China are growing at such a rapid pace. Mr Lee at Samsung says the company is pushing ahead with new product development and technologies by setting up research development centres in US and Europe.

But he acknowledges that the development curve could slow for some companies. "Samsung has reached a satisfactory position in advanced markets, but there are some Korean companies which have not achieved a certain level in advanced countries and are shifting their focus to other markets. It is a risky approach," he says.

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### Brand recognition: by Emiko Terazono

## Calling the consultants

Korean companies are making efforts to raise their profile, especially in overseas markets

are finding it hard to shrug off the image that their products are down-market, cheap and less developed - a label which Japanese companies also struggled with 20 years ago.

Lee Myoung-woo, general manager of Samsung Electronics' global marketing group, says while the quality of the

this year.

But opposition from the founding families, which still exert powerful influence in many of the corporate groups, has hampered many such efforts.

Ssangyong, the conglomerate known for its oil refining and car business, was forced to give up such an attempt because of opposition from the founding family. The name, which means twin dragon, derives from an ancient legend of twin dragons trying to ascend to the heavens, with the double S representing the two dragons. It may be a romantic tale, but for foreign consumers, the name remains a little disconcerting.

Other companies are emphasising customer satisfaction. Daewoo has been offering intensive after service for its cars sold in the UK market. LG Electronics is also beefing up its after sales network and improving the monitoring of its consumers.

The image of Korea itself, say analysts, is also a problem. While Koreans' belief that they have become eco-

**HYUNDAI**

nominally successful and are more democratic than previously, "people [overseas] still see Korea as a country under authoritarian rule," says Eugene Yun, head of research at Schroders in Seoul. "People are not going to buy products made in a country where on television the night before they saw riot police beating up students."

SAMSUNG

One method the companies are using to tackle the problem is to change their names. For many westerners, names of Korean companies are hard to pronounce, while the use of western words in some corporate names have been baffling.

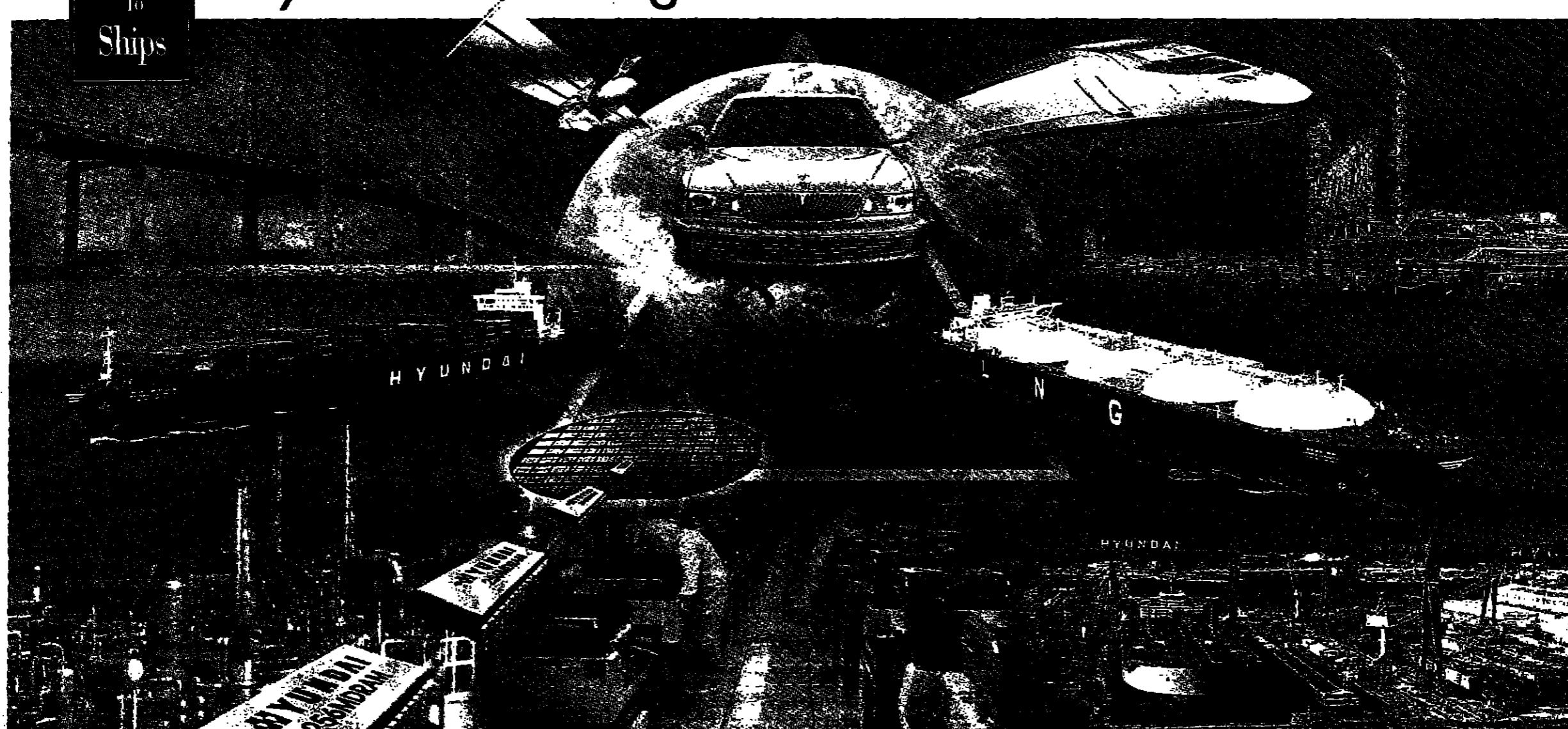
The Lucky-Goldstar Group, for example, hired Landor, the US consultants, and changed its name to LG Group earlier

Ultimately, technology and product quality will improve brand name image, says Chang Chun, manager of LG Electronics' strategic planning department. He believes that Korean companies have an edge over other international manufacturers in achieving brand name recognition in developing countries including those in south-east Asia and China.

By the year 2000 the company aims to be the number one established brand in the Asian markets and at least seventh in the US and other developed markets.

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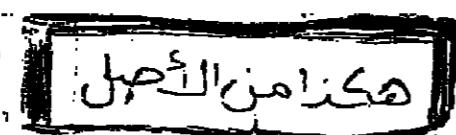
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## MANAGEMENT

JOHN KAY

# More competition, more consolidation



The retail financial services scene is changing rapidly. The last few months have seen the announcement of the merger between Lloyds and TSB, the acquisition of the Cheltenham and Gloucester and National and Provincial Building Societies, and the merger and planned conversion of the Halifax and Leeds.

In the insurance sector, Norwich Union has proposed to demutualise to pursue acquisitions, while smaller companies, such as Provident Mutual and London Life, have decided to throw in the towel. More of all these developments will follow.

Peter Birch, who runs Abbey National, has no doubt of the cause: "Basic economics dictate that only companies which have a dominant market share will

insurers, these tendencies are muted.

Under-performing firms are protected by high prices and gentlemanly restraints on competition. That is why we have too many banks and building societies and too many insurers, many of them inadequately equipped to cope with a competitive world.

In the 1980s, banks fought for market share, building societies stopped getting together to fix interest rates, and the tariff agreement and commissions agreement among insurance companies disappeared. The whole retail financial services sector became much more competitive, and what we are seeing is the working out of that process.

The relevant economic theory is that actions to increase competition usually have the – apparently paradoxical – effect of promoting consolidation. We saw this first after the 1986 Restrictive Practices Act abolished most cartels, and a wave of mergers followed.

We saw it again when Edward Heath outlawed Resale Price Maintenance, and set the stage for the growth of Sainsbury and Tesco. That growth came about not because Sainsbury and Tesco were bigger than their rivals the Co-op still dominated British food retailing at that time, and on the Birch theory would do so today.

Sainsbury and Tesco grew because they were better, and a more competitive market allowed them to profit fully from their superior performance.

The end of the Net Book Agreement will lead to this consolidation in book selling. Not necessarily to the same public benefit, since it is the wide range of book shops, efficient and efficient, which helps to sell books, and makes browsing a pleasure. But the rule that consolidation follows competition will apply here too, and the industry will focus around bigger claims.

Sometimes – where the cartel has been so strong that it has not only limited competition among established firms but has enabled them to keep new entrants out –

fragmentation precedes consolidation. The US airline industry is a classic example.

The initial response to deregulation was a frenzy of expansion and new entry. But the industry became even more concentrated than before. The difference was that the survivors were the efficient rather than the established Delta, American and United prospered; Eastern and Pan Am failed.

The same will happen in the European airline industry, as competition gathers pace. And in other European industries – like telecommunications and financial services – which, slowly wiping the sleep from their eyes, stumble into a more competitive era. There will ultimately be consolidation, but consolidation around the effective rather than the large.

And – as in the US airline industry – some of the giants of the past who see even greater size and global alliances as the route to the future will not be there to

## Competitive markets drive the weak into the cold, or into the arms of the strong

see the future when it comes.

The British beer market is going through the same transformation. Increased competition following the Monopolies Commission report led to the seemingly contradictory forces of new entry, and consolidation among the established players particularly in the retail sector.

When all this has settled down, the industry, though less vertically integrated, will probably be more concentrated than before. But market share will be based on a company's effectiveness rather than historic position. That, not the durability of dominance, is the basic economics of industry structure.

The author is chairman of London Economics and visiting professor of economics at the London Business School

**O**n a single day last week Halifax Building Society, the UK's largest mortgage lender with more than 15m customers and total assets of more than £90bn, doubled the high street presence of its Spanish subsidiary, Banco Halifax Hispania.

The achievement is not as startling as might seem at first sight: it meant that the number of branches in Madrid rose from one to two.

This step forward was typically cautious, but it was also a sign of confidence in an operation set up, as one senior Halifax figure put it, "not in a moment of boredom".

What allowed Halifax and other UK building societies to expand into continental Europe was a new power in the Building Societies Act 1996. Most UK mortgage lenders were fully occupied with surviving the UK housing recession, but a few saw opportunities to export their British experiences into other housing markets.

This diversification – which is too early to judge a success – has provided some salutary lessons for previously parochial businesses tackling continental European markets.

Even leading protagonists acknowledge the limitations of such a strategy. Michael Spence, head of overseas operations at Halifax, for example, believes there is a significant difference in how readily a mortgage lender can travel compared with a clearing bank. "Banks probably have a natural international connection because they get involved in commercial lending and finance international trade," he says.

Abbey National, now a bank but which began its European expansion when it was a society, holds the distinction of having been first on to the Continent. In 1988 it set up a Spanish subsidiary, in 1989 it set up an Italian subsidiary, and in 1990 it bought Ficofrance, a French mortgage lender. Then came Woolwich, the UK's third largest society, which opened Banca Woolwich SpA in Italy in 1990, and the next year bought a subsidiary of Midland Bank, which became Banque Woolwich. Halifax entered the Spanish market in 1993, and Bradford & Bingley last year set up two linked German subsidiaries.

All these high street lenders have had to adapt considerably from their domestic way of working. It is not simply a question of languages, but also of responding to being in a different position in the market. From being the giants that set the mortgage prices their competitors must match in the UK – certainly in the case of Halifax and Abbey – they are now learning to operate in an area where they can never achieve such dominance and where only some of their expertise travels. The very brands which win them instant familiarity in the UK may

## Moving to Europe

### Abbey National

1988: Abbey National Bank

SAE established in Spain

1989: Abbey National Bank

established in Italy

1990: Abbey National

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acquisition of Ficofrance, a

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for previously parochial busi-

nesses

"If you have problems overseas,

they can have a disproportionate

impact on what you're doing. You

are much more exposed," says

Berry.

David Small, head of Woolwich

Europe, says that part of his job is

to act as an "umbrella", or almost a

buffer zone, between the main

organisation and the overseas busi-

nesses.

"We have to manage the culture

gap," he says. "Our job is to make

sure our French business doesn't do

anything silly, such as going off

into unsecured lending."

Others emphasise that the learning

process is for those in the main

UK business as well as those in the

overseas subsidiaries.

With a single European savings

and home loan market still some

years away, Spence is cautious

about the benefits that may arise in

Spain from Halifax having been

there for a while. But he is more

definite about the advantage in

terms of the management of the

organisation.

"This shows us that it is possible

to operate with different legislation

and regulations, and in a different

language. That's a first time for the

society, and it's a big leap forward

to demonstrate that this can be car-

ried out," he says.

Judging by progress so far, it is a

big leap forward best achieved by

small steps.

# Second home

Alison Smith looks at what UK building societies have learned from expanding into continental Europe

people working in East Asia where there is a much greater realisation that the way of doing business can be different.

Spence acknowledges that some areas of Halifax expertise, such as design of mortgages and retail savings products, have benefited the Spanish subsidiary, but he is clear that the organisation's dominant British position was not an asset.

"When we went into Italy, Italian banks were probably taking five months to agree a mortgage," says John Berry, European director at Abbey National. "We offered a service within a matter of weeks."

Others say that designing bank branches which look welcoming, and simply staying open all afternoon, can help to differentiate a UK lender from its local competitors.

On the other hand, Berry admits, some British practices – such as a large high street branch network for a mortgage lending business – do not export well.

"Having a high street branch might look nice, but you must question whether you need a huge number of branches. What you need is an office for people to meet and discuss issues, but much of the transaction is about getting the customer to telephone you."

He believes more UK organisations should offer cultural training for continental Europe to cover issues such as business ethics, in the same way as they would for

"If you have problems overseas, they can have a disproportionate impact on what you're doing. You are much more exposed," says Berry.

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## ARTS

# Zurich tunes up for the future

Andrew Clark talks to the new artistic director of the Tonhalle Orchestra, David Zinman

**W**hen David Zinman, the new artistic director of Zurich's Tonhalle Orchestra, had a get-together with wealthy patrons at the start of the season, one woman volunteered an oblique analysis of his prospects. "You have plenty of ideas, Mr Zinman," she said, "but we're Swiss." Her remark sums up the mood of scepticism facing Zinman as he tries to brighten the orchestra's image and re-establish its international reputation. The Tonhalle's traditional supporters do not want change - certainly not from a foreigner. The orchestra has served Zurich adequately for more than a century. Why upset things now?

In his inaugural concert last week, Zinman offered the best possible repose. He conducted a disciplined, buoyant account of Mahler's Third Symphony. The musical effects sounded precisely scripted but not over-calculated. There were no surface histrionics. Here was an interpretation of depth and integrity, in the serene, humanistic vein of Bruno Walter. Zinman built on the orchestra's strengths, and the musicians responded with warmth and eloquence.

Such a performance would sit well on any of the world's major concert platforms. But the Tonhalle is barely known

outside Switzerland. For the past 20 years it has run through a succession of chief conductors, none of whom stayed long enough to make an impression. The repertoire was unadventurous, standards varied widely. Compared with other cultural cities in Europe, Zurich's orchestral horizons have been provincial.

And yet the Tonhalle has a proud Germanic tradition, stretching back to Wagner's stay in Zurich in the 1850s, and nurtured in the postwar era by such luminaries as Hans Rosbaud and Rudolf Kempe. It has a beautifully decorated shoe-box hall, inaugurated by Brahms 100 years ago. Today, the musicians' pay and working conditions are among the best.

Zinman - the first American to take charge of a Swiss orchestra - believes the Tonhalle has untapped potential, and that the centenary of its concert hall is an opportune moment to start afresh. Before his arrival, he ousted the Tonhalle's long-serving manager, Richard Bächi, and brought in Trygve Nordwall from the

Swedish Radio Symphony Orchestra. He restructured the administration so that he and Nordwall would decide policy and programmes - replacing the old committee-style approach. He told Zurich's amateur choirs they were not good enough, and that the orchestra would import professional choruses where necessary. Zinman also demanded guarantees that the orchestra would make tours and recordings.

Although Zinman's tactics offended local sensibilities, they demonstrated the kind of firm leadership the Tonhalle has been missing. Zinman has reduced the number of guest conductors - the orchestra had no fewer than 90 over the past six years - and placed the emphasis on quality. Kurt Sanderling, Wolfgang Sawallisch and Herbert Blomstedt will visit this season. He is also introducing conductors with a name for historically-aware performance. Some of the Tonhalle's stiffness is beginning to disappear, but there is a long way to go. "It's hard to get any

amino around here", says Zinman. It is precisely this desire to live things up which arouses local suspicions. The orchestra itself may not be identifiably Swiss - more than half the musicians are of foreign origin - but most of its subscribers are. They like a predictable diet of Romantic classics. They do not want extremes of programming, or American-style marketing and presentation. Local music critics share this view. They see Zinman's appointment as an experiment, the success of which will depend on whether he can bridge the cultural divide and provide stability.

Zinman says he has not come to proselytise or lecture. "My job is to bring out something in the orchestra that is already there, to be its musical conscience, to insist on standards and inspire the players. We will work on fundamentals - good rhythm, good intonation, good ensemble and an optimistic approach to life. I want to take advantage of what the Tonhalle does well - composers like Bruckner, who

are part of the orchestra's tradition and suit the acoustic of its hall. What we need now is music that the hall does not disguise - Stravinsky, Bartók, Haydn - so that the orchestra becomes a more flexible instrument. It's going to take hard work and time."

**O**n that score, Zinman has a good track record. A former pupil of Pierre Monteux, he steadily built up a reputation as an orchestral trainer and first-rate accompanist. After some early successes in the Netherlands, he established himself in the US, where he has been music director of the Baltimore Symphony Orchestra since 1984. As a guest conductor he is well liked by orchestras in continental Europe. He is versatile, with a natural command of Beethoven and Brahms, and an open-minded approach to modern music: his programmes this season include Boulez, Maderma, Gorecki and Pärt.

Now 59, Zinman has reached the age when conductors start to benefit from their experience. That he enjoys the support of the musicians is not in doubt. The real test of his policies will be the level of support he receives over the next three years from the Tonhalle's regular public. Around 8000 people - an astonishing number for a small city such as Zurich - buy subscriptions for Tonhalle concerts each season, giving the orchestra up to 30 per cent of its SF21m (£1.35m) budget before a note is played.

Zinman will conduct 40 concerts a year in Zurich. In the 1996-7 season there will be a European tour, followed by a visit to the US. Contracts with recording companies - to whom Zinman is no stranger - are being negotiated. Zinman recognises that "for a while there will be subtle counter-pressure" to the presence of a non-Swiss management team. "But the orchestra wanted change, and the only time to do it is when a new conductor comes in. If we can prove ourselves, we will win."

David Zinman conducts centenary concerts in the Zurich Tonhalle tonight, tomorrow and Sunday. The programme - Brahms's "Triumphal" and Beethoven's Choral Symphony - is the same as at the hall's inauguration in October 1895, when Brahms was honorary guest.



No sexual chemistry: James Wilby and Diana Hardcastle in the RSC's production of John Osborne's 'A Patriot for Me'

Theatre/Alastair Macaulay

## A patriot in search of officer talent

**T**hat John Osborne's plays were important to their place (England) and time (the last several decades) is undisputed. That they have a place in international repertory, or in English repertory in this new post-Osborne era, has yet to be shown. The Royal Shakespeare Company's new production of *A Patriot for Me*, which was new 30 years ago, should have been perfectly timed for many reasons. This is London's first big Osborne production since Osborne's death; this is the first revival of this large-scale play for many years; and this play, Osborne's major treatment of homosexuality, thus connects interestingly to the posthumous reports, much discussed earlier this year, of a gay skeleton in Osborne's closet.

Onstage, however, everything must hang on the central role of Alfred Redl. To his manner and character a hundred clues abound in the text. A Galician of undistinguished family who rises entirely through merit through the Austrian army in the era of the Emperor Franz Josef, he is "upright,

discreet, frank and open"; "friendly but unassertive, dignified but strikes everyone as the type of a gentleman and distinguished officer of the Royal and Imperial Army"; he is both industrious and popular; he sometimes seems snobbish, and is "a true aristocrat".

At first, he does much to repress his own homosexuality; later, however, as he grows more extravagant and less discreet, he is blackmailed into becoming a well-paid secret agent for the Russians; finally, he is unmasked. And the play becomes, among other things, a study in isolation. Spiritually, Redl declines and falls even as, publicly, he rises and flies. According to Robert Stephens, as quoted in Osborne's autobiography, Laurence Olivier said he would have given up the National Theatre to play the part, had he been 20 years younger. I wish very much that I had seen Alan Bates's performance in the 1983 Chichester revival; or indeed Maximilian Schell's in the original.

But Redl this time is James Wilby, who is out of his depth in so challenging a role. Though his performance

lacks any of the exaggerations that have marred some of his other recent interpretations, he has not the warmth or openness or stylish authority that other characters ascribe to him. Callow, guarded, tense, he inspires no sympathy and generates no sexual chemistry with any of his several onstage partners. Large parts of the play become reduced to a tepid account of bottled-up English upper-middle-class repression. Officer-class quality is absent; and so is the strange stuff of which both spies and traitors are made.

This error of casting apart, Peter Gill's slow staging - lasting four hours (two intervals) - makes us only too well aware of every unnecessary line in Osborne's writing. Diana Hardcastle, as the Countess who comes closest to heterosexual love and understanding with Redl, works so hard to inject emotional urgency into their scenes together that she seems an overwrought harridan. Clive Wood does nice work as Colonel Mischa Ohlensky. As for Dennis Quile, impeccably suave as Baron von Epp and Queen Alexandra at his own drag

ball, he is so perfectly in command of things that he convinces half the audience that his naughtiest line ("Now her earring's fallen off, you've excited her son!") is actually an ad-lib.

As the play demands, the cast of 40 includes a great many pretty men few of whom make much impression when they open their mouths. Several experienced actors let their scenes fall into the lugubrious pace of the evening as a whole.

Thirty years ago, Osborne encountered major censorship problems with this play, but that was then. It may well be that he was writing with Guy Burgess et al in mind; and, as you watch this production, you are easily reminded of such subsequent plays as *Another Country*, *An Englishman Abroad*, and *A Question of Attribution*. I suspect that *A Patriot for Me* may be a faint play than any of those. Little about this weary and uncentred production, however, helps us to find out.

In RSC repertory at the Barbican Centre, London.

**I**n the Barbican's Great Orchestras of the World series, leading bands come and go but one thing remains constant: the Barbican Hall's acoustic. Probably not since the St Petersburg Philharmonic last played at the Barbican has an orchestra's string section sounded so characterful in this hall as it did earlier this week. Indeed, except that the brass have now dispensed with their old-fashioned Russian wobble, in Tchaikovsky's Fourth Symphony the orchestra sounded remarkably unchanged from the time of Mravinsky's classic recording of the piece made in the 1950s.

More than most orchestral players, these display an obvious love for their music; they listen attentively to their fellow musicians. There was not a hint of the demoralisation that tawling the west for hard currency with endless repeats

Ballet/Clement Crisp

## Congratulations, 'Cinderella'

**A**t the age of 23, Matthew Hart has done a great deal as an engaging soloist with the Royal Ballet, but rather more significantly in these lean days for classical choreography, he has shown a talent for making ballets. It is a sad fact that, apart from David Bintley and Michael Corder, we have no dance-creators able to produce sound and well-reasoned movement in the academic tradition.

Matthew Hart declared himself as a creator when still a student - I recall a fragment to Bach music of lively talent - and he has suffered somewhat for that fact. He was pitchforked on to the Covent Garden stage to make a ballet when far too young and inexperienced for that arena, and he needs the sort of nurturing which should be the function of a second Royal troupe. Cranko, MacMillan, Bintley, Corder, all tried and proved their gifts in this fashion with the Sadler's Wells ensemble. But Hart's abilities are real, and London City Ballet has now provided him with both a huge challenge and the proper surroundings to try his wings.

The test piece is Prokofiev's *Cinderella*, no less. The wall-of-death conditions are not merely the fact of coping with a three-act score, but the looming presence of Ashton's glorious version, in which Hart has

ensemble dances to those ravishing waltzes. Hart is ingenious, artful in combining dramatic incident with dance pattern, and clever in deploying LCB less than grandiose numbers.

This *Cinderella* is pleasing.

**I**nvention - Buttons as a lively confidante who turns into a grasshopper; a well-reasoned duet as ending to the ballet - are successful. The decor is pretty; the story is properly told; the dances sit surely on the score. Performances that I saw were neat if not gaudy, with Tracey Newham Alvey as the heroine, Michael Nunn (a guest from Covent Garden) as her prince. The dancing which I most enjoyed came from Clair Thomas as the Summer Fairy, with melting Lynn Seymour arms and beautifully exact legs and feet (Seymour again): a treasure. The score, in a skilled reduction by Daryl Griffith, sounded very well under David Coleman. To Matthew Hart and LCB, congratulations. And thanks to sponsors ADT.

**First-time author scoops prize**

A harrowing autobiographical account of a British service man's experiences as a prisoner-of-war and his subsequent reconciliation with one of his Japanese torturers has won the 1995 Esquire/Apple/Waterstone's Non-Fiction Award.

**The Railway Man** (Jonathan Cape £16.99, 276 pages), is by first-time author Eric Lomax, a former industrial relations consultant. He received a £10,000 cash prize and £5,000 worth of computer equipment at a ceremony in London last night.

## Concert

### Russian sounds

**I**n standard programmes must bring. The orchestra's some times wayward chief, Yury Temirkanov, had reined in his exaggerated Petrushka mannerisms, and concentrated on delivering performances of newly-inspiring depth.

Doubts about whether audiences

really needed another cycle of Tchaikovsky symphonies were soon dispelled. Even though all six of the numbered

works are familiar, presenting them in close succession underlined Tchaikovsky's achievement as a symphonist, and coupling them in early-life pairs revealed something of the development of this very great

composer, one who has been denied intellectual respectability simply because his music has such wide appeal.

Temirkanov made the strongest case for the early, underrated symphonies. Nothing else in Sunday's and Tuesday's concerts quite matched his way with the First, which came across with exhilarating vigour and lyrical flexibility. He shaped the "Little Russian" (Ukrainian) folk-tunes in the Second winningly, but obtained less precision of ensemble here. He brought high drama, perhaps a little too much, to the Fourth, but it was the finale of the Fifth, taken at breakneck speed, that gave scope for the orchestra's dashing virtuosity. Not that it was superficial: the despair of the symphony's opening has rarely sounded so naked.

John Allison

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## INTERNATIONAL ARTS GUIDE

### AMSTERDAM

**GALLERIES**  
Rijksmuseum Tel: (020) 673 2121  
● The Portrait: drawings, prints and photos spanning some 500 years. Artists include Van Gogh, Rembrandt and Gauguin; to Oct 29

● 100 Years: three exhibitions to celebrate 100 years of the Stedelijk. On show is art from the Regnault Collection which includes the likes of Kandinsky, Chagall and Chirico plus specially commissioned work for the centenary; to Oct 29

**OPERA/BALLET**  
Het Muziektheater Tel: (020) 551 8922

● Moses and Aaron: by Schoenberg. A new production directed by Peter Stein and conducted by Pierre Boulez. Soloists include David Pittman-Jennings as Moses and Chris Merritt as Aaron; 8pm; Oct 20, 23, 25, 28

**BALTIMORE**  
**CONCERTS**  
Symphony Hall Tel: (410) 783 8000

### BERLIN

#### CONCERTS

Alte Oper Tel: (030) 34384-01  
● Madame Butterfly: by Puccini. Conductor Sebastian Lang-Lessing, production by Pier Luigi Samaritani; 7.30pm; Oct 21, 23

**FRANKFURT**  
**CONCERTS**  
Oper Tel: (069) 134 0400

● Radio Symphony Orchestra: Elijah Inbal conducts Berlioz; 8pm; Oct 20

● St. Petersberg Philharmonic Orchestra: Yun Temirkanov conducts Rachmaninov's "Symphony No.2"; 8pm; Oct 22

**LONDON**  
**CONCERTS**  
Queen Elizabeth Hall Tel: (0171) 928 8800

● The Chinese New Tide: with soprano Judith Mok and baritone Shi Kelong. Tan Dun conducts a

### NEW YORK

#### CONCERTS

Carnegie Hall Tel: (212) 247 7800  
● BBC Symphony Orchestra: with violinist Nadja Salerno-Sonnenburg. Andrew Davis conducts Carter, Glazunov and Brahms; 8pm; Oct 25

● Pittsburgh Symphony Orchestra: with violinist James Galway. Lorin Maazel conducts Gould, Mercante, Maazel and Bartók; 8pm; Oct 27

● Pittsburgh Symphony Orchestra: concert performance of Wagner's "Tristan and Isolde" with conductor Lorin Maazel. Soloists include

### PARIS

#### CONCERTS

Champs Elysées Tel: (1) 48 52 50 50  
● National Orchestra of France: with pianist Andreas Haefliger. Claus-Peter Flor conducts Mozart and Bruckner; 8pm; Oct 21

**STUTTGART**  
**OPERA/BALLET**  
Staatsoper Tel: (0711) 2 03 20

● La Damnation de Faust: by Berlioz. Conducted by Gabriele

Carol Yahr, Heinz Kruse and Falk Struckmann; 8pm; Oct 28

● Symphony Orchestra of Montreal: with pianist Yefim Bronfman. Charles Dutoit conducts Berlioz's "Les Francs-Juges"; Saint-Saëns' "Piano Concerto No.2"; Chausson's "Symphony in B Flat Major" and Ravel's "Spanish Rhapsody"; 8pm; Oct 21

● Symphony Orchestra of Montreal: with pianist Louis Lortie. Charles Dutoit conducts Berlioz's "King Lear", Overture", Beethoven's "Piano Concerto No.4"; Martini's "Symphony No.5" and Enesco's "Romanian Rhapsody"; 8pm; Oct 22

**WASHINGTON**  
**CONCERTS**  
Kennedy Center Tel: (202) 467 4600

● BBC Symphony Orchestra: with violinist Nadja Salerno-Sonnenburg. Andrew Davis conducts Delius, Glazunov, Carter and Bartók; 8pm; Oct 22

● National Symphony

## THE FT INTERVIEW: David Trimble

**M**egaphone diplomat

Negotiation by a nod and a wink has given way to megaphone diplomacy. In David Trimble, the new leader of the Ulster Unionist party, the nationalists of Ireland may finally have met their match. Sometimes irascible, at times charming, invariably forceful, Mr Trimble has served notice that he will take the message of a United Kingdom, whole and inviolable, to whoever will listen.

"I don't want to sound grandiloquent or vainglorious," he says. "But while John Major might be a pushover, we're not."

It is only six weeks since his surprise election, but he is preparing for a visit to Washington in 10 days to badger those who see Mr Gerry Adams, the Sinn Féin president, as a bold Irish democrat. He has already broken an old taboo by travelling south and shaking hands with the Irish prime minister on the steps of government buildings in Dublin.

It is a far cry from the unionism of Mr James Molyneaux, his predecessor whose leadership of the UUP began in 1979, the year Baroness Thatcher became prime minister. Mr Molyneaux thought he had the ear of successive Conservative governments. He believed the unionist cause was best prosecuted through his easy access to Downing Street.

Last February's Anglo-Irish framework document changed that. More outspoken unionists such as Mr Trimble accused the government of treachery – and of pulling the wool over the eyes of the ever-willing Mr Molyneaux, whose position became untenable.

The problem for unionists hitherto has been that, apart from supporting broad efforts to secure peace in Northern Ireland, they have had little positive to offer. Policy was dictated by reaction to the latest initiative from London, Dublin, Sinn Féin or the more moderate nationalist Social Democratic and Labour Party. They appeared ill at ease on television.

Mr Trimble can now hardly be kept off the airwaves – and he is getting better at it all the time. Before his election, he stormed out of a TV studio on being told that he would be sparring with Mr Martin McGuinness, number two in Sinn Féin. Ms Mowlam,



Trimble: determined to present a positive agenda Trevor Humphries

shadow Northern Ireland secretary, who was in the television station at the time, took Mr Trimble aside and told him to "get real".

Mr Trimble is determined to present a positive agenda. He is pushing hard for a Northern Ireland assembly; if Sinn Féin were elected to such a body, he would talk to it. Part of the reason unionists have been so double-crossed, he believes, stems from direct rule which has left them without a directly elected forum for the province.

Events have had a habit of dragging him along. He was forced on to the defensive on Tuesday when Sir Patrick Mayhew, Northern Ireland secretary, suggested the government could conceivably drop its insistence that the IRA hand over some arms before Sinn Féin was allowed to join all-party talks. Mr Trimble fervently opposes any watering down of the conditions for all-party talks.

To add insult to injury, Sir Patrick made his statement in a conference chamber in Belfast which he announced had been prepared for all-party talks.

"They said preliminary talks would be about housekeeping matters. So how can they

decide about delegations' rooms before anyone's agreed to join these talks?" says Mr Trimble. "This is typical Stormont castle [headquarters of the Northern Ireland office]. It never thinks of consulting people. It just goes gaily ahead. It's part of the mental degradation we have suffered as a result of direct rule."

**T**he conspiracy theories do not stop there. According to Mr Trimble, many of the difficulties the peace process has run into have stemmed from the office of Mr Dick Spring, the Irish foreign minister. That view is shared by many in Whitehall who blame Mr Spring and Mr John Hume, the SDLP leader, for the cancellation of last month's summit between Mr John Major and Mr John Bruton, the Irish prime minister, after veiled threats from Sinn Féin of a return to violence.

Was he prepared to bring down the government? "Oh yes," he replies enthusiastically. "But it wouldn't be us doing it. It would be parliament." At that he skipped away with a smile, late for an appointment at the television studios.

John Kampfner

sees the Anglo-Irish "two-track" approach, in which the arms issue would be dealt with by a US-led commission as preliminary talks get underway, riddled with traps for the unionists.

"The British say they are sticking by the conditions. What worries me is that they may subsequently succumb to pressure," says Mr Trimble.

Mr Trimble deploys his barrister's skills to anticipate his foe's next move. He believes one of Sinn Féin's tactics is to have him portrayed as an extremist – as, for example, over the 48-hour stand-off during the summer when the police attempted to stop Protestant Orangemen under his leadership marching through a Catholic estate near Portadown. Many unionists saw his role in Portadown secured his victory in the leadership election.

"I couldn't avoid it," he says. "It was in my constituency. Sinn Féin are trying to organise disturbances in towns in my constituency in the hope of embarrassing me."

Although Trafalgar has had serious trading problems for some time, there was until recently little doubt that it would be floated off the rocks eventually. Investors' confidence rested on the presence of Hongkong Land, which bailed Trafalgar out in 1983, injecting more than £200m in return for a 26 per cent stake.

An offshoot of Jardine Matheson, the trading empire run by the Keswick family, Hongkong Land runs the show at Trafalgar; the two companies share a common chairman in Mr Simon Keswick.

Although Hongkong Land's investment in Trafalgar has to date fallen £200m in value, it has ample resources to rescue the group again if need be.

The investment in Trafalgar was an important part of Jardine's strategy of channelling cash out of Hong Kong, and the assumption in the City has been that the group would do whatever was required to turn Trafalgar round.

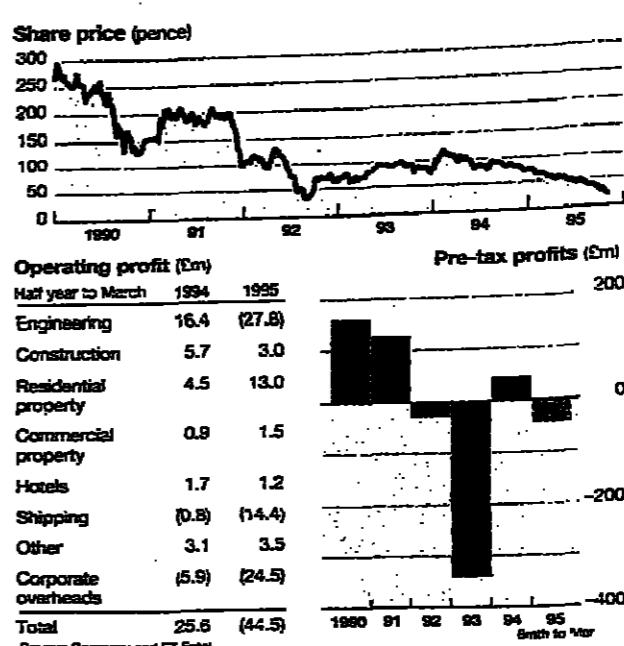
But the assumption started to be questioned in August when Trafalgar House decided against making a new bid for Northern Electric, one of the 12 regional electricity companies. Dubbed a "financially challenged conglomerate" by Northern when it launched its first bid last December, Trafalgar pulled its offer when the electricity regulator announced a review of the industry's price controls.

It decided against mounting another offer after the new pri-

## A moment of danger

Trafalgar House is struggling to stay afloat, says David Wighton

### Trafalgar House: in stormy waters



market, undermined the group's balance sheet just as its engineering and construction businesses turned down.

In the three years to September 1993, Trafalgar recorded total after-tax losses of £53.2m and a £205m rights issue in February 1993 had to be followed by another £45m cash call at the end of the year.

This restored Trafalgar's balance sheet and the group briefly returned to profit in the first half of last year. But the recovery did not last: in May it announced interim losses of £14.2m and Mr Rich warned that it would be two or three years before the group generated a "satisfactory" return for shareholders.

**I**t's most severe problems are in engineering contracting and the UK construction business, both of which are undergoing another round of rationalisation. This has reduced the workforce by more than 1,500 in the year to September.

Short-term prospects are equally gloomy at Cimarc, which has suffered from years of under-investment. It is expected to have lost money last year even before the impact of the re-fit of its flagship, the QE2, in December, which led to a public relations disaster when it set sail with passengers before the work was completed. Following yesterday's statement, some analysts are forecasting losses of almost £160m this year.

But Trafalgar House still has some breathing space because of the relative strength of its balance sheet. The company said that net debt at the end of September was below the interim level of £245m and it is believed that it will not break its banking covenants. This suggests it will still have net assets of more than £500m at the end of the year – a much healthier balance sheet than many other contractors.

Given the growth in infrastructure projects in Asia, where the group is strong, the longer-term prospects for the core engineering and contracting business are brighter. But the group still has to work through its legacy of unprofitable old contracts and, with further outside financial help out of the question, the recovery is likely to be painfully slow.



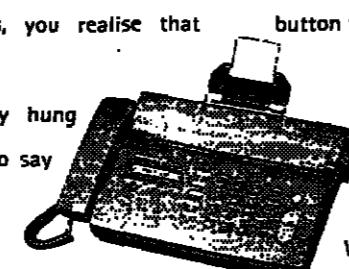
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INTELLIGENT THINKING

From Mr Klaus Welle.

Sir, Your report from the Christian Democratic Union (CDU) congress ("Rühe attacks minister's anti-EU speech", October 17) quotes Mr Graham Mather, a Conservative MEP, as saying he has "evidence" that the German CDU hopes to achieve a common European defence policy based on majority voting.

This is an open secret. It does.

Here is some more information

to alarm those enthusiasts about a return to the 19th century: at Madrid between November 5 and 7, the European People's Party (20 parties from 13 EU countries) will debate proposals for the 1996 Inter-governmental Conference.

These include: the integration of the Western European Union into the EU; and joint action in foreign, security, and defence policy to be decided by the Council of Ministers on the basis of "reinforced majorities".

Those who have been impressed by the EU track record in former Yugoslavia will no doubt prefer to stick with the current unanimity rule, which has done so much to ensure paralysis and left the US in effect to take over the handling of the whole debacle.

Klaus Welle,  
European People's Party,  
67 Rue d'Arlon,  
B-1040 Brussels, Belgium

## Convergence criteria accommodate all

From Mr Ian Harden.

Sir, Paul De Grauwe ("An easier road to monetary union", October 17) and Avinash Persaud (Letters, October 18) both assume the Maastricht convergence criteria are targets which economic policies of the governments of all member states should aim to achieve.

An alternative view is to regard the criteria as being

just that; ie a standard for determining which member states adopt the single currency when the third stage of EMU begins and which do not.

For some states, it may be realistic to pursue economic policies intended to meet the convergence criteria in the near future. For others it may not. States have different economic circumstances and their

governments have different aspirations. The Maastricht

course. Presentation of leading sporting events must not be reduced to the level of the lowest common denominator.

Geoffrey Dean,  
23 Bonhore Road,  
Haywards Heath,  
West Sussex RH16 4AB, UK

## Sports coverage on TV needs to be protected

From Mr Geoffrey Dean.

Sir, David Eistein (Letters, October 13) asks why should the government intervene to protect BBC coverage of sport. The reason is that the interests of consumers, the viewing public, require it. For real golf fans, Sky's takeover of the

National Cup is a disaster, not the benefit claimed by Mr Eistein.

Available from start to finish maybe, but with frequent lengthy interruptions for commercials, abysmal commentary, and camera coverage restricted to a fraction of the

## No compromise

From Mr John G. Collier.

Sir, I want to demolish the canard that privatisation will have any adverse impact on nuclear safety at Britain's nuclear power stations. "Safety warning over nuclear power sell-off", October 18. I write as chairman of Nuclear Electric with more than 40 years' experience in the nuclear industry, much of it directly related to safety.

Over the past five years Nuclear Electric and Scottish Nuclear have both achieved exceptionally high safety standards, while at the same time considerably enhancing their commercial performance. Safety and performance are

complementary; they are the hallmark of a quality company.

More importantly, there can be no compromise on safety as a result of privatisation for one prime reason – the Nuclear Installations Inspectorate will continue to regulate the same stations in the same way to the same very high standards. It is worth noting that in their submissions to the government's Nuclear Review, the NII and the Health and Safety Executive said they saw no need to change these arrangements.

Both Nuclear Electric and Scottish Nuclear have an absolute commitment to safety. We have done this by adopting the best management practices in

both the safety and commercial fields. Performance targets for safety staff are not driven by profit. Their prime targets are demonstrable enhancement of safety as measured by a series of performance indicators given in our published annual health and safety reports.

By any objective standards this has proved successful – all our health and safety indicators (radiation dose to workers, incident statistics, etc) are far improved since both companies' formation in 1990.

Nor is this experience limited to the UK. All the direct evidence from the World Association of Nuclear Operators

and from others is that the type of ownership (public or private) has no bearing on the level of safety achieved – indeed, a recent study in the US, where the majority of plants are privately owned, has demonstrated that plants with the best commercial performance also have the higher safety performance.

Nuclear power will not survive if our stations are not operated to the highest levels of safety – but then our staff will not permit anything less. John G. Collier, Nuclear Electric, Barnet Way, Barnwood, Gloucester GL4 7RS, UK

## FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL  
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700  
Friday October 20 1995

## Fed-Bank of Japan accord

There cannot be many countries in which a real estate company can sell half its assets at a loss of nearly \$2bn and still be left with an equity capital of more than \$1bn. Japan, where Haseko Corporation reported these figures yesterday, is clearly one of them. The survival capacity of this builder of condominiums, hitherto little known outside Japan, is impressive. Yet the fall of around half in the value of its assets underlines the seriousness of the Japanese property crash for banks exposed to more thinly capitalised borrowers. Nor is the international backlash of Japan's slow-motion banking crisis negligible.

In the aftermath of the collapse of three (relatively) small lenders in the summer, and last month's revelation of losses at Daiwa Bank, the markets are forcing Japanese banks to pay a premium for funds. Repeated assurances that any systemic threat will meet with unlimited injections of liquidity into the system have failed to convince some international lenders. Credit lines have not been uniformly renewed.

The degree of global financial interdependence is now such that few can ignore the potential here for destabilising shocks, least of all the US, where Japanese investors hold a significant proportion of the stock of bonds and equities. There is a fear in the US Treasury and the Federal Reserve that any loss of confidence in a Japanese bank in the US might lead to a crash in the capital markets. A threat to the payments system might also arise.

That would certainly provide justification for the agreement between the Fed and the Bank of Japan whereby the Fed will offer dollar support to Japanese banks in any crisis on its doorstep. A bilateral lender of last resort agreement of this kind is an

## Real shadows

Thanks to the peculiarities of Labour party rules, a sizeable part of the next British cabinet may have been appointed yesterday. After an election among Labour MPs that produced more surprises than comfort for Mr Tony Blair, the Labour leader had to conduct more than a token reshuffle of his front bench team. The result, like the curate's egg, is good only in parts.

The most important shadows – chancellor Gordon Brown, foreign secretary Robin Cook and home secretary Jack Straw – remain untouched and form a credible, if not always cohesive, team. Otherwise, Mr Blair has had to make the best of the hand dealt him.

The biggest move – that of Mr Donald Dewar to chief whip – was not unexpected but still slightly odd. Mr Dewar is one of Labour's more able parliamentary performers, and has spent the past year grappling with that most sensitive of policy areas, pensions. Against

that, the leadership must have calculated that his tactical skills will be needed, if Labour wins the next election, for what promises to be a legislation-packed first year.

None of the other job shifts is an obviously retrograde step. Mr Blair still has a problem, however, in the overall thinness of talent on his team. Mr Michael Meacher at employment and Ms Harriet Harman, now at health, are among the weaker shadows. With exceptions such as Mr Alastair Darling and Mr Brian Wilson, Labour's junior ranks are not exactly bursting with stars either.

Mr Blair could, of course, tear up the rule dictating that he appoint his ministers from the elected shadow team. It seems he has decided, for now, that the benefits of giving himself a free choice are outweighed by the risk it would cause. He may be right, but it is a safe bet that the first reshuffle of a Labour government would not be long in coming.

## UK Budget

Mr Kenneth Clarke, the chancellor, has promised a Budget "based on traditional Tory values". For many that implies a Budget to boost the family. This notion has something to recommend it – provided Mr Clarke aims his support at families' incomes, and not, as many Conservatives suggest, their structure.

Party activists argue that the government's move towards tax-giving married people as individuals, rather than as members of a unit, has hastened the collapse of the traditional family and encouraged other arrangements of more doubtful benefit to children. They would like to see Mr Clarke start to redress the balance, for example by raising the married couple's allowance, which has been steadily lowered since 1990.

Although the MCA provides a modest incentive to marriage, the tax system overall is now slightly biased against the traditional married couple – in which only one partner goes out to work – as compared to two-earner couples or single parents. But such fiscal incentives are dwarfed by the broader social trends contributing to the decline of the family.

As the critics point out, the government should not be in the business of discouraging traditional families. Yet when the government started to move towards independent taxation in the 1988 Budget, it was choosing a tax system that would be neutral towards family circumstances. A gimmick attempt to boost marriage in this Budget would be a striking *vale face*, even for a chancellor relatively unconcerned with fiscal niceties.

It would also be counter-productive. As the Institute for Fiscal Studies argues, independent taxation does not mean that the government must be indifferent to the financial burden of raising

children, only that it must address this issue through benefit, rather than tax, changes. It suggests that he would do better to abolish the allowance altogether, and use the proceeds to increase child benefit.

As well as improving the consistency of the tax system, such a change would have the added advantage of boosting the incomes of the poorest families, who do not pay tax. But a small increase in child benefit would clearly do less good for non-working families than other, more targeted measures aimed at getting them into work. Despite the existence of the special in-work benefit, family credit, childcare expenses and other up-front costs still tend to make it especially difficult for people with children to take a job without ending up worse off. The chancellor could recognise this by further raising the childcare costs "disregard" in family credit.

The lag between taking a job and receiving family credit can also be a significant barrier to work. In last year's Budget Mr Clarke pledged to speed up the payment of family credit. But a more feasible way of ensuring no-one suffers even a temporary loss of income from taking work would be to institute a guaranteed short overlapping payment of income support, available to all those out of work longer than six months.

The downside of such proposals, to some eyes, would be that, by encouraging single parents to go out to work, they would help make single parenthood more financially viable. Yet relative poverty and dependency on the state pose much greater threats to children's welfare than a shortage of parents. Two other Tory values – self-reliance, and the long-term reduction of welfare spending – would be well-served by a Budget that took this into account.

## Planned by robots

With only a couple of months before the start of Italy's six-month presidency of the European Union, EU diplomats in Rome are fretting that the government still hasn't announced a venue for two crucial summits – one launching the inter-governmental conference and the other wrapping up the presidency.

Having already used Rome, Milan and Venice, the IGC summit might be in Florence. The final European Council, meanwhile, could be staged in Turin, home of Fiat. Turin's short-list has prompted mutterings about favouritism – Susanna Agnelli, sister of Fiat's chairman Gianni, is, after all, Italy's foreign minister.

Prime minister Lamberto Dini's procrastination apparently stems from a wish to minimise the risk of complaints from other Italian regions, who would be deprived of the opportunity to host one of the informal ministerial meetings. "It makes it very difficult for those of us who have to check out hotels and so on," complains one EU diplomat.

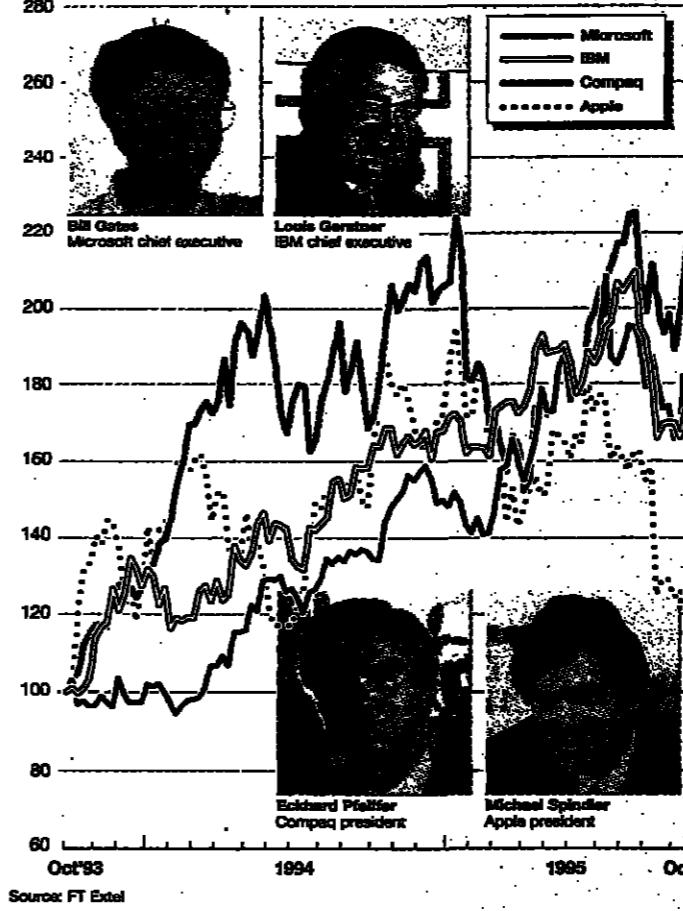
No problem in Turin, at least: the government can always call on a certain local carmaker to block-book the city's hotels for the diplomatic corps. It did exactly the same for more than 1,000 journalists at August's launch

# Windows95 opens profitable doors

Companies linking progress to Microsoft's operating system are reaping the rewards, says Louise Kehoe

## US high-tech shares: a mixed performance

Share prices relative to the S&P 500 Index



Source: FT Estat

include unsold copies. "We wanted to avoid the situation we had experienced with earlier products where there was such demand that resellers were out of stock," says Mr Brad Silverberg, Microsoft's senior vice-president in charge of Windows95.

Among companies that have reported their third quarter results this week, those that have linked their fortunes to Windows95 are mostly performing strongly. The losers are companies competing with Windows95 and related products, as well as those that were late to recognise the significance of the Microsoft product.

The biggest winners, not surprisingly, have been Microsoft itself and Intel, the leading supplier of microprocessor chips for the PC industry. These two companies have become a dominant force in the industry, setting the pace of technology advance and influencing the rate of market growth.

Microsoft's results for the three months to September 30 were above even the most optimistic Wall Street projections. Net earnings were up 58 per cent on the same quarter last year at \$490m and revenues 62 per cent higher at \$2.02bn.

The company says much of the growth was directly attributable to Windows95. It contributed just over \$600m to revenues for the quarter, with an additional \$130m to be held over as part of a previously announced plan to "smooth" earnings on the new product over the next few quarters.

Remarkably, Microsoft also appears to have got Windows95 right first time: the new operating system has proved to be bug-free. The company has cancelled plans for the "maintenance release" it would normally have issued within weeks to fix problems in the original version.

The success of the Windows95 launch is felt beyond Microsoft: the operating system is living up to its promise of driving sales of a range of related products. New programs designed to run under it are selling strongly according to researchers.

PC Data, a research firm specialising in the measurement of software retail sales, calculates that Windows95-related products accounted for more than a quarter of US software sales revenue in September.

It has also given a boost to sales of personal computers. Compaq Computer, the world market leader, says it is driving sales in north America to new highs. Compaq this week reported record sales of \$3.6bn for its third quarter, up 27 per cent from the same period last year. Net income was up 22 per cent to \$245m.

"Demand for Windows95-based systems has been better than we originally anticipated," says Mr Beny Alagren, president and chief executive of Packard Bell, the US home computer market leader. The company switched all its products to Windows95 in time for the August launch.

And Dell Computer, which sells most of its PCs direct to corporate users, says demand for Windows95, offered as an option on its PCs, has been high. "We are very pleased with this landmark product," says Mr Michael Dell, chairman and chief executive.

The picture is less clear outside north America. Compaq believes buyers in some other markets are deferring PC purchases until local language versions of the software are available. "It's been a mixed bag," says Mr Daryl White, Compaq

chief financial officer, "but overall we are very pleased." He predicts the final quarter will be a "barn burner".

Intel's strong results appear to confirm Compaq's expectations. The chipmaker's net third quarter profits rose 41 per cent on the same period last year to \$631m, while revenues were up 46 per cent at \$4.2bn.

Intel made the Pentium microprocessors which are the "brains" of most high performance personal computers, and its sales provide a leading indicator of PC market trends.

Dataquest, a market research firm, predicts PC sales will

surge 30 per cent this quarter.

The current spate of corporate results also indicates which high-tech companies are not participating in the Windows95 bonanza. They include Novell, which has seen its business applications programs losing market share to Microsoft's Office95, a suite of applications designed to work with the new operating system.

Novell says it expects sales of its application programs to drop to \$65m for the three months to October 28, down from \$134m in the same period last year. It does not expect to be able to launch a Win-

dows95 version of the programs until early next year.

Apple Computer is also feeling the heat. Its Macintosh computer range has long sold itself on its "ease of use", which required no grasp of the complex instructions often needed to run previous Microsoft operating systems. Windows95 gives standard PCs a similarly user-friendly look.

On Wednesday, Apple reported record revenues for the quarter to September 30 of \$3bn, up 20 per cent on last year. But this has been achieved only by aggressive price cutting: net income fell 48 per cent.

Even IBM has felt the impact of Windows95. Until the last moment, it hoped that OS/2 Warp, its own PC operating system, would be a significant competitor to the Microsoft program. IBM was thus the last large PC company to reach a licensing agreement with Microsoft, on the eve of the August Windows95 launch. As a consequence, IBM was late in shipping home computers with the new operating system.

This was perhaps the least of IBM's problems in the third quarter. It suffered a shortage of power supply units that limited sales of mainframe computers, delays in shipping new high capacity data storage systems and sluggish sales in Europe. Revenues were \$16.8bn for the quarter to September 30, up 9 per cent on the same quarter last year. The company came in below Wall Street expectations with earnings before charges of \$1.3bn, up from \$710m in the same period last year. After charges related to the acquisition of Lotus Development, a PC software company, net losses for the quarter were \$328m.

Windows95 is not the only factor behind the surge in the US high-tech sector. The popularity of the Internet, the global computer network, is raising demand for communications equipment, Internet services and software companies.

There is also strong growth in corporate computer networking, in which hundreds or even thousands of desktop computer workstations are linked to larger computers throughout an organisation. Sun Microsystems, the leading computer workstation manufacturer, reported revenues of \$1.49bn for its first quarter to October 1, up 17 per cent over last year. Net income rose to \$84.7m, up 120 per cent.

Some analysts predict that the growing importance of computer networks will eventually undermine Microsoft's dominance of the software industry which is based on PC technology. Yet for the present, Microsoft is king – and Windows95 the standard to which other companies must rally.

## Richard Lambert

hard to find a serious voice in the financial community which does not have some kind of axe to grind.

The second is its judgment. To prosper in a world of real-time information, business newspapers will have to offer at least two important services: editing skills, and content which is exclusive, either because no-one else has the information, or because the analysis and argument are of the highest available quality.

So Lex has two tasks. In a marketplace which is drowning in data, it has to sift through the noise and jumble which swamps the world's computer terminals each day, and select the four or five business stories, themes, or trends which most of its readers are likely to want to read about.

And it has to offer some kind of insight into these items, which are both relevant and not readily available elsewhere. It is a tall order, but one which should make Lex more important.

The first is its independence.

Over the past decade, financial conglomerates have swelled in large numbers of investment analysts and commentators. Especially at moments of high drama – a takeover bid, or a big flotation – it is

to want to read about.

However, there are no plans to restore the column to page one of the FT, which is where it lived until the 1960s. So its fans will still have to read the paper back to front.

## An independent voice

son had a significant interest.

In the words of the newspaper's historian, there could hardly have been a more critical test of the FT's independence. The one constraint – that is, it has never commented directly on the affairs of Pearson, for fear that in an unkind world compliments or brickbats would both be misinterpreted.

Although the character of the column may not have changed, its content has. Up to the late 1970s, it concentrated on UK company affairs. Investment analysts were scarce in the early days, and Lex was among the few to phone the chairman of Imperial Chemical Industries on the day of the results. You wrote down what he said, and everyone thought you were a genius.

But the marketplace moved on. First, City firms hired armies of investment analysts. Lex retained its access to senior corporate figures, but was no longer the only one interested in finding out Unilever's profit margins on

margins in the third quarter.

Then came an enormous growth in debt markets, both domestic and international: the result of government mismanagement and the growing hunger of international borrowers. More recently, inflation and currency instability have brought new markets into existence

for a significant chunk of its overall sales. To cater for these international readers, the column has recently started to appear in two different versions, one for the UK and one for elsewhere. Comments that are left out of the column in either edition are published elsewhere in the paper.

The result of all this is that although UK company affairs remain a central interest of the column, its remit has broadened. And there is no longer even the pretence that the column is written by a single person: the present team numbers five journalists.

And the future? Readers will increasingly have access to electronic information. But the column's two main qualities will, if we get it right, become even more important.

The first is its independence.

Over the past decade, financial

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# FINANCIAL TIMES

Friday October 20 1995

Bonn pressing ahead with plan to cut taxes and spending

## German savers promised wider investment choice

By Peter Norman in Bonn

Germany intends to give savers a wider choice of investments in its programme to deregulate and strengthen its financial markets, Mr Theo Waigel, finance minister, said yesterday.

In a wide-ranging speech, he also spelled out the government's hopes for lowering taxes before the end of the century.

Meanwhile, Mr Friedrich Bohl, the chief of staff in the chancellery, announced that a government working group was preparing proposals to ease access to risk capital for people wanting to start new companies.

Both statements marked a new determination from the centre-right coalition to encourage investors and businesses following Chancellor Helmut Kohl's call this week for greater risk-taking by entrepreneurs in Germany to combat unemployment.

Mr Waigel told the association of public sector banks in Bonn

that his ministry was reviewing a "bundle of measures" that could form part of a law to encourage financial markets.

These included authorisation of "funds of funds" (pooled investment vehicles investing in other funds) and equity funds with fixed maturities; creating a legal framework for closed-end investment funds similar to quoted UK investment trusts; permitting property funds to invest in property companies; allowing investment funds to buy over-the-counter options to hedge positions; and permitting investment funds to invest some liquid assets in money market funds.

Officials say a bill to widen the range of investment opportunities for savers should be ready next year.

At the same time, the government will press ahead with plans to cut spending and taxation. Mr Waigel said its aim was to use money from public spending cuts equally for tax cuts and reduc-

tions in the federal deficit. By the end of the decade, he hoped to reduce the amount of tax as a proportion of Germany's gross domestic product by 1% percentage points. Taxation and social levies now amount to nearly 48 per cent of GDP.

Mr Waigel said he hoped to begin reducing the "solidarity levy", which adds 7.5 per cent to income tax to help support eastern Germany, in 1998. He also said the government wanted to reform income tax leading to lower top tax rates than the present 53 per cent.

Other priorities were further reforms of corporate taxation, inheritance and wealth taxes and changes to the tax system to curb environmental pollution.

The minister said he had discussed plans to abolish the local trading capital tax, a levy companies have to pay to local authorities whether they make profits or not. He will discuss scrapping the tax with states next week. Mean-



Theo Waigel: looking to changes in law on financial markets

while, Mr Bohl told businessmen in Hessen that the government intended to shorten Germany's planning procedures to encourage investment.

One idea was to offer companies a fast-track approval on the understanding they would carry the financial risk of meeting any conditions that might be imposed later.

In Frankfurt, senior investment and stock exchange officials welcomed the proposals.

## French taxman asks couples to pay more for living in sin

By Andrew Jack in Paris

The costs, after tax, of living in sin are about to rise in France.

The French government, with an eye on the budget deficit, confirmed yesterday that it would reform the tax code which allows cohabiting couples with children to benefit from higher deductions than those allowed to married couples.

Under existing rules, a taxpayer can claim a deduction for each child for which he or she is responsible. Two unmarried people living together can both claim this deduction, while married couples are unable to double their deductions.

These tax benefits have presented an increasing challenge to fiscal rigour as the number of cohabiting couples has risen steadily in France over the past few decades to an estimated one third of all couples today.

The government's decision followed long-standing lobbying from pro-family organisations, whose views were echoed by centre-right political parties in the National Assembly during the budget debate.

Mr Francois d'Aubert, minister of finance, told French deputies that he wanted to create "equality" between married couples and those who live together out of wedlock, in a change to the budget law.

However, the decision may have less to do with morality than the need to reduce the public sector deficit, which must be cut from its current level of more than 5 per cent of gross domestic product this year to 3 per cent by 1997 to meet the conditions for European monetary union.

Officials estimate the reform could bring in FFr1bn-FFr2bn (\$200m-\$400m) a year in additional revenue.

## Japanese property

Continued from Page 1

ming from its previously unrealised deficits on property holdings. About Y153bn will come from direct losses of the parent company's own land holdings, and Y37bn from the sale of land at an affiliate.

It was not clear yesterday why the company had taken the decision to act now. But in recent months evidence has grown that the decline in land prices has begun to accelerate again.

## Daewoo buys Steyr stake

Continued from Page 1

about Sch3.1bn of the group's Sch10.9bn sales this year and employ 1,900 of its 5,900 staff.

Mr Guido Schmidt-Chiari, Creitanstalt chief executive, said final prices for the transactions had not been set.

Independent auditors would carry out valuations to make sure that the prices paid by the bank for its purchases were fair.

Daewoo would pay no less than the Sch160 per share closing price of Steyr shares on Wednesday for its stake, said Mr Schmidt-Chiari.

No offer is being made to the minority public shareholders, who hold about 26 per cent of Steyr's shares.

However, the group, which returned to profit last year, would pay a dividend on this year's results for the first time since 1991, he said.

Steyr had a difficult time in the past 15 years. It had to be refinanced in 1985 after large losses and the government's refusal to authorise tank exports, and has shed many of its activities or put them into joint ventures.

## Minister defies vote by Senate

Continued from Page 1

Mr Dini is supported by the parties of the centre left. But Reconstructed Communism, formed from the hardline of the old Italian Communist party, have been pressing for an end to the Dini government, composed entirely of non-parliamentarians. If all this party's deputies vote against the government, it might not survive.

President Scalfaro last night conferred for more than two hours with Mr Lamberto Dini, the prime minister, to tackle the 73 year-old justice minister's avowed refusal to leave his portfolio.

Underlining the seriousness of the situation, President Scalfaro postponed a trip to New York planned for October 23.

Revoking Mr Mancuso's mandate is a disciplinary action without precedent in democratic Italy. But this step cannot be formalised until the view of the constitutional court on the validity of the no-confidence motion is known.

Members of Mr Silvio Berlusconi's Forza Italia insisted yesterday that the nature of the Dini government had been changed by the motion, brought by the centre-left parties and won by 173 votes to 3 against and 8 abstentions. President Scalfaro postponed a trip to New York planned for Monday.

## THE LEX COLUMN

### Haseko's hara-kiri

In a country where consensus is prized, Haseko Corporation's blunt disclosure of a Y105bn (\$1.8bn) loss on its property portfolio will cause disquiet. Banks, investors and the Japanese government are all aware that the country's property values are still overstated in corporate balance sheets. But for political reasons and to avoid extra strain on a financial system already weighed down with Y50,000bn of bad debts, it has been convenient to pretend otherwise. Now a second-tier construction company, capitalised at Y150bn, has blown their cover.

Like many companies, Haseko moved heavily into property development during the bubble years of the 1980s. Yesterday the company wrote down a large chunk of this portfolio by more than 50 per cent.

Since the property market is currently so gridlocked that transactions are almost non-existent, true values are impossible to gauge. But the recent sale of a Tokyo hotel for only a fifth of its peak value – and then only to a subsidiary of the company selling it – suggests that even Haseko may not be owning up to the full horror. That makes it difficult for other companies, whose financial positions are even weaker than Haseko's, to follow suit.

While Haseko's pioneering move clearly causes short-term pain, there is also a silver lining. Only by first cutting values to realistic levels can a liquid property market re-emerge. And only then can land prices start to rise again – something central to Japan's wider economic revival.

#### Australian governance

Yesterday's victory for institutional investors in their campaign to shake up Coles Myer's board is not only good for the Australian retailer's shareholders. It sends a powerful message that Australian corporate governance is being cleaned up. Coles was held out for the institutions to crack because Mr Solomon Lew, its ex-chairman, holds a large block of shares and was strongly supported by a group of directors from the Melbourne business establishment. Now that they have flexed their muscles and found them effective, institutions are likely to be more active in other cases – particularly as the growth of Australian pension funds gives them ever more firepower.

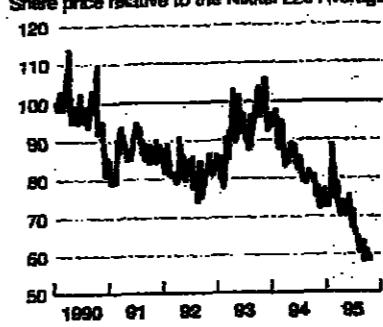
Few companies are in such need of reformed governance as Coles. Some directors' private companies enjoyed

#### FT-SE Eurotrack 200:

1516.7 (-14.7)

Haseko Corporation

Share price relative to the Nikkei 225 Average



Source: FT Eas

to be ditched when staff started bailing out. Furthermore, the detail of the third-quarter numbers is less impressive than the headline figure. Notoriously volatile proprietary trading helped boost profits. This makes Salomon's decision to stop splitting results from the proprietary and client-driven businesses worrying. While management of the two may now be closely linked, the loss of transparency is undoubtedly a minus for investors.

Salomon is one of the low-rated stocks within the investment banking sector, at only a small premium to book value. But those looking for a bargain may prefer Lehman Brothers at a discount to book value, and a more likely takeover target.

#### Trafalgar House

Conglomerates are supposed to offer the benefits of risk diversification. But Trafalgar House, the engineering-to-shipping group, is leaking badly on all fronts. Another profits warning yesterday revealed that group losses have rapidly accelerated. It is hardly surprising that Trafalgar's shares have fallen 70 per cent since last December's abortive bid for Northern Electric.

At least the company's cash position has stabilised. But shareholders should hold out little hope of a dividend. Trafalgar could lose up to £180m this year, close to the company's entire distributable reserves. If its accountants believe there has been a similar diminution in its business value, it will be unable to pay dividends until profits recover. Moreover, next year's cash position looks worrying. A substantial cash outflow will follow another stack of restructuring provisions. Further disposals and a running down of the housebuilding division's land bank, may be required to plug the gap.

Fortunately for Trafalgar, its largest shareholder, Hongkong Land, remains committed. Trafalgar has failed to provide a safe haven from China risk, but the investment has cost only around 6 per cent of its net assets. Given Hongkong Land's support, patient investors in the preference shares should eventually be rewarded. Their dividend payments will be deferred rather than cancelled, and the current yield is 17.6 per cent. Moreover, ordinary shareholders will bear the brunt if further cash calls becomes necessary.

Lex comment on UK insurers, Page 26

# ROLLS-ROYCE

## ROLLS-ROYCE WINS £50M MILITARY AND INDUSTRIAL OVERHAUL AGREEMENTS

Rolls-Royce Aero Engine Services Ltd. has won contracts worth more than £50 million for seven military customers and an industrial powerplant manufacturer.

This order follows a recent announcement of commercial aero engine overhaul agreements worth £70 million.

The latest contracts involve work on Gnome helicopter engines, marine Tyne and Olympus engines, and the Adour aero engine in addition to component refurbishment for Westinghouse Corporation.

## FJ44 GOES FOR GROWTH IN NEW TRIO

An updated version of the Williams-Rolls FJ44 engine is to power three new aircraft types.

The 2,300 lb thrust FJ44-2 will power two new business jets, the Raytheon Premier I light aircraft and a new variant of the Swearingen SJ30, designated the SJ30-2.

The engine will also power DarkStar, a pilotless reconnaissance aircraft under development in the United States.

## COGENERATION PROJECT FOR ROLLS-ROYCE INDUSTRIAL POWER (PACIFIC)

Rolls-Royce Industrial Power (Pacific) has won a contract to provide a cogeneration plant at a New Zealand pulp and paper mill. The NZ \$40 million turnkey project, with the Electricity Corporation of New Zealand, is due to be commissioned in 1997 and residual steam from the steam turbine will be used in the production of pulp and paper. Electricity from the generator will be supplied to New Zealand's national grid.



Rolls-Royce plc, 65 Buckingham Gate, London SW1E 6AT

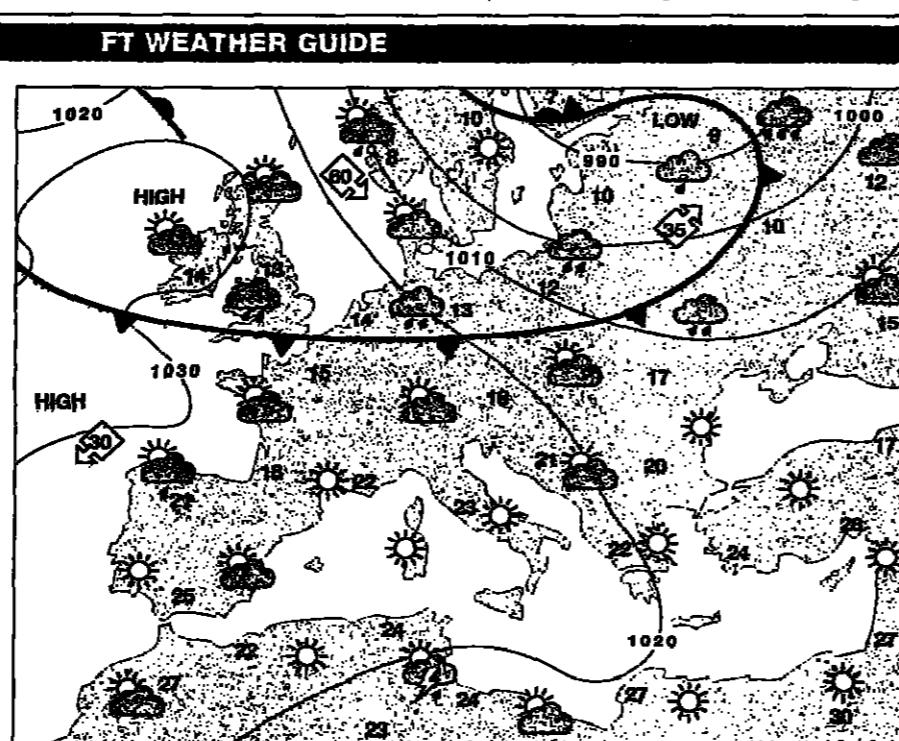
## FT WEATHER GUIDE

### Europe today

High pressure over the north-western British Isles will produce settled conditions with sunny spells. A strong north-westerly flow around this high will push colder air into north-western Europe. Cloud will dominate the leading edge of the colder air and drizzle or light rain will linger over the southern UK, the Benelux, Germany and Poland. In the wake of this cold front, the contrast between the cold air and the relatively warm seas will cause showers over Denmark and the Baltic Sea. High pressure west of France will promote sunny spells. France, Spain and the Alps will be dry. The Mediterranean countries will have plenty of sun.

### Five-day forecast

Over the next couple of days, a high pressure area near the UK will move east, ensuring settled conditions over the north-west of the continent at least until Sunday. The UK will be unsettled from tomorrow because of a series of depressions. The unsettled conditions will reach the north-west of the continent this weekend. The central and western Mediterranean will have rain and thunder showers for a couple of days from the weekend.



### TODAY'S TEMPERATURES

	Maximum	Minimum	Condition	Wind speed in KPH
Abu Dhabi	sun	18	Carcass	sun
Acra	sun	21	Cardiff	cloudy
Algiers	sun	22	Chichester	aut.
Amsterdam	cloudy	13	Chicago	shower
Athens	sun	22	Cologne	min
Atlanta	rain	24	Dakar	sun
B. Aires	cloudy	24	Delhi	sun
B. Aires	cloudy	14	Dublin	fair
B. Aires	cloudy	22	Dubrovnik	sun
Bangkok	sun	22	Edinburgh	fair
Barcelona	sun	21	Faro	11
Frankfurt	sun	18	Frankfurt	showers
Glasgow	sun	22	Gibraltar	aut.
London	drizz	12	Glasgow	fair
Luxembourg	sun	22	Hamburg	showers
Lyon	sun	22	Helsinki	drizz
Madeira	fair	20	Hong Kong	fair
Madrid	sun	24	Honolulu	fair
Malaga	sun	23	Istanbul	sun
Malta	sun	22	Jakarta	fair
Milan	sun	22	Jerez	fair
Munich	sun	22	Kuala Lumpur	fair
Nairobi	sun	24	Las Palmas	fair
Paris	fair	15	Las Vegas	fair
Perth	fair	15	London	fair
Prague	fair	15	New York	cloudy

Kleinwort Benson

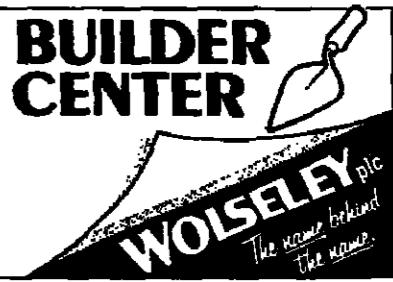
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## FINANCIAL TIMES

## COMPANIES &amp; MARKETS

Friday October 20 1995



## IN BRIEF

## Kashing's son wins control of Gordon

Mr Richard Li, son of Mr Li Kashing, the Hong Kong tycoon, emerged as the new controlling shareholder of Gordon Capital, the Canadian securities firm. Page 22

**US drugs groups show strong growth**  
Bristol-Myers Squibb, the second biggest US pharmaceutical company, reported net profits 11 per cent higher at a record \$685m for the third quarter of this year, while fellow research-based US drugs company Schering-Plough said third-quarter net income had grown 13 per cent to \$703.6m. Page 22

**AT&T to take \$1.2bn computer arm charge**  
AT&T, the US telecoms company, reported a 6 per cent drop in sales of telephone network equipment in the third quarter, highlighting the pressures which prompted the decision a month ago to split off the business. The group also announced a \$1.2bn charge for restructuring its computer arm, Global Information Solutions. Page 23

**Global demand helps Coca-Cola sparkle**  
Coca-Cola, the US soft drinks company, reported a 13 per cent increase in net income to \$802m for the third quarter due to steady growth in domestic and international markets. Earnings per share rose 16 per cent to 64 cents from 55 cents in 1994 - a larger rise than the increase in net income because of Coca-Cola's share buyback plan. Page 23

**Coles Myer chairman to go as dispute ends**  
Mr Solomon Lew said he would step down as chairman of Coles Myer, Australia's largest retailer, days after three institutional investors called for the appointment of an independent chairman. Page 24

**BBV flexes earnings muscle with 26% rise**  
Banco Bilbao Vizcaya (BBV), which has the largest deposit base among Spain's private banks, showed its earnings muscle with a 26.3 per cent increase in pre-tax profits to Pta107.4bn (\$872.7m) for the first nine months of this year. Page 25

**Mowlem head leaves after interim loss**  
John Mowlem, the troubled UK construction group announced that it had parted company with its chief executive, John Marshall, four weeks after reporting a £21.8m (£49.3m) loss for the first six months of this year. Page 26

**French builder slips on downgrade**

**Saint-Gobain**  
Share price (FF)  
700  
  
Source: FT Extra  
FF12 at FF10. Back Page  
The shares closed down

Companies in this issue		
AHP	22	GEC
ANI	24	Giat
AT&T	22	Gordon Capital
Aerospatiale	7	Holinger Int'l
Alcatel Alsthom	22	Hypog Bank
Assoc. Newspapers	6	IBM
Australis	4	Johnson & Johnson
B&V	24	Lufthansa
BSD/Origin	25	Metro Bank
Bank, Philippe, Iles	24	Mobile Oil Canada
Bankers Trust	21	Moore
Bell Atlantic	22	Morgan Stanley
Berkshire Hathaway	22	Motorola
British Heavy Elect.	24	Nippon Credit Bank
Bristol-Myers Squibb	21	Noite
British Aerospace	7	Pacific Century
CNR	22	Philipp. Comm. Bank
Coca-Cola	24	Philippine Nat Bank
Colas Myer	25	Philips
Colgate-Palmolive	7	Pirelli
Computer Associates	25	Safra Republic
Cordis	21	Salomon
Credit Foncier	20, 21, 23	Schering-Plough
Credit Lyonnais	22	Siemens
Dewoo	1	Simecas
Duha Bank	7	Sons of Gwalia
Desa	23	Stone-Consolidated
Dassault	7	TWA
Dyno Industrie	7	Thomson
Eurocopter	7	Tohiba
Far East Bank & Trust	20, 21	Trafalgar House
Fininvest	25	United Paper Mills
Ford	7	Wallace
GAN	22	Warren-Lambert

## Market Statistics

Annual reports service		
Benchmark Govt bonds	38-37	FT-SE Actuaries Indices
Bond futures and options	34	Foreign exchange
Bond prices and yields	34	Gold prices
Commodities prices	34	London interbank service
Dividends announced, UK	35-37	Managed funds service
EMS currency rates	28	Money markets
Europac prices	42-43	Oil price
Food interest indices	40	Int'l bond issues
FTSE-A World Indices	40	New York share service
FT Gold Mines Index	40	Recent Issues, UK
FTSMIA int'l bond sec	34	Short-term int'l rates
	34	US interest rates
	34	World Stock Markets

## Chief price changes yesterday

FRANKFURT (cont)		
Fluor	605	- 35
Fluor & Berger	543	+ 10
Hochstet	607	- 15
Hochsteiner	555	+ 20
Vest	465	- 13
Wacker Chemie	448.5	+ 10
NEW YORK (\$\$)		
Cards	107%	+ 21%
Exxon	524	+ 1%
Apple	384	- 2%
Intel	654	- 1
Motorola	654	- 1%
Solomon	387	+ 1%
LONDON (Pence)		
Apron Comb	144	+ 31
Business Post	352	+ 19
Forth Ports	587	+ 35
Telepac	323	+ 35
Parfus	268	- 40
Ferguson	59	- 27
TORONTO (Dollars)		
Domtar	219	+ 1%
Fairfax	52	+ 1%
Humbergold	57	+ 7
Parfus	5	- 1
AFM Capitality	454	- 1
Tec-Comm Electronics	174	- 1%
PANES (Pounds)	19	- 1%
Ricoh	429.5	+ 18.9

New York &amp; Toronto prices at 12.30.

## FINANCIAL TIMES

## COMPANIES &amp; MARKETS

Friday October 20 1995

## Buffett declines Salomon option

By Maggie Urry in New York

Mr Warren Buffett, chairman and controlling shareholder of Berkshire Hathaway, the investment group, surprised Wall Street yesterday by deciding not to convert \$140m of preferred stock in Salomon Inc, parent of the Wall Street securities house, into 3.7m ordinary shares.

Berkshire Hathaway is the largest shareholder in Salomon, with a 17.6 per cent stake in the group, and Mr Buffett is a leading member of its board.

Mr Buffett insisted the move did not mean he was "negative" on the company, but the stock market's initial reaction was that he had passed a vote of no confidence in Salomon.

Even though Salomon reported third-quarter results yesterday well ahead of market expectations, its shares fell \$2.4 in early trading. However, by lunchtime they stood only \$1.4 down at \$38.7. The group reported third-quarter net income of

\$283m, compared with a loss of \$104m in the third quarter of 1994. Many on Wall Street had expected Mr Buffett to switch from the preferred stock because Salomon's ordinary shares had been trading above the \$38 a share price at which he could swap the first 20 per cent of his \$700m holding of preferred stock. Instead, he decided to redeem the tranche. There are four more tranches of \$140m falling due on October 31 each year until 1999.

Mr Robert Denham, chairman of Salomon, said the decision was "pure Buffett".

Mr Buffett said: "I am making a single decision about whether I want to put \$140m into Salomon common stock at \$38 or whether there is something else I would rather have Berkshire do with the money."

He said the decision did not predict what he would do on the next four conversion dates.

Mr Buffett has often said that "Mr Market" - his name for the stock market - allows him every day to buy or sell shares in any quoted company. He pointed out yesterday he had not chosen to buy Salomon shares in the market earlier this year when they were trading below \$38, or shares in Coca-Cola and Gillette, two other large Berkshire holdings.

Moody's, the credit rating agency, said the move by Berkshire "generates uncertainty about the medium-term ownership structure of the firm". It said it remained negative on Salomon's debt rating outlook even though the third-quarter results were "significantly improved".

Mr Denham said: "The bottom line on the quarter is we made a lot of money and [through the redemption] bought back a lot of stock." He said the cash needed to redeem the stock was less than 1 per cent of the group's long-term capital.

The strong third-quarter figures will mean a boost to the salaries paid to Salomon staff. Earlier this year Salomon attempted to cut compensation causing a number of senior staff to leave. The scheme was later amended so that compensation reflected individual performances and levels of pay on Wall Street. Since then departures have slowed and Salomon has been able to hire senior people.

Salomon also announced that it would receive cash of \$22.5m from the settlement of a shareholder action against former directors involved in the 1991 Treasury bond scandal.

Lex, Page 20; 'Spectacular' results, Page 23

## Market interprets investor's decision not to convert stock as vote of no confidence

By Christopher Brown-Humes in Stockholm

Shares in Nokia plunged 15 per cent in early New York trading yesterday after the fast-growing Finnish telecommunications group produced lower-than-expected interim figures and said the pace of growth in its core mobile phone division had slowed.

Pre-tax profits in the first eight months surged from FM2.29m to FM3.62m (\$844m) but the 58 per cent rise was not enough to satisfy a market hungry for pleasant surprises.

In Helsinki, Nokia shares fell FM26 at one point and ended FM10 lower at FM275, dragging the Helsinki stock exchange down nearly 5 per cent because of the company's 40 per cent market weighting. Early trade in New York indicated heavy selling by US institutions, with the shares collapsing \$10.25 to \$58.375.

Analysts said investors were taking profits after Nokia echoed the assessment of its US rival Motorola, which warned last week of slowing mobile phone sales in the US and falling prices.

Mr Jorma Ollila, Nokia chief executive, acknowledged the difficulties in the US - where Nokia sells about one in four of its mobile phones - but said demand remained robust in European and Asia-Pacific markets.

He noted the US market was mainly based on analogue mobile phone technology, while Nokia's strength is in the faster-growing and higher-margin digital business. The group expects its global digital sales to surpass its analogue business in the next two or three months.

Mobile phone sales surged 59 per cent to FM9.57bn, slowing from a 75 per cent growth rate in the first four months, but they were still the main driving force behind the underlying 55 per cent rise in total group sales to FM23.9bn.

The telecommunications division, which makes infrastructure for fixed and mobile systems, saw sales climb 51 per cent to FM6.35bn.

Mr Ollila said Nokia was winning market share in infrastructure and handsets, and moving rapidly into new markets, such as India and China. He said the group's global share of the handset market, where it is the second largest manufacturer after Motorola, was "clearly above 20 per cent".

## Manoeuvring coincides with \$205m write-off for derivative dispute

## Bankers Trust picks outsider as chairman

By Richard Waters in New York

The board of Bankers Trust voted yesterday to bring in a chairman from outside the bank, completing an overhaul of the senior management of the troubled New York institution.

Mr Frank Newman, a career banker and former deputy US Treasury secretary, will take over from Mr Charles Sanford, who had earlier announced his intention to retire. Brought into a senior executive position only a month ago, Mr Newman is thought to be the first outsider to be named to run the bank.

Cordis is a leading supplier of equipment for angiography, used in treating heart disease. Mr Ralph Larsen, Johnson & Johnson's chairman, proposed that his company's cardiovascular business should be run by existing Cordis management, with the Cordis name and headquarters retained. He said the two companies would create one of the leading worldwide groups in the management of vascular disease.

At present, Johnson & Johnson is the only approved US supplier of stents, devices used to stop the reclosure of arteries after angioplasty (surgery of the blood vessels). Cordis began selling its own stent in Europe this year, and is expected to be permitted by the Food and Drug Administration to challenge Johnson & Johnson in the US market in the next year or two.

In a letter to Mr Robert Strauss, Cordis' chairman, Mr Larsen said he told Cordis of his interest in a merger more than a month ago. He said Mr Strauss had requested a meeting should be postponed until after Cordis' annual meeting on October 10, and had then refused to meet.

Mr Larsen claimed the offer price of \$105 in stock was 70 per cent above the price before July 18, when wire services had first reported speculation on merger talks. The price was a multiple of 35 times Cordis' historic earnings, he said.

Mr Larsen stressed his desire for an agreed merger, saying in his letter to Mr Strauss: "We have the highest regard for you and your management team, which has built one of the industry's leading diagnostic and interventional cardiology businesses."

Johnson & Johnson filed a lawsuit to challenge a poison pill plan set up by Cordis three days ago. In a suit in Cordis' home state of Florida, Johnson & Johnson and the Cordis shareholder rights plan, which comes into effect if any person or group owns 15 per cent or more of the stock, would "constitute a breach of fiduciary duty to the company's shareholders".

This halted the fall in the share price which had lost a third of its value in a week on speculation that Hongkong Land, an offshoot of the Jardine Matheson empire, was planning to walk away. The ordinary shares closed 10p better at 214.7p, compared with the year's high of 216p.

Cordis' sales in the year to June were \$443m, an increase of 32 per cent from the year before. Earnings per share were \$3.19, also up 32 per cent. Johnson & Johnson's sales in the first nine months of this year were \$14bn, an increase of 20 per cent to March.

The deterioration stems from continued problems at four main businesses: power engineering, minerals and metals engineering, the French engineering business Sofresid and Cimard, the cruise line.

In the case of

## INTERNATIONAL COMPANIES AND FINANCE

## AMERICAS NEWS DIGEST

**Colgate-Palmolive posts \$250m deficit**

Colgate-Palmolive, the US soap and toothpaste company, yesterday reported a loss of \$250m, or \$1.76 a share, for the third quarter due to a restructuring charge announced last month. This compared with a profit last time of \$151m, or \$1 a share.

Excluding the \$369m charge, which was taken to cover the costs of an 8.5 per cent reduction of its workforce and the closure or reconfiguration of 24 factories worldwide, Colgate's net income came to \$15m, or 78 cents a share. This was in line with the forecast made by Mr Reuben Mark, chief executive, late last month. Earnings for the third quarter were off 22 per cent from net income of \$151m, or \$1, for the same period last year.

Colgate said its businesses in North America, Asia/Africa and Latin America outside Mexico all achieved excellent growth.

Mr Mark said Colgate-North America continued to gain momentum and increased unit volume by 13 per cent, while the Latin America and Asia/Africa businesses had double-digit unit volume growth, with the exception of Mexico.

"As anticipated, sales and earnings in the most recent quarter were impacted by the severe recession in Mexico," the company said, in line with earlier forecasts.

Colgate said it continued to grow strongly in Asia/Africa, which accounts for 20 per cent of sales. Sales increased 17 per cent and unit volume was up 12 per cent in the third quarter, with large increases from India, China, Malaysia, the Philippines and Kenya.

Colgate-Europe (accounting for 25 per cent of total sales) had 3 per cent unit volume growth, which, when combined with the strengthening of European currencies, resulted in an 11 per cent sales increase.

Countries showing the best growth were France, which is Colgate's largest European market, the United Kingdom, Portugal, Greece and Holland.

In early trading Colgate's shares added \$1.14 at \$69.4.

Lisa Branstien, New York and Seattle

**McDonald's posts 15% advance**

McDonald's, the US fast food chain, yesterday posted net profits up 15 per cent from \$348m to \$400m during the third quarter. Revenues were ahead from \$6.9bn to \$7.85bn. Earnings per share increased from 48 cents to 56 cents. Mr Michael Quinlan, chairman and chief executive, said the global results were strong even before taking into account the benefit of stronger foreign currencies. "We remain confident that we can raise US sales and operating income at a compound annual rate of mid-single digits or better over a five-year period," he said.

In an "intensely competitive" US environment, he said, McDonald's was "sacrificing near-term margins for the long-term interest of the business." Mr Quinlan said the international sales growth percentage was expected to be "in the mid-to-high teens" with a focus on building market share. He said McDonald's was increasing its 1995 expansion target for traditional restaurants to 1,600 from between 1,200 and 1,500 previously, at the same time as cutting the target for new satellite restaurants from 1,000 to 700.

The key to market share growth was penetration and the "low-cost approach", he said. In the US, expansion and sales driven by "extra value meals", "happy meals" and promotions led to a 5 per cent increase in sales. But operating income rose only 2 per cent due to higher expenses and payroll costs, it said. McDonald's said sales outside the US rose 24 per cent, with "excellent" results in Canada, Australia, Hong Kong, France, Germany and Brazil. Stronger foreign currencies also helped comparisons, it said. AFX News, Oak Brook, Illinois

**HK group takes control of Gordon Capital**

By Bernard Simon in Toronto

Mr Richard Li, son of Mr Li Kashung, the Hong Kong tycoon, emerged yesterday as the new controlling shareholder of Gordon Capital, the Canadian securities firm.

The move is designed to expand Mr Li's interests in North American financial services, strengthen Gordon's financial resources and help repair the firm's tarnished reputation.

Gordon has a name as a maverick, secretive firm, and has been tarred by several

brushes with Canadian securities regulators in recent years.

Mr Li's Hong Kong-based holding company, Pacific Century, will boost its voting stake in Gordon from the present 15 per cent to 50.1 per cent. Gordon's senior employees will gradually acquire a 60 per cent

Lloyd, were named co-presidents.

Gordon, with a capital base of C\$150m (US\$12m), is one of the largest Canadian securities firms not owned by a bank.

According to Mr Sixt, Pacific

Century's involvement will

make the firm more competitive

in its existing businesses,

and bring opportunities for

growth, especially in the US

and Asia.

Gordon made its name in the mid-1980s by pioneering the

"bought deal", in which a

small number of firms buy an

entire share offering and then

distribute it to their clients.

Mr Li is best known as the founder of Star TV, the Asian satellite TV network. He worked for Gordon for several years in the late 1980s.

The investment in Gordon follows numerous others by the Li family in Canada. Mr Li Kashung owns a controlling stake in Calgary-based Husky Oil, and a big property developer in Vancouver.

He is the biggest single shareholder in Canadian Imperial Bank of Commerce, the country's second-biggest financial institution.

**Wallace rejects sweetened Moore bid**

By Bernard Simon

Wallace Computer Services, the Chicago-based information services group, has rejected a sweetened US\$1.4m takeover offer from Canada's Moore Corp.

However, the 12-week-old battle appears to be entering its final stages. According to analysts, Moore's present offer of \$60 a share, or a slightly higher one, will probably succeed.

Wallace has so far failed to find a white knight, in spite of an international search.

Moore raised its offer from \$56 a share last week, with a warning that it would walk away unless a "significant percentage" of shares is tendered by November 3.

Wallace shares were trading in the low \$40s prior to Moore's initial bid. Wallace's shares are widely held, but arbitrageurs seeking a quick profit are estimated to have snapped up between a quarter and a third of the stock.

One New York-based arbitrageur predicted yesterday that, barring a last-minute appearance of a rival bidder, an overwhelming majority of shareholders would tender to Moore's offer. He added however, that Moore "may throw in an extra dollar or two, if they're able to reach a happy marriage with Wallace on that basis, it may be worth it".

Wallace urged shareholders to reject the latest offer on the grounds that earnings for the current quarter, ending October 31, were likely to be significantly higher than analysts' estimates.

The Toronto-based parent, which specialises in electronic forms, labels and other information management products, forecasts a 50 per cent jump in quarterly income and a 33 per cent advance for the fiscal year ending next July. "In light of the company's future prospects, shareholders would be best served by Wallace remaining an independent entity," directors said.

Moore, whose annual sales

are about four times higher

than Wallace, has been trying

for the past two years to shake off the image of a dowdy, slow-moving behemoth.

**Hollinger aims for the best of two worlds**

The newspaper group's chief is concentrating on the short term, writes Bernard Simon

**A**s Mr David Radler about Hollinger International's plans and it becomes apparent that the media group's chairman prefers to dwell on more immediate challenges such as squeezing trade unions, maximising cash flow and the three deals that he says are on his desk.

"I don't know what [Hollinger] is going to look like next year," says Mr Radler, a long-time business partner of Mr Conrad Black, Hollinger's controlling shareholder. In recent years, Mr Radler has overseen Mr Black's North American interests.

Hollinger International has a simple strategy, Mr Radler added in an interview after a shareholders meeting last Friday to approve a restructuring of Mr Black's far-flung media interests: "We believe in the newspaper business. We think there's value and growth in this business. So why wouldn't we look at every opportunity that comes our way? I don't want to exclude anything."

Under the restructuring, Hollinger International, formerly American Publishing Company (APC), has replaced Toronto-based Hollinger Inc as the lynchpin of Mr Black's media empire. APC was the holding company for Mr Black's North American papers including the Chicago Sun-Times, Chicago's second-biggest daily, about 400 small US daily, weekly and free-sheet titles, and the Jerusalem Post. Hollinger International has

become the main holding company for most of Mr Black's media assets worldwide. Mr Black's small Canadian newspapers remain under the wing of Hollinger Inc.

The enlarged company's stable includes a 63 per cent stake in the UK's Telegraph group; a sizeable minority interest in Southampton, Canada's biggest daily newspaper chain; and papers in Costa Rica and the Cayman Islands. The Telegraph owns 25 per cent of Australia's John Fairfax chain.

Under Mr Black's original plan, the restructuring would have included a buy-out of The Telegraph minorities. But this proposal was shelved last summer after Mr Black and The Telegraph's independent directors failed to agree on a price. Mr Black's relations with the City were also strained in mid-1994 when he sold a stake of nearly 10 per cent shortly before the Telegraph joined the UK newspaper price war.

According to Mr Radler, another attempt to buy out

The Telegraph minorities is not a high priority. Mr Steve Barlow, analyst at Smith Barney in New York, predicts that the US is Hollinger International's most likely area of expansion over the next year or two.

The company has spent almost \$100m buying 16 papers from Thomson, the Canadian-controlled publishing group. Many more proprietors may be encouraged to put papers up for sale if Republicans in the US Congress push through pro-

posals for a cut in the capital gains tax.

Whatever Hollinger's plans, the restructuring is designed to give it more muscle to carry them out. Hollinger International in its present form would have earned \$106.9m last year, about eight times more than the old American Publishing's earnings. Revenues

for the year ended June 30

were up 10.2-10.5 per cent.

The Sun-Times recently launched a regular section, similar to a TV guide, covering its online services. The paper hopes to attract advertisers to the printed supplement and its worldwide web site. The site includes a Chicago traffic map which shows travel times, updated every minute, on the city's main commuter routes.

In other areas, the Edmonton Journal, a Southampton paper, recently provided a training course for Sun-Times circulation staff.

However, Mr Radler acknowledges "there's been some reluctance to [co-operation among papers] that there should be". It's not the kind of thing I can mandate. It's got to come to me on its own."

Hollinger International's appeal to outside investors is limited. The company is 55 per cent owned by its Toronto-based parent, leaving only a small public float. Mr Black controls more than 95 per cent of the votes, because of multiple voting shares.

Although Hollinger International does not carry a significantly heavier debt burden than APC, relative to its size, its debt-to-equity ratio is

higher than most other US media companies.

Debt and preferred shares, totalling \$74m on June 30 make up 65 per cent of total capitalisation.

Some lenders have imposed

restrictions on subsidiaries'

dividend payments and acquisitions.

One \$150m secured

note issue carries high interest rates of 10.2-10.5 per cent.

According to Mr Radler,

Hollinger International's debt is not unduly onerous, provided cash flow remains strong.

"That's my life - improving the cash flow," he says.

Nevertheless, Hollinger International said in a recent proxy statement that it intended to restructure bank

debt and strengthen its capital

structure by issuing equity.

It plans to "explore ways to

broaden the stockholder base

and improve the market liquidity

of Class A common stock".

The Toronto-based parent

has raised the possibility of

unloading some of the 33.6m

Class A shares that it acquired

as part of the restructuring.

However, Hollinger Inc has

agreed not to put its shares on

the market for at least two

years if such a move would

interfere with the Chicago-based company's efforts to

raise capital.

Mr Black and Mr Radler

are clearly hoping for the best of

two worlds, namely, to use

Hollinger International shares

as currency for acquisitions

without significantly diluting

their grip on voting control.

third quarter from \$224.3m to

\$232.6m.

The domestic drugs market was the strongest part of the business, with sales up 27 per cent. Non-US sales rose 9 per cent, or by 3 per cent excluding exchange rate movements.

Mr Robert Luciano, chairman, said he expected 1995 will be another year of good earnings growth, adding that earnings per share from continuing operations should be "slightly above \$2.80", compared with \$2.42 in 1994.

Third-quarter sales of animal health products rose 18 per cent, while sales in the healthcare division, which makes non-prescription medicines, fell 2 per cent.

Charles Heimbord, chairman,

was partly offset by a 62 per

cent rise in sales of the new cancer drug Taxol. Glucophage, a newly launched diabetes treatment, "performed exceptionally well".

Schering-Plough said net

income grew 13 per cent in the

third quarter from \$244.3m to

\$252.6m.

The pharmaceuticals

division grew 15 per cent, held

back by a 2 per cent fall in

sales of the heart drug Capoten

"due to increased competition".

Capoten is one of the

oldest drugs in a category of

new heart treatment called Ace-inhibitors.

Capoten's misfortune was

partly offset by a 62 per

cent rise in sales of the new

cancer drug Taxol. Gluco-

phage, a newly launched dia-

betes treatment, "performed

Wallace  
rejects  
sweetened  
Moore bid

FINANCIAL TIMES FRIDAY OCTOBER 20 1995

23

## Restructuring charges cut into AT&T earnings

By Tony Jackson in New York

AT&T, the US telephone company, reported a 6 per cent drop in sales of telephone network equipment in the third quarter, highlighting the pressures which prompted the group's decision to split from its equipment business a month ago. For the group as a whole, earnings were up 13 per cent at \$1.43bn, or \$0.90 a share, before special items.

After a net charge of \$1.2bn for restructuring Global Information Solutions, the former NCR computing business, earnings were down sharply at \$262m, or \$0.16 a share. AT&T said the charges, slightly higher than expected, would cover the loss of 7,200 jobs and 1,300 contractors. It also warned of possible future charges to cover the group's restructuring.

GIS made an operating loss of \$170m before charges in the quarter, after a \$180m loss in the second quarter. Sales rose 3 per cent to \$2.03bn. The charges, totalling \$1.6bn before tax, are for shrinking and consolidating GIS operations around the world and halting the manufacture of personal computers.

AT&T said the 6 per cent drop in sales of network equipment partly reflected deferred capital expenditure by telephone companies and delayed decisions on the choice of new technologies. However, some companies had also been reluctant to award 'business to a

competitor. Mr Robert Allen, AT&T chairman, said the separation of the business would help remove these conflicts.

Sales of other equipment

were stronger, with business phone systems and consumer equipment up 16 per cent. The entire equipment division, including GIS, produced a 15 per cent rise in revenues to \$5.1bn. However, gross margins fell from 37 per cent to 35 per cent, and gross profits fell 5 per cent.

Revenues in telephone services increased 7 per cent to \$12bn, and gross profit margins rose from 43.5 per cent to 46 per cent. Growth continued to be led by wireless services - the former McCaw Cellular - with a 28 per cent rise in revenues to \$758m and a 38 per cent increase in subscribers to almost 3m. Revenues from financial services rose 18 per cent to \$950m. Sales were higher at AT&T Capital, which is to be sold, and at the AT&T credit card operation, which will be retained.

■ Bell Atlantic's growth in wireless was an important factor in its better-than-expected rise in third-quarter profits, analysts said. The company saw net profit rise to \$83m, compared with a loss of \$1.67bn in the third quarter last year. "The 47 per cent increase in cellular subscribers (from a year ago) in the joint venture with Nynex was tremendous," said Mr Bill Vogel, an analyst at NatWest Securities.

## Salomon 'spectacular' in third period

By Maggie Urry in New York

Third-quarter results from Salomon, parent of the Salomon Brothers investment bank, far exceeded market expectations, demonstrating the volatility and unpredictability of the group's earnings.

After several quarters of disappointments, the figures were

'spectacular', one analyst said.

Net income for the period

was \$268m, which compares

with a loss of \$104m in the

third quarter of 1994, and a loss

of \$6m in the second quarter.

Earnings per share, fully

diluted, swung from a loss of

\$1.13 in the comparable quarter

and from a loss of 73 cents in

the second quarter to \$2.10.

Earnings per share would have been higher if Salomon had taken into account Mr Warren Buffet's decision to take cash rather than shares for the \$140m of convertible preferred stock which is due to redeem on October 31.

For the first nine months net

income turned round from a

loss of \$32m to \$28m profit,

with earnings per share of

\$2.19 compared with a loss of

\$0.67.

The recovery was largely

caused by a sharp rise in pre-

tax income from proprietary

trading, both at Salomon

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Brothers and in the Phibro commodity trading business. At Salomon Brothers, proprie-

tary trading business made

\$349m before tax, compared with a loss of \$114m in the 1994 third quarter and a loss of \$83m in 1995's second quarter.

Phibro made \$68m, after losing \$27m in the comparable quarter and \$122m in the pre-

ceding quarter.

However, compensation was

55 per cent of revenues, not far

above the industry average of

around 50 per cent.

Analysts said that excluding the effect of the compensation top-up, the income from client related businesses ran at about \$100m in the quarter. Even so, this was below that for the previous quarter, reflecting a drop in equity underwritings as

Salomon slipped down the

league tables after its strong

second quarter.

The loss at Phibro USA, the oil

refining activity, rose from

\$6m to \$9m quarter on quarter.

year. As a result the extra

amount - totalling \$90m - was

taken in the third quarter

rather than being spread over

the four quarters.

Revenues were set the public offering price at

C\$22.50 to C\$25.50 a share, with the final pricing to be set in

mid-November. They hope to sell all 80m CN shares owned by

the Federal Government, plus a further 3.8m CN treasury

shares, to raise a total of about C\$2bn.

Nearly half the issue is expected to be sold in the US,

because of strong interest there in the railway industry. The

rest will be marketed in Canada and Europe.

CN has already begun its international road show for the

issue. Amended prospectuses have been filed in Canada

and the US. Payment for the CN shares will be in two

installments.

Robert Gibbons, Montreal

## AMERICAS NEWS DIGEST

### Canadian railway slips in third term

Canadian National Railways, due for privatisation in November, said lower grain movements reduced third quarter revenues by 9 per cent to C\$927m (US\$743.5m), down from C\$1.1bn a year earlier, and net profit was C\$81m, against C\$86m in the 1994 period.

Expenses dipped 6 per cent due primarily to lower labour costs and reduced depreciation. CN has downsized drastically in the past two years and in the second quarter wrote down asset values.

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C\$22.50 to C\$25.50 a share, with the final pricing to be set in mid-November. They hope to sell all 80m CN shares owned by

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## TWA upbeat on prospects despite loss

Trans World Airlines (TWA), the US carrier, is bullish on its year-over-year comparisons for the current fourth quarter and the first quarter of next year, even though traffic appears soft in those two periods.

The company also gained ground in the UK, where sales volume rose by 27 per cent helping the company's greater Europe group to a 6 per cent rise in volume.

Coke's results were in line with forecasts made by the company's president, Mr Doug Webster, in late September.

At that time Coke's shares rose by 51% to \$28.99 after Mr Webster's comments helped alleviate concern that the company's strong volume growth would flag in the second half. Yesterday, the shares slipped by 3% to \$27.00.

The airline's debt now stands at less than \$1.2bn.

## Computer Associates outstrips expectations

By Christopher Parkes

in Los Angeles

Computer Associates, the acquisitive software company, outstripped analysts' expectations in the second quarter of its 1995-96 year with a 31 per cent rise in net income before charges.

Revenues rose 30 per cent to \$812m, partly as a result of the purchase of Legent, CA's 50th acquisition since 1976. Income

before the charges associated with this acquisition was \$171m, or 68 cents a share, compared with last year's 52 cents. Analysts' aggregate forecasts had indicated a figure of 62 cents.

Net loss after the charge was \$637m, or \$2.64 a share.

Mr Sanjay Kumar, group president, said CA, ranked second in sales terms behind Microsoft, "would continue to look for purchases. There are

more opportunities in the market place than ever before."

While there were a lot of successful new entrants, he expected consolidation to be concentrated in the middle ranks of companies in CA's market segment: those specialising in software for mainframe computers and, increasingly, client/server applications.

The Legent purchase was seen by analysts as marking a

decisive strategic switch from mainframe applications to providing product for client/server networks which typically comprise large numbers of PCs linked through one large machine.

Mr Kumar said he expected mainframe software sales in the 1996-97 financial year to decline to 60 per cent of the group total, compared with some 80 per cent in the current period, 70 per cent in 1994-95.

(Before the Legent acquisition and 100 per cent three years ago, The Legent workforce was already fully integrated, although there was still some work to be done on products, he added.

Group revenues for the six months to end-September were up 26 per cent at \$1.39bn. Cumulative net income and income per share - excluding acquisition-linked charges - were up 30 per cent.

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The airline's debt now stands at less than \$1.2bn.

Notice is hereby given that an

EXTRAORDINARY GENERAL MEETING OF SHAREHOLDERS

of Schroder International Selection Fund will be held at the registered office at 5, rue Hohenlohe, L-1736 Senningenberg, Luxembourg on Tuesday 31st October, 1995, for the purpose of considering and voting upon the following matters:

AGENDA

1. Amendment of Article 16 of the Articles of Incorporation of the Company, by the inclusion of the following paragraphs:

"No more than twenty-five per cent of the total net assets may at any time consist of cash, cash at banks or financial instruments in the form of futures, forward contracts and options for hedging purposes this restriction applying solely to classes with an investment policy achieved through investment in equity and equity related securities only.

In these classes the aggregate of the commitments relating to the use of financial instruments may exceed neither the aggregate estimated market value of the assets to be hedged nor twenty-five per cent of the total net assets.

The company may not invest in assets other than those specified in this article".

2. Amendment of Article 21 of the Articles of Incorporation adding the following phrase to paragraph 9 of this Article so that the amended paragraph reads as follows:

"Shares of a class having a specific sales charge system as provided in Article 5 above, may not be converted to shares of a class of shares having a different sales charge, "other than those differing only in the specific sales charge".

3. Amendment of Article 23 of the Articles of Incorporation adding the words "or more" after the word two and replacing the word both with "all" in paragraph C(a) of this Article so that the amended paragraph reads as follows:

a) the proceeds from the issue of each Portfolio shall be applied in the books of the Company to the pool of assets established for the classes of shares of such Portfolio provided that, whenever a same pool is established for two or "more" classes of shares, the rules set out below shall apply mutatis mutando to "all" such classes, and the assets and liabilities and income and expenditure attributable thereto shall be applied to such pool subject to the provisions of this article;

4. Any other business

VOTING

Resolution on the items of the agenda of the Extraordinary General Meeting will require a quorum of 50 per cent. and a majority of 2/3 shareholders present or represented at the meeting in person are invited

to send a duly completed and signed proxy form to the registered office of the company to arrive not later than 27 October 1995.

Separate proxy forms will be sent to registered shareholders with a copy of this notice.

The Board of Directors

THE TAX FREE WAY TO PLAY THE MARKETS\*

We are the leaders in financial and commodity

spread betting. Accounts are normally opened within

72 hours. Up to 100% margin available. No deposit required.

## INTERNATIONAL COMPANIES AND FINANCE

## Lew agrees to step down as Coles Myer chairman

By Nikki Tait in Sydney

Mr Solomon Lew yesterday said he would step down as chairman of Coles Myer, Australia's largest retailer, just days after three institutional investors called for the appointment of an independent chairman.

Mr Lindsay Fox, the Melbourne-based trucking magnate and Mr Will Bailey, a former deputy chairman of the ANZ banking group, both of whom were seen as close allies of Mr Lew on the Coles board, also resigned as directors of the retail group. Earlier in the day, Sir James Gobbo, a non-executive director, announced separately that he was leaving to become Lieutenant Governor of Victoria.

Mr Lew will remain as vice-chairman of the company, in which he holds a 13.5 per cent stake and to which his private companies are substantial suppliers. However, the diminished seven-man Coles board will appoint a new non-executive chairman and five non-ex-

ecutive directors. "Subject to the new board's agreement", Mr Lew will also remain chairman of Coles' strategy committee, the company said in a statement.

Mr Nick Greiner, one of the remaining non-executive directors, said discussions would start with the institutions on Monday about the new appointments. He said the new chairman should be from Melbourne, where Coles is based.

Yesterday's developments are the culmination of a long battle by institutional investors to get some basic corporate governance safeguards implemented at Coles. They have been concerned over Mr Lew's tripartite role at the retail group - where he was executive chairman, the largest single shareholder, and a big supplier - and the group's poor performance in terms of profits growth and share price appreciation.

The concerns turned into action last month when Coles sacked Mr Philip Bowman, its new finance director, and the

so-called "Yannon transaction" came to light - a deal which one barrister has deemed lawful but which cost Coles A\$18m (US\$13.5m) and benefited Mr Lew's interests by a like amount.

The Coles saga has been described as a "watershed" in Australian corporate history. As in other countries, institutional investors have become more proactive in the past few years, but Coles was always thought to be a tough target because of its links to the Melbourne establishment" and Mr Lew's personal stake.

This was also the first time that Australian institutions challenged incumbent directors primarily over corporate governance issues, rather than financial matters.

Yesterday, the investors which led the revolt - the AMP Society, Bankers Trust Australia and State Super - said they hoped "all shareholders will join us in support of the proposed new board and its efforts to add value to the company".

## ASIA-PACIFIC NEWS DIGEST

## Nippon Credit Bank lifts profits forecast

Nippon Credit Bank, one of Japan's weakest financial institutions, said yesterday strong profits from the country's soaring bond market had helped it revise upward its earnings estimates for the six months to end-September.

NCB, a long-term credit bank, estimated recurring profit before extraordinary items and tax - had reached Y16bn (\$17.57m), on revenue of Y850bn. In May, the bank forecast recurring profit of Y85m and revenue of Y850bn. After-tax profits are estimated at Y6.5bn, unchanged from the May estimate.

The surge in revenue is largely the result of a strong bond market in the half-year period. Fears of continuing economic stagnation have forced bond yields sharply lower, raising prices and producing much-needed capital gains for the country's banks. Unofficial estimates suggest the six-month period could prove to have been one of the best ever for banks' operating profits. The extra earnings should help them to step up bad loan write-offs.

NCB has one of the highest proportions of non-performing assets in its loan book - the bank itself puts the figure at more than 5 per cent of total loans - but the opacity of Japan's accounting rules means the actual figure is likely to be more than 10 per cent.

Gerard Baker, Tokyo

## Australis remains suspended

Shares in Australis, the Australian MDS satellite broadcaster which is planning to merge with Foxtel, the cable-based pay-TV consortium, remained suspended yesterday "pending the outcome of further discussion with the Australian Stock Exchange... concerning the provision of additional information in relation to the proposed merger".

The company announced the deal on Wednesday night, saying it would acquire 100 per cent of Foxtel, which is owned jointly by Mr Rupert Murdoch's News Corporation and the government-owned Telstra telecommunications group, and issue securities to these organisations so that they would end up with interests of 28.75 per cent each in the economic entity. However, few other details were given beyond these outline arrangements.

Separately, Standard & Poor's, the US rating agency, said it had placed Australis on credit watch with a view to a possible upgrade.

Nikki Tait, Sydney

## Shrewd acquisition leaves Sons of Gwalia glowing

Reynolds deal will propel the group into the top 10 gold producers in Australia, writes Kenneth Gooding

**T**he deal that will propel Sons of Gwalia into the top 10 Australian gold producers has turned out to be so profitable for the company that Mr Peter Lalor, the managing director, is almost embarrassed to give details.

SoG paid A\$2.8m (US\$1.72m) in March for the Marvel Loch and Southern Cross gold mines, bought from Reynolds Metals, the US aluminium group that was making a strategic withdrawal from Australian gold to concentrate on its core business.

The acquisition brought with it A\$7m of tax losses which SoG could use, so the net cost was A\$1.8m.

Mr Lalor says that since the acquisition SoG already has recovered half the net cost in profit from the historic Marvel Loch mine and the nearby Southern Cross operations in Western Australia. "It is the best deal we have ever done," he says.

SoG has transformed prospects for Marvel Loch by paying A\$2.5m for land surrounding the mine and that way removing a severe constraint on its future physical development - previously, there was not enough room to slope the walls of the open pit at a convenient angle.

Also, even though they were only about 20km apart, each of the Reynolds' mines had its own mill and SoG immediately closed one down to gain substantial cost savings.

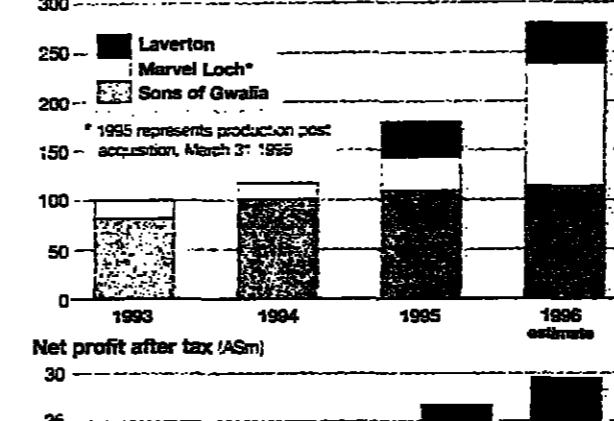
The deal will help SoG's gold production rise 55 per cent in the present financial year - ending in June 1996 - from 160,361 troy ounces to about 290,000 oz. Some of this increase will come from SoG's original mine at Leonora, also in Western Australia.

Mr Lalor is certain that next year SoG will increase its annual production rate to a sustainable 300,000 oz, the level required for consideration for inclusion in the new Financial Times Gold Mines Index. As some institutional investors can hold gold shares only if they are in the index, this has obvious advantages.

However, the changes at SoG have not gone unnoticed and since the acquisition it has been one of the top performing gold shares on the Australian Stock Exchange. This performance also reflected a range of strong fundamentals, including record pre-tax profits of A\$90.8m, up from A\$24.99m, operating cash flow of A\$47.5m, equivalent to 66.61 cents a share and up from 62 cents, and earnings per share up from 34.4 cents to 38.1 cents.

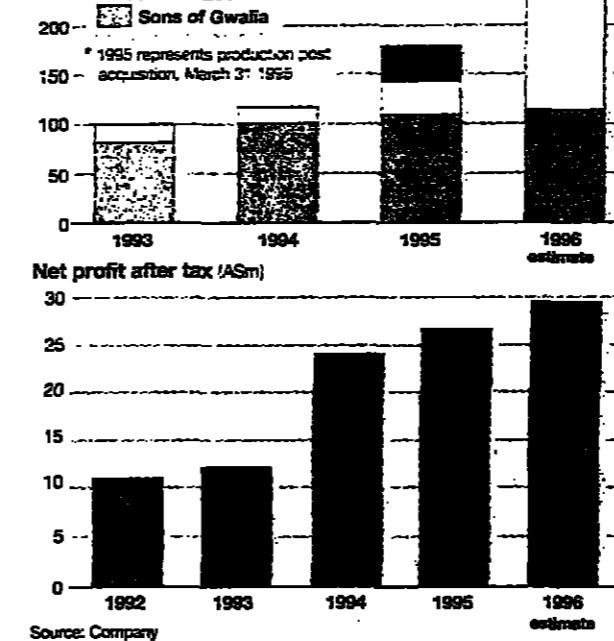
## Sons of Gwalia

Gold production (000 ounces)



Source: Company

Net profit after tax (A\$m)



An important contributor to the company's strong financial performance has been its gold hedging programme. Mr Lalor recalls that SoG was the first gold company in the world to start serious hedging. That was in 1984, a year after a small group of investors, led by Mr Lalor and his brother, Chris, now executive director responsible for legal and commercial affairs, decided to redevelop the old Sons of Gwalia underground mine.

During the 1994-95 financial year, SoG's hedging gave it a price of A\$653.35 an ounce, compared with an average spot price of A\$517.92. It has subsequently sold forward 1.1m oz to achieve A\$660 an ounce for all the gold it will produce in the next three years. Mr Lalor says: "You have to be an extreme optimist to think that the spot price will go above A\$660."

One cloud on the SoG horizon is that the Reynolds acquisition resulted in costs never an issue at the Gwalia mine. They increased from A\$268 an ounce to A\$307 last year and are expected to be about A\$330 in the present financial year.

Underground mining at the Gwalia mine, where Herbert Hoover, later president of the US, was once mine manager, went down about 305 metres. SoG has developed a large open pit operation and is using new techniques to get at gold finely dispersed through the ore and not visible to the to the eye miners.

Gwalia will produce about 120,000 oz of gold this financial year, up from 109,225 oz, helped by a big cutback in the pit wall that has revealed rich ore grades and will allow open cut operations to continue for another six or seven years. The

final pit depth will be 280 metres, compared with the present 175 metres and Mr Lalor says: "I am sure there will then be underground development."

At SoG's Marvel Loch mine, production this year should be 120,000 oz. The acquisition from Reynolds substantially increased SoG's gold reserves and resources, which jumped last year by 50 per cent from 2.4m oz to 3.8m oz.

Mr Lalor says the company's aggressive exploration effort - costing A\$13m this year - has enabled it to build over the years the biggest land holdings in two of the most prospective gold areas in Australia (Leonora/Laverton and Marvel Loch) and one of the biggest in a third (in the Tanami desert of the Northern Territory).

Four exploration projects in particular stand out: Red October, Kalis and Sunbeam (all not far away from either the Gwalia mine or the company's small Laverton mine in Western Australia) and the projects in the Tanami desert.

Mr Lalor says Red October, which forms part of the Butcher Well joint venture with Mount Burgess Mining, is likely to be in production as early as next year. SoG is earning 50 per cent of the Red October deposit, which lies under Lake Carey, 80km south of Laverton. Mr Lalor says: "The infrastructure is already there, the mill is waiting and we won't need to spend much capital. It will be a high-grade, open-cut mine and our share should be 40,000 oz to 50,000 oz a year."

That would be more than enough to take SoG into the list of 300,000 oz a year producers.

Additional Interest Statement  
The Walt Disney Company

U.S. \$400,000,000

Senior Participating Notes Due 1999

Dated: October 20, 1995

 Quarterly Statement Semi-annual Statement

for the period from March 1, 1995 to August 31, 1995 (the "Period")

 Annual Statement

Presented to the terms of the above-referenced Notes, the Additional Interest Statement ("Statement") is being furnished to Holders of such Notes of The Walt Disney Company ("Company"). Certain information used in this Statement have the meanings ascribed to them in Note 1 and the Fiscal Agency Agreement, dated as of October 1, 1992, between the Company and Citibank, N.A., as Fiscal Agent, Plaintiff, and Plaintiff's Agent and Register and Registrar. The information contained in this Statement is given for both the Period covered by this Statement (indicated by the box checked above) and for the period from October 20, 1992, the date of issuance of the Notes (the "Issue Date"), through the end of the Period covered by this Statement.

This Statement is accompanied by a descriptive report discussing the activity and status of Eligible Filers. Copies of such reports may be obtained by Holders of the Notes referred to in Note 1 and the Fiscal Agency Agreement, dated as of October 1, 1992, between the Company and Citibank, N.A., as Fiscal Agent, Plaintiff, and Plaintiff's Agent and Register. The information contained in this Statement is given for both the Period covered by this Statement (indicated by the box checked above) and for the period from October 20, 1992, the date of issuance of the Notes (the "Issue Date"), through the end of the Period covered by this Statement.

1. Names of Eligible Filers included in the Portfolio:  
a. For the Period:  For the Issue Date through and of Period:  
N/A

b. From the Issue Date through end of Period:   
Another Stakeholder  
My Boyfriend's Back  
Father Hood  
The Country Club  
The Adventures of Huck Finn  
Indiana Summer  
Gone With the Wind  
Life With Me  
What's Love Got To Do With It  
Son-in-Law  
Hocus Pocus  
Another Stakeholder  
My Boyfriend's Back  
Father Hood  
The Country Club  
Indiana Summer  
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My Boyfriend's Back  
Father Hood  
The Country Club  
Indiana Summer  
Gone With the Wind  
Life With Me  
What's Love Got To Do With It  
Son-in-Law  
Hocus Pocus

2. Names of short subjects to which any portion of Total Revenue has been allocated:  
a. For the Period:  N/A  
b. From the Issue Date through end of Period:  N/A

3. Aggregate Negative Costs of Eligible Filers in the Portfolio:  For the Period: \$731,000 \$457,700,000

4. The Portfolio Amount:  \$0 \$400,000,000

5. Aggregate Theatrical Rentals of Eligible Filers in the Portfolio:  \$300,659 \$195,108,223

6. Calculation of Contingent Interest:

Total Revenue:  \$63,056,387 \$604,270,688

Distribution Fees:  \$(1,034,859) \$(141,622,370)

Estimated Third Party Participation Payments\*:  \$(72,522) \$(4,203,171)

Révolutions:  \$(6,000,447) \$(17,454,282)

Short Subject Revenue:  \$0 \$0

Eligible Film Revenues:  \$45,050,550 \$365,800,925

Base Amount:  \$0 \$300,000,000

Eligible Film Revenues in Excess of Base Amount:  \$0 \$0

Configured Interest:  \$0 \$0

7. Configured Interest paid per \$1,000 principal of Notes:  \$0 \$0

8. Domestic Theatrical Rentals of Eligible Filers in the Period are adjusted on a pro rata basis in the same manner as Eligible Film Revenues are prorated pursuant to the Notes.

9. Actual Third Party Participation Payments are used with respect to the Final Interest Payment.

10. Supplemental Interest:  \$0 \$0

11. Supplemental Interest paid per \$1,000 principal amount of Notes:  \$0 \$0

12. Provisional Interest:  \$0 \$0

If this Statement is an Annual Statement, the Company has indicated below whether any detail by the Company in the performance and observance of its obligations under the Notes or the Fiscal Agency Agreement has occurred and/or is continuing.

No Detail

Yes: Description:

The Walt Disney Company

By Ed. Edward M. Phillips

Title: Director of Corporate Finance

## Low ratings for Philippine banks

By Edward Luce  
in Manila

Moody's, the US credit rating agency, said it had assigned relatively low financial strength ratings to the Philippines' five largest banks yesterday.

The five banks - Metro Bank, Philippine National Bank (PNB), the Far East Bank and Trust Co, the Bank of the Philippine Islands (BPI) and the Philippine Commercial and International Bank - received

grades of either C or D from Moody's on a scale of A to E.

At C+, BPI received the highest rating, while PNB, the partly privatised state bank, received the lowest with a straight D. Metro Bank, the country's largest private bank, was awarded a rating of D+.

Metro yesterday announced a 46 per cent increase in third-quarter net profit to 939m pesos (US\$86m). The banks, which have previously been awarded separate

credit ratings of on average Ba3 by Moody's, had good intrinsic financial strength but were still hampered by an unstable operating environment and vulnerable business franchises, the agency said.

"The Philippines is in a stronger position to sustain steady growth in the future," Moody's said. "However, structural weaknesses, such as a

## INTERNATIONAL COMPANIES AND FINANCE

**BBV on target with 26% advance in third quarter**

By Tom Burns in Madrid

Banco Bilbao Vizcaya (BBV), which has the largest deposit base among Spain's private banks, has shown its earnings muscle, recording a 13 per cent increase in pre-tax profits to Pta107.4bn (\$87.2m) for the first nine months.

The results suggest that BBV is on line to top its Pta39.6bn pre-tax profit target or the year, which is 21.5 per cent above the 1994 pre-tax figure. The target was set after its "1,000 day plan", launched to ensure double-digit growth in earnings per share and interest income grew 3.1 per cent -

"Our third-quarter results reflect our expectations for the end of the year," Mr Luis Basista, BBV's financial director, said yesterday. "We are consolidating our presence in the domestic sector and gaining market quota in all our business lines."

The bank's increased strength was underlined by a 16.5 per cent year-on-year surge in its loan portfolio to Pta5.5bn and one of 15.9 per cent in its on-balance sheet customer funds to Pta8.100bn.

Attributable profit after minorities was up by 15.2 per cent to Pta55.6bn and interest income grew 3.1 per cent -

compared with the first nine months of last year - to Pta24.2bn.

In

the first half of this year BBV raised its pre-tax profits by 29.7 per cent and it continued strong profitability after nine months had been anticipated by analysts.

"We are definitely seeing

BBV at the upper end of the Spanish banking range in terms of delivering earnings growth," said Ms Nicola Mann of Smith New Court in London.

BBV's performance has heightened its rivalry for leadership of the domestic banking sector with Banco Santander which is due to announce its

third-quarter results next week.

In the first half Santander's pre-tax consolidated group profits dropped year-on-year by 2.74 per cent to Pta6.7bn, a fall that was blamed on its efforts to absorb Banco Español de Crédito (Banesto), the troubled banking group which it bought for Pta280bn in 1994.

Mr Pedro Luis Uriarte, who conceived BBV's "1,000-day plan" shortly after he was appointed chief executive a year ago, aims to make BBV the best alternative among Spanish banks within three years.

Santander has countered

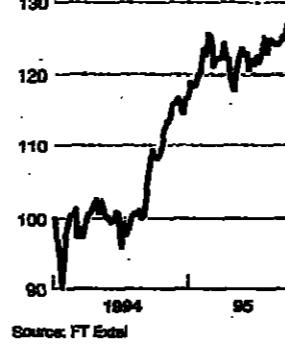
with the claim that it is ahead of schedule on its Banesto takeover strategy and it will break even on its investment in 1997 instead of in 1998.

BBV's third-quarter results consolidated a 50 per cent stake in Peru's Banco Continental, which BBV acquired for \$110m in March, and its \$350m investment in May to gain control of Mexico's Probusbank.

The acquisitions raised the Spanish banking group's overall costs from 2.4 per cent to 8 per cent but Mr Basista said the bottom line impact of the consolidation had been "neutral".

## new

Share price relative to the Madrid SE Index



Source: FT Eas

**Crédit Foncier struggles with dependency culture**

Andrew Jack on the loan company's restructuring

For a former civil servant appointed by the French government to run an organisation that distributes state-subsidised loans, Mr Jean-Claude Colli says a remarkable amount of attention to his group's share price.

But Mr Colli is the head of Crédit Foncier de France - no simple public sector enterprise - and the fluctuations in its shares have given it good reason for concern. "It has been my annus horribilis," he remarks with a smile.

Crédit Foncier is in highly unusual position. Established by law in 1852, it is not classified as a "specialist financial institution". That gets the government the power to appoint the chairman "governor", as he is called, who has authority to overrule the vote of his board.

Yet the French site has never held either direct or indirect control of the shares of the group which is quote on the Paris bourse. And until the 1980s, Crédit Foncier was not even involved in state-backed loans.

The bank was set up by Napoleon III to reduce the excessive interest rate being imposed on farmers who took out loans. While the word "foncier" means "land" in French, that did not stop the business switching into property loans as the country's agricultural population diminished.

About 40 years ago, the shareholders had little hesitation in approving an even more radical decision: to turn the bank into a vehicle to distribute property loans largely for housing at subsidised rates, with the risk undertaken by the state. "It became a big machine for generating dividends," says Mr Colli.

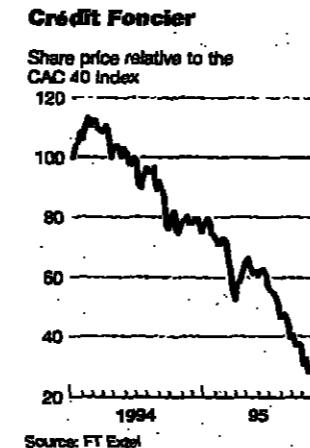
Since then, Crédit Foncier has relied on supply - normally as a monopolist provider - an alphabet soup of government-backed loans at preferential rates: the PAP, LA, PLL, PLJ-DOM and others.

It also offers the ES, home loans without subsidy. These are attractive because their classification for accounting purposes has far less impact on international solvent requirements than conventional loans.

All banks can offer the PAS, but Crédit Foncier's expertise has helped it win 25 per cent of the market this year. Mr Colli, however, expects its share to fall to 20 per cent next year.



Jean-Claude Colli: "It has been my annus horribilis"



Source: FT Eas

But dependency has its price. When two months ago the French government decided it was going to abolish the PAP, another form of state-subsidised domestic mortgage, Foncier's share price dropped sharply.

The share price had already been falling for some months as the prospects for subsidised loans began to look threatened, and its ventures into property development - like those of many of its peers - forced high provisions.

On Wednesday last week, the authorities of the French stock market added a new humiliation when they knocked Crédit Foncier's shares out of the prestigious CAC 40 index of leading quoted companies.

Mr Colli is not ignoring the troubles, nor does he shy away from the criticism of the bank. For the first time in the institution's history, he held a meeting for financial analysts this year to outline his plans for the future.

There is, he says, "confusion about what Crédit Foncier will become. My priority is to put in place a plan of adaptation."

While he admits the withdrawal of PAP's is a significant blow, he believes the stock market's reaction to the challenges facing the bank has been far too negative.

He stresses that for nearly a decade - since he became deputy governor - he has been diversifying Crédit Foncier away from state-subsidised loans. Over the next few years, he expects the amount provided through the government to be perhaps 5 per cent of all credits.

In the short term, he is claiming a significant victory in the battle for handling loans

**Berlusconi set to complete sale of Mediaset stake**

By Andrew Hill in Milan

Mr Silvio Berlusconi, the media magnate and former Italian prime minister, is poised to complete the £1.800bn (\$1.1bn) sale of a minority stake in Mediaset, the sub-holding company for his media interests, in the run-up to a planned flotation of the company next year.

A group of international investors headed by Kirch, the German media group, agreed in July to buy a 25 per cent stake in Mediaset, which should be diluted to 20 per cent by a subsequent increase in capital. The new investors have already paid a deposit for the shares, and Fininvest said yesterday they should pay the balance before the end of this month.

Few details of the deal were released in July, when Mr Berlusconi agreed to sell the Mediaset stake to Kirch, Richemont, the Swiss-based com-

pany controlled by the Rupert family of South Africa, and Prince al-Waleed bin Talal bin Abdul of Saudi Arabia. The aim was to reduce the conflict between his business interests and his political ambitions and to cut debt at Fininvest, the private holding company which owns Mediaset.

Two Italian banking groups - Imi and Banca di Roma - are now understood to be working on plans for the sale of a further stake in Mediaset. A consortium of banks is expected to buy some shares directly from Fininvest itself and subscribe to an increase in capital before the end of the year.

Vebacom had considered sharing the 10 per cent stake in Mediaset which Kirch is committed to buying. However, it is understood Vebacom is no longer interested in pursuing a direct investment in television.

The banks' direct investment in Mediaset is likely to be less than the 20 per cent envisaged in July, but the aim is they should also commit themselves to underwriting a second mobile telephone network in Italy, as part of plans to create a city-based "personal communications network" operating alongside existing mobile phone services.

The restructuring of Mr Berlusconi's television and publicity activities has also generated interest from other potential investors, including Vebacom, the telecoms group jointly owned by Veas, the German industrial conglomerate, and Cable & Wireless of the UK.

Vebacom had considered sharing the 10 per cent stake in Mediaset which Kirch is committed to buying. However, it is understood Vebacom is no longer interested in pursuing a direct investment in television.

Separately, the Italian arm of Cable & Wireless Europe, another C&W/Veb joint venture, is talking to Fininvest about using the group's television transmission infrastructure to develop a second mobile telephone network in Italy, as part of plans to create a city-based "personal communications network" operating alongside existing mobile phone services.

## EUROPEAN NEWS DIGEST

**Philips to increase BSO/Origin stake**

Philips, the Dutch electronics group, is to increase its 41 per cent stake in BSO/Origin, the Dutch software consultancy, to an unspecified majority holding by transferring its own information technology services business to the company.

The new company, to be called Origin, will have annual turnover of about F1.2bn (\$1.25bn) and a workforce of 10,000, making it one of Europe's largest providers of computer services. It is expected to be established in early 1996.

Philips' consultancy business, Philips C+P, specialises in communication and data processing, while BSO/Origin, which had 1994 turnover of F1.816m, concentrates on tailoring software to companies' needs.

The deal will enable Philips and BSO/Origin to respond to the growing need for integrated computer services including linking up networks of computers within companies. The two companies declined to give any financial details. Further information on the deal is expected to be released in November. BSO said BSO/Origin and Philips work jointly in several countries, including the UK, Sweden and Mexico. The new company will have operations in 27 countries.

Ronald van de Krol, Amsterdam

**Dyno Industrier advances**

Dyno Industrier, the Norwegian explosives and chemicals manufacturer, reported a rise in net profits from Nkr1.283m to Nkr1.478m (\$45.8m) for the first nine months. Sales increased from Nkr7.290m to Nkr7.85m.

Net profit included an extraordinary gain of Nkr200m on the sale of its petrol station division, and an extraordinary cost of Nkr1.07m for the settlement of US anti-trust charges of price-fixing in chemicals. It also took a Nkr90m charge in the third quarter for restructuring its explosives division.

The company said demand in its main markets had been rising steadily for the past couple of years, and no significant changes were expected in the level and composition of demand in the fourth quarter.

AFX News, Oslo

**Safra Republic rises 7%**

Safra Republic, the Geneva-based private banking group controlled by Mr Edmond Safra, reported a 7 per cent rise in net income in the third quarter to \$41.2m, or \$2.33 a share.

Income from interest rate business, commissions and trading were all ahead, leading to a 12.4 per cent rise in operating income to \$63.8m. Pre-tax profit increased 7.8 per cent to \$43.9m after a \$3.3m charge for the depreciation of the US dollar against European currencies.

For the nine months, net income was flat at \$120m, or \$6.77 a share. At September 30, the group had \$16bn under management, up from \$13.1m a year earlier. Consolidated assets at September 30 were \$14.2bn and shareholders' equity was \$1.37bn.

Ian Rodger in Zurich

# Now is the time to look at investment in Russia.

The Russian Federation is launching a new phase in its privatisation

programme, providing new opportunities for international investors.

Having completed the mass privatisation stage, the Government will now sell its residual shares in thousands of privatised companies across a range of industries at cash auctions and through tenders.

Investment in Russia benefits from the progress of economic stabilisation, enterprise restructuring, development of the capital market, and legal and regulatory reform.

This is a major opportunity for international investors. In this new step forward in Russian privatisation, international bidders on enterprise shares will, in most cases, have equal opportunity with domestic investors.

Russian Cash Auction Information Service - fax:

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Take time to look at the investment opportunities in Russia.

RUSSIA. THE TIME IS NOW.

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S. Warburg Group plc  
6.5 PER CENT. SUBORDINATED  
Convertible Bonds 2008

NOTICE IS HEREBY GIVEN to holders of the above Bonds that, pursuant to paragraph 8(b) of the terms and conditions of the Bonds, the conversion price of FFr1.3bn as part of the Scheme of Arrangement of S. Warburg Group plc, the bondholders considering whether to exercise conversion rights should be aware that the London Stock Exchange informed that the ordinary shares arising on conversion would not be suitable for listing under current circumstances.

Dated 20th Oct. 1995  
S.G. Warburg & C. Ltd.  
as Principal Paying Agent

BRADFORD  
& BINGLEY

£200,000,000

Floating rate notes  
due 1999

Notice is hereby given that the  
notes will bear interest at  
6.8854% per annum from 18  
October 1995 to 18 January  
1996. Interest payable on  
18 January 1996 will amount to  
£17.08 per £1,000 note.

Agent: Morgan Guaranty  
Trust Company

JPMorgan

## COMPANY NEWS: UK

# N American price boost for Albert Fisher

By David Blackwell

Better prices for fresh produce in North America helped Albert Fisher Group, the food processor and distributor, to push annual profits before exceptional items up 14 per cent.

However, progress was restrained by lower operating profits in the seafood division, even though turnover almost doubled following the acquisition in April 1994 of Rahbek, the producer of chilled and frozen seafood dishes.

Pre-tax profits in the year to August 31 were £36.5m (£61m) before an exceptional charge of £8.4m, against £24.8m previously. The exceptional charge related to discontinued businesses and included £5m of goodwill previously written off.

The final dividend is maintained at 1.5p, giving a total for the year of 3.75p, compared with 3.71p. Earnings per share were 4.09p (3.72p) before exceptional, or 2.89p after.

Mr Stephen Walls, chairman, said that "by any definition it has been a year of considerable progress". The group had been successfully restructured, and "with all the building blocks in place we see ourselves with an abundance of growth opportunities".

Turnover from continuing operations advanced from

£1.34bn to £1.62bn, with the bulk of the increase from organic growth.

Operating profits from the North American produce division jumped from £6.4m to £16.9m, on sales up from £452m to £57m. The group was able to exploit its size to procure supplies after shortages caused by floods in California and hurricanes in Texas. The weather factor boosted profits by £2.5m to £3m, but most benefits came from better produce prices.

Seafood sales rose from £185m to £305m, but operating profits were slightly down at £7.5m, because of strong currencies in the Benelux countries and Denmark, as well as higher prawn and plaice prices. The group said the tough markets and low prices last year would lead to some consolidation in the industry, and it expected "significant progress" this year.

European produce profits were flat at £10.7m, on sales slightly ahead at £498m, hampered by results from Germany. European Food processing profits rose 6 per cent to £12.4m on sales of £245m.

Profits could emerge well up or well down on the average forecast of £43m. As long as the dividend is maintained, the shares will give a yield of 9 per cent.

Mr Malcolm Chatwin, chief executive, said the payment, which follows a 90p special dividend in January, "underlines our intention to deliver excellent returns to investors".

The payment, to be made in January, was accompanied by a pledge to increase aggregate dividends by 10 per cent this year and next. Yorkshire also promised to distribute to shareholders most of its interest in the National Grid, jointly owned by the recs and due to float in December.

Yorkshire forecast that the special dividend would lift its gearing to 75 per cent at the financial year end in March.

Gearing would briefly touch 100 per cent next year when the company makes exceptional tax payments incurred in the demerger of the grid.

Mr Angels Anastasiou, analyst at Pannone Gordier, who had forecast a dividend of 120p, said the offer was "slightly lower than expected", but said future demerger and dividend payments still made it a "pretty good deal for shareholders".

Dobson Park accused of complacency

By Tim Burt

Harnischfeger Industries, the US mining equipment manufacturer bidding for Dobson Park Industries, yesterday accused its UK rival of complacency over competition and ignoring customers' demands for integrated suppliers.

The Milwaukee-based group, which has offered 110p a share for Dobson Park, said the company had underestimated the potential threat to Longwall International - its roof supports and conveyors business - from overseas producers such as Marmon Group of the US and manufacturers in emerging countries.

The company is using a provision in the third European life directive allowing life companies to manufacture products in one European Union state and sell them in another.

The long-awaited announcement did not impress everyone in the City. One analyst said that the appointment to such a senior post of someone with Mr Dix's level of experience "smacks of desperation".

Scottish Amicable

Scottish Amicable is this week launching an operation to sell life assurance and critical illness plans in Germany through independent advisers.

The company is using a provision in the third European life directive allowing life companies to manufacture products in one European Union state and sell them in another.

The product sales division was hit by the sale of some nutrition product lines and lower shipments of the heart drug Cardizem SR.

Mr Donald Geaney, chief executive, expects "renewed growth in product sales in the second half following the approval of products in the

final stages of the regulatory process."

Elan, which is quoted in New York, specialises in drug delivery - if repackaging of existing drugs into forms that are better absorbed into the body.

In response to a warning from US Food and Drug Administration about Elan's plant in Georgia, the company said it had an independent audit which demonstrated certified compliance with current good manufacturing practice.

Elan yesterday announced a new worldwide head of regulatory compliance, Mr Ronald Karsine from Swiss drugs company Ciba.

Independent Radio raises £10m in placing on Aim

By Christopher Price

The largest capital-raising exercise so far on the Alternative Investment Market was announced yesterday when Independent Radio Group raised £10m through a placing.

The move will give a boost to the fledgling market, which before yesterday had raised just £30m for companies since its inception in June.

Standard Life last month announced plans to enter the German market early next year.

Personal contact oils the wheels

Robert Corzine on the secret of Ramco's success in Azerbaijan

O nly a dim light illuminates the room in a rest home outside Bakur, the capital of Azerbaijan. The building, which once served as the summer house of one of the early millionaires from Azerbaijan's first oil boom in the late 1800s, is an appropriate venue for an informed discussion of the oil industry.

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## RECRUITMENT

JOBS: The Channel Tunnel is encouraging commuting between countries

## Working out where to live

The growing attractions of "Euro-commuting", travelling to work between European countries in preference to expatriate job transfers, was highlighted in a report this week\* from Price Waterhouse, the accountancy firm.

The report also noted that many UK companies were considering or had already begun to treat jobs within Europe as relocation rather than expatriation packages. The difference between the two is that relocation - normally used when transferring staff within a country - puts the employee on a local salary structure with limited financial assistance for schooling and housing. An expatriate deal usually involves a much more generous package of allowances, including cost of living premiums.

The trend towards commuting between countries, usually either weekly or bi-weekly, is still, perhaps, at the experimental stage. Nearly half of the 180 companies surveyed for

the report said they had considered allowing employees to commute on a weekly basis as an alternative to an expatriate posting.

Of those companies which had introduced such arrangements, 91 per cent rated it as either very or quite successful. Less than 10 per cent said the idea had failed.

The main worries were that commuting between countries could be stressful if prolonged, and prevented an individual settling in the host country. On the plus side, it allowed employees' partners to follow their own careers without disruption and did not interrupt the schooling of children.

Since domestic concerns, dual career problems and children's education are the most commonly cited reasons for refusing a foreign assignment, commuting can begin to appear a viable alternative. Some companies had found that it could be a cheaper alternative to a full expatriate assignment.

Price Waterhouse produced

only additional cost falling to the commuter that did not fall to the expatriate was Channel tunnel fares totalling \$6,000.

In spite of these figures, the report found that the number of expatriates is expected to continue increasing.

It is not surprising, therefore, that the one message coming out loud and clear from the survey is that the pressure is on to control the costs of expatriate deals. Since the survey was last carried out two years ago, two thirds of the companies questioned had taken steps to reduce the costs of assignments, notably in either pay, living cost allowances or incentive premiums.

Nearly one third of the companies, for example, were deducting a sum to recoup part of the cost of housing.

The total assignment costs for the commuter was £29,305 compared with £45,408 for the expatriate. The biggest additional costs for the expatriate involved extra housing costs, education, relocation, air fares and storage and a much larger tax payable on benefits. The

some costing comparisons between a full one-year expatriate assignment to France compared with the cost of commuting from the UK by train. Each involved an individual who was married with two children and on a base salary of £24,000.

This means there is all the more reason for employees to be sure they are getting a deal which makes the assignment worthwhile.

The cost of living information in the main table (right) should help to ease the problem.

Place	Living cost compared to Greater London	Infa- rate %	Exch'ge £1 =	Place	Living cost compared to £1 =	Infa- rate %	Exch'ge \$1 =	Place	Living cost index %	Infa- rate %	Exch'ge £1 =
Japan, Tokyo	174.75	0.40	133.569	Israel, Tel Aviv	103.49	0.50	6.027	USA, Los Angeles	89.79	3.10	1.607
Switzerland, Geneva	132.33	1.50	133.569	Saudi Arabia, Jedd.	102.98	0.50	6.027	Nicaragua, Managua	88.65	8.65	11.554
Argentina, B.A.	123.10	4.60	123.10	Italy, Rome	101.41	5.20	264.214	Bangladesh, Dhaka	86.95	5.00	62.053
Norway, Oslo	122.35	2.70	9.908	Netherlands, A'dam	100.87	2.30	2.487	Thailand, Bangkok	87.50	5.40	36.555
Denmark, Copenhagen	121.88	2.40	8.889	London	100.00	3.30	1.000	Canada, Toronto	87.27	2.50	2.204
Germany, Munich	118.82	2.30	8.889	Peru, Lima	98.98	13.70	3.603	Cyprus, Nicosia	86.77	5.60	0.707
Germany, Frankfurt	117.12	2.30	2.222	UAE, Dubai	98.65	1.70	5.902	Australia, Sydney	86.72	3.90	2.234
Hong Kong	115.75	2.30	12.43	Spain, Madrid	98.25	3.10	1.607	Malaysia, KL	85.86	3.30	3.954
Germany, Bonn	115.23	2.30	2.222	USA, Washington	97.92	1.70	5.902	Tunisia, Tunis	84.99	9.70	1.495
Grenada, St George's	114.98	2.60	1.398	UAE, Abu Dhabi	97.45	2.50	0.977	Pakistan, Islamabad	83.99	1.10	4.177
Portugal, Lisbon	114.80	6.00	1.398	Algeria, Algiers	96.98	35.50	73.903	Indonesia, Jakarta	82.64	29.20	193.645
Belgium, Brussels	113.39	1.70	6.833	Portugal, Lisbon	96.52	4.80	23.89	Mexico, Mex. City	81.95	2.50	2.204
Italy, Milan	112.73	5.20	264.214	Jamaica, Kingston	96.65	10.00	3581.874	Canada, Ottawa	81.69	6.20	41.459
Korea, Seoul	110.88	5.10	122.116	New Zealand, Wellington	94.48	1.80	2.403	Philippines, Manila	80.49	3.10	1.807
Sweden, Stockholm	110.15	2.90	11.658	Chile, Santiago	93.50	8.30	603.005	USA, Houston	79.79	1.40	1.807
Netherlands, Hague	109.98	2.30	2.487	Greece, Athens	92.73	9.90	381.128	Panama, Pan. City	78.34	17.30	283.497
China, Beijing	109.98	20.70	13.348	Egypt, Cairo	92.65	4.20	79.415	Costa Rica, S. Jose	77.73	12.00	7.500
France, Paris	108.59	1.80	7.832	Colombia, Bogota	92.25	33.10	3.727	Nepal, Kathmandu	77.65	5.50	88.674
Spain, Madrid	107.63	2.00	2.222	Poland, Warsaw	92.04	12.20	87.177	Zimbabwe, Harare	76.74	21.20	13.833
USA, New York	107.63	1.10	1.507	Kenya, Nairobi	91.68	3.10	1.603	S. Africa, Jo'burg	74.98	10.20	5.895
Hungary, Budapest	107.33	5.10	783.288	USA, Chicago	91.65	20.80	3153.524	Venezuela, Caracas	74.65	71.70	272.835
Syria, Damascus	106.32	8.30	67.042	Paraguay, Asuncion	90.98	2.30	45.669	Czech Rep., Prague	70.98	10.20	41.691

lem. It can only show a sample of the 140 cities in 127 countries covered in the PE's International Cost of Living Survey\*. The exchange rate is that current on June 1 1995, To update the index divide the exchange rate by the new rate and multiply the result by the table's index figure.

To help those outside London make comparisons, the Reward Group has come up with a few differentials from its latest UK Regional Cost of living table.

Living Report. To calculate the difference, an allowance will need to be made for the regional variations.

The figures (shown in the small table, left) are the required incomes for a family of four living in a three-bedroom semi-detached house which they own with a mortgage. The third column shows how much less than living in Greater London it costs in percentage terms.

The international cost of liv-

ing table is drawn from PE's newly updated index of six European cost of living indices which are averaged, to minimise "home" bias. It is based on the consumption needs of a married couple with two school-age children. The index excludes house prices and taxation levels. A full package, inclusive of those can be obtained from PE, price £50.

\*A Review of European Policy and Practice, Price Waterhouse International Assignment Ser- Richard Donkin

## Investor Relations Manager

## Major Service Sector Group

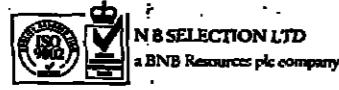
c.£50,000 + Benefits

A challenging and stimulating opportunity to create a first-class investor relations function at the centre of a highly regarded, fast expanding Group with ambitions to break into new sectors and international markets.

## THE COMPANY

- ◆ Very successful service group, growing rapidly both organically and by acquisition.
- ◆ £350 million turnover. One of key players in its market.
- ◆ High level of investor and institutional interest.
- ◆ THE POSITION
- ◆ Pivotal new role creating and implementing an investor relations strategy to optimise the Group's market perception.
- ◆ Liason closely with brokers, bankers and professional advisers. Managing PR agency relationship.

Please send full cv, stating salary, ref AP4127, to NBS, 37 Queen Square, Bristol BS1 4QS



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## Equity Sales

## £Attractive Incentivised Package

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Leading western investment firm with full commitment to Russia and Eastern Europe requires two highly motivated equity sales persons.

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- ◆ Marketing Russian and Eastern European equities to UK and continental European investors.
- ◆ Supported by strong team of analysts based in region and London, providing macro-economic, industrial and company-specific research.
- ◆ Key members of distribution team.

Please send full cv, stating salary, quoting reference CP4230, to NBS, 10 Arthur Street, London EC4R 9AY



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## INTERNATIONAL PRIVATE CLIENTS PORTFOLIO MANAGEMENT

An exceptional opportunity for a highly talented investment professional to play a prominent role in an independent fund management group.

Our client is a leading UK investment house managing substantial funds for both institutional and retail clients.

An outstanding opportunity has arisen within the private client team for an experienced fund manager to take responsibility for the discretionary fund management of non-sterling based client portfolios.

The successful candidate is likely to be aged 35 to 45 with a strong academic background and a successful track record of managing the portfolios of high net worth individuals. Self-motivation, team orientation plus excellent oral and written communication skills are essential.

This key position offers an excellent remuneration package and considerable scope as the group moves into a period of significant international growth. For an initial discussion in confidence, please contact us quoting reference S302 at 20 Cousin Lane, London EC4R 3TE. Telephone 0171-236 7307 or fax on 0171-489 1130.

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Assistant trader with three years fixed income experience in large aggressive U.S. house seeks advancement with a view to trading.

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Associates/Analysts

**Salomon Brothers** is one of the world's leading financial institutions. The London operation is the focal point for European Corporate Finance. This group provides innovative solutions to a broad spectrum of financing requirements, covering a range of geographic and industrial sectors.

We are committed to developing and expanding new and existing sector specialisations to attain global pre-eminence in specific fields. As a consequence opportunities exist for Associates/Analysts with knowledge and experience of a range of individual industry sectors and/or geographic regions.

You will have worked in one of the following areas: corporate finance, equity research or management consultancy.

You will have achieved academic excellence, possibly allied to a post-graduate qualification (MBA/MSC). Additional language skills will also be advantageous. In addition you will be numerate, articulate, well presented and literate. You will have the maturity and initiative to work, often unsupervised, in a demanding environment, where your judgement is often critical to the success of the deal.

These challenging roles will provide a high level of exposure to senior management and will offer ambitious young professionals excellent opportunities for career progression within a prestigious global financial organisation. Remuneration will include a highly competitive basic salary, performance related bonus and the full range of banking benefits.

All applications should be made to our co-ordinating consultants, BBM Selection, 76 Walling Street, London EC4M 9Bj. Fax: 0171-245 3553, enclosing a full CV that includes contact telephone numbers. Any direct applications will also be forwarded to BBM Associates.

All applications will be treated in the strictest confidence.

## Salomon Brothers

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Global Client Consulting

## Senior Knowledge Manager

■ Ernst & Young Global Client Consulting is a multinational organisation which provides pan-European management consulting services to the largest companies in Europe and the United States to meet strategic, mission-critical issues facing these clients.

■ The Group now wishes to appoint a Senior Knowledge Manager, with the prime mission to support the account management process, through providing industry intelligence and business analysis on key multinational target accounts. The knowledge manager's overall mission is to

## TOP OPPORTUNITIES

SENIOR POSITIONS IN GENERAL MANAGEMENT

### Marketing Manager Financial Services

**London or Peterborough**

The Thomas Cook Group is a world leader in the provision of financial services for people on the move. Thomas Cook has the world's largest retail foreign exchange network, providing services direct to consumers and corporate customers. It also supplies over 6,000 of the world's leading banks and other financial institutions with travellers cheques, foreign currency banknotes and fx software.

A Marketing Manager is now required to further develop the Thomas Cook MasterCard travellers cheque product range, optimising its profit contribution and potential. With responsibility for product line profitability, you will manage the Group's core international product. You will provide strategic direction for its future development, with a particular emphasis on innovation, working with colleagues in Thomas Cook regions around the world.

Ideally a graduate, you will probably be in your 30s, with a classic marketing background in a leading, relevant financial services organisation, possibly with a grounding in the blue-chip fmcc sector. Experience of travellers cheques or other international payment products is essential.

As a self-starter, you will be proactive and assertive. You will be an effective communicator at all levels, with strong interpersonal skills. You will be able to influence, bringing about change with a tactful and forceful, yet persuasive approach. You will be a team player and able to contribute to all aspects of the marketing function. You will be ambitious to use the appointment as a platform for rapid career development within Thomas Cook.

Please apply in confidence, giving details of your career and current earnings, quoting reference 0347 to AAD Executive Selection, 7 Curzon Street, London W1Y 7FL.



Thomas  
Cook

### BANKING FINANCE & GENERAL APPOINTMENTS

### EXECUTIVE DIRECTOR

The Canada UK Chamber of Commerce wish to appoint an Executive Director who as Chief Executive will lead the Chamber by example, enterprise and initiative. The Executive Director is responsible to the President, Officers and Council Members for the execution of agreed policies.

The successful Candidate is likely to be in his/her early fifties, have management experience preferably at General manager level, be a good communicator, be able to relate to financial and professional business sectors and have an involvement or interest in Canadian affairs.

*Please apply for further information  
by sending a large s.a.e. to:  
Mimi Thebo, Rybka Battle, 14-17 Wells Mews,  
London W1P 3FL*

### BANKING FINANCE & GENERAL APPOINTMENTS

### HEAD OF DOCUMENTARY CREDITS

We are the London branch of a leading Middle East bank, whose primary role is to support the trade and capital flows between Europe and our home market. Having established a strong market presence, we are now looking for someone to head our Documentary Credit division who has the level of managerial and technical skills necessary to support a further expansion of these activities and a broadening of the product range in response to client demand. The successful applicant will have proven experience in a managerial position and will possess a thorough understanding of all of the documentary aspects involved in the full range of trade finance products, including back to backs and other forms of pre-export finance.

An attractive salary is offered which will reflect the calibre of the individual being sought, whilst the usual range of banking benefits will be available.

*Please apply with detailed curriculum vitae to:  
Box A5769, Financial Times  
One Southwark Bridge, London SE1 9HI*

### WHAT'S YOUR CONTRIBUTION TO THE RUSSIAN ECONOMY?

As one of the world's leading providers of electronic technologies, components and related products, Philips Electronics generates over \$30 billion in turnover each year. Approximately 250,000 employees work in 60 countries worldwide, and Philips has sales points in 150 countries.

As part of the overall strategy to expand global production to meet the demands of the rapidly increasing world market, Philips Display Components and Philips Lighting are now entering the Russian market. Philips is continually investing in existing facilities or in setting up its own production facilities. Sound financial management is a precondition for the success of these projects. We therefore need experienced Business Controllers.

#### BUSINESS CONTROLLERS

reporting are the keywords in this job. You will make financial analyses, supply management information and be responsible for internal and external financial reporting. You will also manage the preparation and control of business plans. Communication with the Business Group and Corporate Accounting is an important part of your job.

**Your function**  
As a member of the Management Team, located in Russia, you will be responsible for Finance and Accounting. Cash management, investment decisions and budget

**Your profile**  
Candidates will have an excellent track record in financial management in a complex environment. Since Western business accounting systems are being introduced, knowledge and experience of change management and a profound understanding of the Russian culture are essential. You will have an excellent command of both English and Russian.

**Your application**  
If you feel your background matches the demands of one of the positions, please submit your written application within two weeks to: Mr. J.P.M. Pieters, Philips Recruitment, Building EDU-2, P.O. Box 80003, 5600 JZ Eindhoven, The Netherlands. E-mail: J.P.M.Pieters@nl.cis.philips.com

*Let's make things better*  
 **PHILIPS**

### THE EUROPEAN INVESTMENT FUND

a new European financial agency based in Luxembourg, is looking for:

### experienced monitoring officer (m/f)

for a senior position in its Finance and Planning Department.

He/she will be responsible for designing, implementing and operating procedures for the administration of the Fund's outstanding guarantee and equity operations from the time of contract signature until the end of the Fund's commitment. These will include monitoring contract implementation and project execution, invoicing and collecting fees and commissions, analysing the Fund's evolving portfolio risk exposure and reporting to management thereon, and meeting calls on guarantees. From 1996 onwards similar functions will be performed in respect of the Fund's equity investments.

The successful candidate, who must be a national of a Member Country of the European Union, will be an experienced credit and monitoring officer with university or equivalent education and a minimum of five years' professional experience in a commercial environment. A knowledge of European markets and financial practice is essential, as are fluency in at least two languages of EU Member States, one of which should be English, and familiarisation with IT applications to financial work, including experience with PC software (Word, Excel).

### accountant (m/f)

for a position in its Finance and Planning Department. He/she will be responsible for the introduction of a new accounting system at the Fund and for the internal accounting function thereafter, using proprietary software already in operation.

Duties will include the provision of comprehensive financial and management accounts and reporting, the preparation of the annual audit, budget preparation and liaison with the Fund's Board of Auditors and its external auditors. The successful candidate, who must be a national of a Member Country of the European Union, will be an experienced accountant with full professional qualifications and a minimum of five years' professional experience in a commercial environment. A knowledge of European markets and financial practice is essential, as are fluency in at least two languages of EU Member States, one of which should be English, and familiarisation with IT applications to financial work, including experience with PC software (Word, Excel).

The EIF was set up in 1994. Its shareholders are the European Investment Bank, the European Commission and a large group of banks and financial institutions from the Member States of the EU. Its mission is to issue guarantees to lenders to major European infrastructure projects (e.g. trans-European networks - TENNs) and to small and medium firms (SMEs). From its third year of activity it will also be able to take equity in the SME sector.

The EIF is located in Luxembourg and offers an attractive remuneration package. Further information can be obtained from Mr H. Kuhrt, Secretary General, at the address below. Written applications should be sent to him as soon as possible. All applicants will be treated in strictest confidence and will not be returned.

European Investment Fund, 100 boulevard Konrad Adenauer, L-2950 LUXEMBOURG. Fax: +352-4379-3995.

### EUROPEAN INVESTMENT BANKING PERSONNEL OFFICER

**c£35,000 PLUS BENEFITS**

This new securities house, employing c100 people with operations in London and Geneva, wish to recruit a professional to take responsibility for all aspects of personnel administration. Reporting to the Executive Director - Finance, Administration & Operations the Personnel Officer will take responsibility

for key aspects of personnel administration and in line with company policy

• Administration of employee benefit schemes • Maintenance of personnel records, files and staff manual

• Management of service providers for recruitment, training, employee benefits etc • Management of recruitment processes to include arranging interviews, offers and references and induction of new staff. In addition the successful candidate will manage projects for the introduction of a staff appraisal scheme, the maintenance of the recently

set up pension fund and development of a formal process for work permit applications.

Candidates will be aged 35+ with a graduate or equivalent education and at least five years relevant experience in the international securities market. Ideal candidates will be well developed senior managers with proven and practical people management ability, first class interpersonal and motivational skills, combined with an assertive energetic approach.

They will also possess a strong will to succeed, be goal driven and possess the energy, commitment and flair required to meet the continuing challenge that this role will present.

*Interested individuals should write in strictest confidence to Alex Steele enclosing detailed CV.*

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#### Global Sector Experts Chemicals, Pharmaceuticals, Paper & Packaging

- Deutsche Morgan Grenfell, the investment banking arm of the Deutsche Bank, one of the world's largest AAA rated institutions, operates in over 30 countries with over 7,000 staff
- We are a leading European investment bank and one of the top investment banks in the world.
- We are committed to a sector-based approach to developing investment banking business, particularly in originating mergers and acquisitions and equity transactions.

#### The opportunities

- We are seeking to strengthen our corporate finance sector teams in the chemicals, pharmaceuticals and paper and packaging sectors by adding high calibre individuals with exceptional business development skills.
- Working with the head of the sector team in Corporate Finance and other members of the sector group around the international network, you will be expected to translate industry and competitive trends into valuable advice for clients as well as assisting transaction implementation. You will be expected to create close working relationships with a wide range of companies in the industry.

**Interested candidates are requested to send comprehensive CVs to:**  
Sharon Harms, Personnel Department, Deutsche Morgan Grenfell,  
23 Great Winchester Street, London EC2P 2AX

Deutsche Morgan Grenfell

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**£35,000 + and attractive benefits package**

City based Fund Management company seeks a Fund Manager with a minimum of 4-5 years' experience. The ideal candidate will be aged 25-35, with a flexible attitude and the ability to be a good team player.

Please call Jane Harari on 0171 796 4615  
or send your cv to her:  
Quest International  
Dauntsey House, Frederick's Place  
London EC2R 8AB  
Fax No: 0171 796 4630

### AJG INVESTMENT LIMITED

International Boutique, with offices in Moscow requires Sales person fluent in Russian with contacts to create a viable stock trading business.  
Basic annual salary of £20,000 plus bonuses.

Reply in writing to Mr R Gray,  
AJG Investments Ltd, Three Quays, Tower Hill, London EC3R 6DS



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ED KELLEY: President, Korn/Ferry Carré/Orban, Europe

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- Fluency in English essential, at least one other language desirable
- Computer literate, able to work with latest industry software and communications

As an outstanding professional you owe it to yourself to find out how you could build a career with Korn/Ferry. Please forward your c.v. in the strictest confidence to: The Managing Director, ref 1234/E, K/F Associates, 252 Regent Street, London W1R 6HL, Telephone 0171 312 3120.

## INTERNATIONAL RECRUITMENT CONSULTING

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### BANK GESELLSCHAFT BERLIN (Ireland) plc

DUBLIN

Bankgesellschaft Berlin (Ireland) plc is a fully licensed Bank operating in the International Financial Services Centre, Dublin, and is engaged in a wide range of international banking, treasury and corporate finance activities. The Bank is a subsidiary of Bankgesellschaft Berlin AG, a major German Banking Group with combined assets of over 260 billion Deutsche Mark, a branch network of over 450 in Germany and significant operations in London and Luxembourg in addition to representative offices throughout the world. The majority shareholder of the parent Bank is the Federal State of Berlin.

As part of the ongoing development and expansion of the business in Dublin, the Bank now proposes to recruit high calibre people to the following positions:-

#### Head of International Banking (Director Designate)

The person appointed to this senior position will report to the Managing Director and will be responsible for developing and managing the Bank's international asset portfolio comprising syndicated loans, asset backed securities, FRNs, MTNs and other banking and investment products.

The successful candidate will have a background in international investment banking with an international lending institution. He/she must be able to demonstrate strong credit skills and have a track record in big ticket transactions. He or she will also have a thorough knowledge of the international bond and equity markets, and have excellent contacts in the major international financial centres.

This is a key senior management post in the Bank, requiring a professional international banking executive with strong leadership, motivational and presentation skills. Ideal age c.35. (Ref: S12)

#### Lending Executive - International Banking

Reporting to the Head of International Banking, the Lending Executive will be responsible for the day to day international lending operations.

The successful candidate will be a professional banking executive with proven strong credit skills in international banking and investment, experience of all relevant financial instruments, and a particular knowledge of the international bond and equity markets. Ideal age c.30. (Ref: S14)

#### Manager - New Issues

This is a specialised position with responsibility for managing and administering the Bank's International Bond Issues and Funding Operations. The post requires at least five years experience of bringing New Issues to the market with particular knowledge of Euro-Bonds and Global Note Programmes.

The person appointed will be totally familiar with Cash Management and Securities Settlements, and have a working knowledge of the major settlement systems. He/she will be an expert in interest and yield calculations, FX transactions, safe custody agreements, securities lending and repo transactions.

This is a senior post which requires a high level of specialised technical banking knowledge and systems expertise, together with self motivation and discipline to work to strict deadlines in a team environment. Ideal age c.30. (Ref: S13)

The Bank will offer a very attractive remuneration package (including substantial performance related bonus) to each of the successful candidates for the above positions, and there are excellent prospects for further career growth.

Candidates should write in confidence giving details of their experience and quoting the relevant reference:

Michael Lenahan, Director,  
P-E Executive Search and Selection, 24 Fitzwilliam Place, Dublin 2.  
Tel: 00-353-1-676 6453. Fax: 00-353-1-661 4292.



Member of the Executive Selection Consultancies Association

## HEAD OF PERFORMANCE MEASUREMENT



Edinburgh

Martin Currie, an international investment management group is seeking to recruit a Head of Performance Measurement.

The successful applicant will have responsibility for the day to day running of the Performance Measurement Team which provides performance results and analysis for all Martin Currie clients and funds in the UK and overseas. The team also supports the investment, client services and marketing teams with clear and concise presentations of performance returns and attribution analyses.

Applicants should be highly numerate with at least two years experience in the industry. Knowledge of the performance measurement requirements for international equity portfolios and familiarity with appropriate systems software are pre-requisites. A high degree of initiative, an awareness of marketing requirements for statistics and the ability to input data swiftly and efficiently are vital. An understanding of the various methodologies and systems employed by performance measurement companies together with knowledge of the current industry standards for the calculation and presentation of performance statistics are essential.

Attractive package commensurate with experience.

Applications, including salary details, in strictest confidence to: Richard Fletcher or Lynn Muirhead, Fletcher Jones Ltd, 10 Castle Street, Edinburgh EH2 3AT. Tel: 0131 226 5709. Fax: 0131 220 1940.

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search and selection

## VENTURE CAPITAL SPECIALIST FOR KAZAKSTAN

We are looking for a venture capital specialist to work in Kazakhstan. Candidates must have a graduate degree in economics, management or finance. Preference will be given to those who can demonstrate previous experience in the venture capital field. Applicants must be citizens of a European Union nation. The job will involve travel and the successful candidate will be required to live in the capital of Kazakhstan, Almaty. Knowledge of Kazak or Russian would be useful but is not essential. Candidates should fax or post their curriculum vitae and an application letter to the address below. The curriculum vitae should include details of qualifications and work history and the application letter should include expected salary and when you will be available.

Templeton is an international fund management company with research and sales offices in Britain, France, Italy, Germany, Russia, the United States, Hong Kong, Singapore, Canada, Australia, Vietnam, India, South Africa and Argentina.

Mr Angus Barclay, Templeton Investment Management (Hong Kong) Ltd., 2 Exchange Square, Suite 908, Hong Kong.  
Tel: +852 2868 0807 Fax: +852 2810 8358

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## CENTRAL AND EASTERN EUROPEAN REGION

This is a superb opportunity to develop a career within a leading international bank with assets of over US\$200 billion. Business in this region is developing very rapidly and covers trade finance, project finance, capital raising and correspondent banking. This has resulted in a need to recruit a credit manager to support the existing team in managing this expansion.

#### The Position

- Provide specialist country knowledge and credit support to regional management.
- Responsibility for credit analysis in the countries of Central and Eastern Europe focusing on governments, corporates and financial institutions.
- Management of a diverse loan portfolio.
- Play a key role in developing the bank's activities in these markets.

If you are interested in this position, please send your CV, with current salary details to:

Karla Dalton, Korn/Ferry Associates, 252 Regent Street,  
London W1R 6HL, quoting Ref: 6946/A.

**K / F ASSOCIATES**  
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## Editor - Investment Research

Kleinwort Benson Securities is part of one of Europe's most successful Investment Banks. Our research analysts perform a vital role in providing a comprehensive range of investment services to an impressive and continually expanding list of institutional clients.

A challenging position has arisen for an Editor to work in close consultation with our research analysts, assisting them in creating clear, concise investment recommendations within agreed standards of style and presentation.

You will possess a proven record of editorial skills within the financial sector, be knowledgeable of the investment research industry and be self-motivated, persuasive yet diplomatic and well organised to meet strict deadlines. You need to demonstrate an aptitude and enthusiasm for effective written communication.

Ideally, you will already possess one or more of the following qualifications: Registered representative of the SFA; SEC Supervisory Analyst qualification and an appropriate accountancy qualification. We will however give every encouragement to the successful candidate to be trained to qualify in any of these disciplines.

If you are interested in fulfilling this important function within our research department, please write to Carol Booth in Group Personnel, Kleinwort Benson Limited, 20 Fenchurch Street, London EC3P 3DB.

**Kleinwort Benson  
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## SEB Fonder

S-E-Banken Fonder, the asset management subsidiary of Skandinaviska Enskilda Banken has global funds under management in excess of US\$8 billion and offers a full spectrum of investment products for institutional and retail clients in all of the major financial markets. The London Branch of S-E-Banken Fonder is currently seeking to appoint an ambitious investment professional to manage European equities. This person will be part of a larger European investment team. The position includes responsibility for the management of a Micropal measured Mediterranean equity fund.

Applicants should have 3-5 years experience of the Mediterranean or Continental European equity markets. They should be computer literate and have good written and oral communication skills.

A competitive salary with bonus scheme is offered together with an attractive benefits package.

Please apply in writing enclosing your CV to:

Asa Barman,  
SEB Fonder, Scandinavian House  
2 Cannon Street, London EC4M 6XX

## BANKWATCH\*

### BANK ANALYSTS

CYPRUS

THOMSON BANKWATCH, the world's largest bank rating agency, is looking for bank analysts for THOMSON BANKWATCH-BREE based in Cyprus. THOMSON BANKWATCH specialises in research and ratings on financial institutions around the world. The Cyprus office of THOMSON BANKWATCH-BREE focuses on research of banks throughout Eastern Europe and Russia.

THOMSON BANKWATCH is currently seeking computer-literate, experienced bank analysts who possess a mastery of written and spoken English. Extensive knowledge of banking and credit analysis is essential. The position, which will be based in Cyprus, requires travel, regular contact with senior officers of Eastern European and Russian banks, preparation of high quality reports for publication and the ability to meet tight deadlines. Candidates must be flexible, detail-oriented and have at least five years' bank credit analysis experience.

Please send résumé to:

Lesley Singleton  
THOMSON BANKWATCH-BREE,  
PO Box 6951, 3311 Limassol, CYPRUS.  
Fax: 357 5748 974.

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## European Investment Bank - PARIS SENIOR BOND SALES Paris based

**Our Client :**

- Well established European Investment bank active in government bonds primary dealing

**The Position :**

- Senior government bonds sales to European investors and Central Banks
- Manage a 5 salesmen team and lead sales effort
- Develop a business and sales plan

The highly competitive remuneration package will be tailored to suit the right candidate.

Please reply with full details to Danielle ELOUEIS.



11, avenue Myron Herrick - 75008 Paris

## Venture Capital

NatWest Ventures (NWW) is one of the largest and most successful providers of private equity across Europe delivering all forms of unquoted equity investment from large buy-outs to expansion finance for growing companies. We are now seeking to recruit a small number of high quality Executives to join our new business teams.

The positions will involve all aspects of venture capital work, including the assessment of new business opportunities, negotiation of new transactions, conduct of due diligence and portfolio management. The successful candidates will have an outgoing personality and will have graduated with a good degree.

While no previous venture capital experience is necessary, NWW is seeking individuals probably in their mid to late 20's who have been thoroughly trained in a leading UK or US corporate finance or investment banking environment and are searching for a role which will provide greater challenge for their abilities. The willingness to relocate and a working knowledge of a second European language, will be advantageous.

Candidates should reply by writing with a CV to Gail McManus, BMI International, 2 South Audley Street, London W1Y 5DQ. Tel: 0171 495 3906. Fax: 0171 495 6983.

**NATWEST VENTURES**  
NWW

Olsen & Associates Ltd., is a leading developer of forecasting technology for the financial markets. Headquartered in Zurich, Switzerland, we are a research-driven company with strong links to the international academic community. Our products and services are currently in use in major financial institutions and corporations worldwide, including a number of Europe's leading banks.

We provide our customers with real-time directional forecasts, timing indicators and trading models for applications ranging from trading to investment and risk management. Our main product line is currently the O&A Information System (OIS), a service offering real time, 24-hour-a-day decision support to currency traders and portfolio managers.

To support our expanding customer base we are seeking a

### Forex Customer Adviser

You will be in contact with investment professionals worldwide on a daily basis, provide active trading support, respond to customers' questions and problems, keep your clients abreast of the latest developments and provide customer training. You'll be part of a young, dynamic team, with a great deal of freedom for independent work and opportunity for advancement, and your close relationship with customers will provide a unique opportunity to affect customer satisfaction and the company's future development.

The successful candidate will be young, with a solid background in banking, several years' experience as a foreign exchange trader or customer dealer, and in depth knowledge of the Forex market as well as experience in options and derivatives trading. This position requires initiative, creativity, independence, flexibility, a well-developed sense of personal responsibility, strong interpersonal skills, and a professional appearance. We expect candidates to be multilingual with fluency in written and oral English.

Please send your detailed CV to:

Ms. Irene Jonsen,  
Olsen & Associates AG,  
Seefeldstrasse 233, CH-8008 Zurich, Switzerland.

Interviews will be conducted in London or Zurich. Workplace will be Zurich.

Olsen & Associates is an equal opportunity employer.

### APPOINTMENTS ADVERTISING

appears in the  
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For further  
information  
please call:

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William Thomas on +44 0171 873 3779

Joanne Gerrard on +44 0171 873 4153

Toby Finden-Crofts on +44 0171 873 4027

**FT**  
FINANCIAL TIMES

## unicef

United Nations Children's Fund

The United Nations Children's Fund, with Headquarters in New York and offices throughout the world, seeks qualified candidates for the following position:

### DIRECTOR, SUPPLY DIVISION

Duty Station: Copenhagen, Denmark (Level: D-2)

Responsible for the direction and management of UNICEF supply activities worldwide ensuring cost effective provision of supplies and equipment to UNICEF assisted programmes and projects in all countries where UNICEF is working. Establish policies for the management of supply and logistics for UNICEF globally. Establish policies and procedures relating to the purchase and delivery of supplies and equipment in accordance with UNICEF Financial Regulations and Rules. Ensure that these policies and procedures followed including audit reports of offices and divisions in UNICEF and from time to time examination of local purchases and logistics activities. Manage financial and accounting activities in respect of all supply activities to ensure efficient use of funds and compliance with UNICEF Financial Regulations and Rules. Manage effectively and efficiently the human resources of Supply Division to ensure optimum utilization by the provision of contracted leadership, direction, guidance and motivation (over 170 staff members, 70 contracted warehouse workers).

Minimum Qualifications: Advanced university degree in business management. Specialization in purchasing or financial management would be an advantage. 15-20 years of progressive responsibility in management with specialization in supply activities with a major government or international commercial organization. Fluency in English and French. Good managerial, negotiating and communicating skills required. Knowledge and senior level experience in manufacturing, production and human resources management. Proven ability to conceptualize, plan and execute ideas as well as transfer knowledge and skills. Knowledge of computer systems and applications. UNICEF is one of the United Nations common system, offers competitive international salaries, benefits and allowances. Please send detailed resume to Human Resources section D-2 to: Recruitment and Placement Section GSRA, UNICEF, 3 UN Plaza (H-5R), New York, NY 10017, USA.

Applications for this position must be received by 3 November 1995. Acknowledgment will be sent only to shortlisted candidates.

UNICEF is a smoke-free environment

NOTE Applications by female candidates are especially welcome.

### ACCOUNTANCY APPOINTMENTS

## GROUP TREASURER

Salary negotiable to £80,000 pa

Our client is an expanding, UK owned, industrial public company operating in over 30 countries. The company has an annual turnover of £1 billion and an impressive record of profit growth. Following a very successful major acquisition during 1994, the Group is now preparing to take the next step in its expansive growth strategy.

Reporting to the Group Finance Director and based in London, you will create the strong Treasury function that is needed to support a business that is growing internationally both organically and by acquisition.

You will probably be a graduate qualified accountant and ACT in your early 30s on a career fast track, with at least two years' experience in a significant Treasury appointment of a well managed International organisation. The search is for a resourceful, creative, enthusiastic, determined self starter - someone who would be stimulated by the informal, fast moving, open style business environment.

Please write to us in strict confidence, stating age and current earnings quoting reference 95/45

**Boydene**

Boydene International  
24 Queen Anne's Gate  
London SW1H 9AA  
Fax 0171 222 8838

With offices in more than  
35 countries

## REPUBLIC OF GHANA Ministry of Finance/Controller and Accountant-General's Department

The Government of Ghana requires for immediate appointment, suitably qualified Ghanaians for the following positions:

1. PROJECT MANAGER 2. FINANCE MANAGER 3. INFORMATION TECHNOLOGY MANAGER

### BACKGROUND INFORMATION

The Government of Ghana in collaboration with the World Bank, Canadian International Development Association (CIDA), and the Overseas Development Administration (ODA) of the United Kingdom, is undertaking a comprehensive Public Financial Management Reform Programme (PFMRP) to improve financial management in the country. The PFMRP framework identifies component parts of the project which could be implemented through independent consultants and donors.

### PROJECT OBJECTIVES

- To design a modern governmental system;
- To provide accurate, timely and reliable financial information to Central Government and Decentralised institutions and organisations;
- To improve budgetary, financial management and reporting systems;
- To improve accountability, control, monitoring and auditing of government finances;
- To strengthen financial management skills and capabilities;
- The project will be managed by a Steering Committee. A Project Secretariat made up of Project Manager, Finance Manager, Information Technology Manager, and support staff, shall be established to support the Steering Committee and to ensure project objectives and decisions of the Steering Committee are followed up and implemented.

### QUALIFICATIONS AND EXPERIENCE

1. PROJECT MANAGER

QUALIFICATIONS

- Degree in Economics or Finance or Business administration;
- Post-graduate qualification in financial management as well as computer literacy, will be an advantage;
- At least fifteen (15) years relevant post qualification experience.

DUTIES AND RESPONSIBILITIES

- The Project Manager who is the Head of the Project Secretariat will be responsible to the Steering Committee for the management of the Project and Co-ordinate the work of the Finance Manager and Information Technology Manager and the support staff regarding Financial Systems Study, Capacity Building, review of Financial Legislation and Regulation and Development of Manuals and the Accounting System.
- Liaise with Ministries, Departments, Agencies (MDAs) and the Metropolitan Municipal District Assemblies (MMDAs) and Donor Agencies.
- Ensure the effective and efficient implementation of the project.

2. FINANCE MANAGER

QUALIFICATIONS

- Degree in Economics or Finance or Business Administration specialising in Accounting and/or a recognised professional qualification eg CA, ACCA, CIMA;
- Must be Computer literate;
- At least ten (10) years experience in public financial management.

DUTIES AND RESPONSIBILITIES

- Finance Manager will report to Project Manager and:
- Collate and analyse reports on financial systems study and related subjects;
- Liaise with Consultants, MDAs, and MMDAs on specific aspects of the project as may be directed by the Project Manager;
- Develop action/work programmes;
- Prepare progress reports.

3. INFORMATION TECHNOLOGY MANAGER

QUALIFICATIONS

- Degree in Information Technology and appreciable knowledge in Financial Management;
- At least five (5) years post qualification experience.

DUTIES AND RESPONSIBILITIES

- The Information Technology Manager will report to the Project Manager and:
- Design an efficient system that will make for timely and accurate reporting of all financial data;
- Liaise with MDAs and MMDAs on specific aspects of the project as may be directed by the Project Manager;
- Ensure effective operation of the management information system;
- Co-ordinate all aspects of information management technology of the project.

OTHER INFORMATION

DUTY STATION: Accra, Ghana

SALARY AND BENEFITS: Attractive and comparable to those offered by other international institutions.

TERMS OF APPOINTMENT: An initial two (2) year contract appointment renewable for a further two (2) years.

Applications with Curriculum Vitae and copies of relevant Certificates and names, addresses and telephone numbers of three referees should be submitted not later than NOVEMBER 15, 1995 to:

PROFESSOR ATO GHARTEY

THE PFMRP, CO-ORDINATOR, CONTROLLER & ACCOUNTANT-GENERAL'S DEPARTMENT  
PO BOX M79 ACCRA, GHANA FAX No: 233 21 668158

## Research Manager

The world's leading media research and consulting firm, Frank N. Magid Associates, is expanding its London office. We are seeking an acknowledged expert to manage and continue to develop our research department. Our growing worldwide client base requires the finest in research design and execution, and we require your expertise to enhance our already sophisticated consumer research.

Minimum qualifications for this newly created manager of research position are an advanced degree, Ph.D. in psychology, social science or statistical field or an MBA in international business preferred; a proven reputation as an innovator in behavioural, attitudinal, perceptual or psychological research design; strong desire to move your laboratory concepts into commercial application; experience maintaining P & L and budgeting for a large division of a company; a history of managing a staff, and extensive experience in survey design. Five years of experience in research, broadcast management telecommunications or a related field in an international company is a plus; as well as fluency in German, Spanish, Mandarin or French.

Please respond in confidence including your curriculum vitae, three references and the most recently published writing for:

Amy Jo Reimer, Corporate Recruiter

Frank N. Magid Associates, 1200 Avenue of the Americas, New York, NY 10019

An Equal Opportunity Employer

### ACCOUNTANCY APPOINTMENTS

## REVISORE INTERNO

Exciting Pan-European Opportunity for Italian Speaker

With operations in 40 countries spanning Europe, America and Asia this manufacturing group has established market leadership in its core business areas. They are pioneers in their field. The development of leading edge technologies combined with focused, innovative business practices has contributed to dramatic organic and acquisitive growth.

Based near London, the European audit team is young, multi-cultural and commercial. As a key member of this team and working closely with all levels of management, you will review operational and financial aspects of the activities in Europe with a clear focus on Italy (Florence, Milan and Turin). Trouble-shooting, systems development and special project work such as analysing business and technical accounting issues will be important aspects of this role. The successful candidate will therefore be:

- A qualified accountant or equivalent with at least 3 years auditing experience.
- Fluent in English and Italian.
- Relishing the prospect of a multi-cultural role with approximately 40% international travel.

This represents a unique opportunity to positively impact upon the efficiency and profitability of the European business, using a consultative approach which will add value. Career prospects are excellent both in the U.K. and group-wide.

Interested applicants should write in confidence, stating current remuneration to Robert Macmillan, quoting reference number 2147 at Nicholson International, 34-36 High Holborn, London WC1V 6AS. Alternatively fax your details on 0171 404 8128 or call on 0171 404 5501 for an initial discussion.

**n** NICHOLSON  
INTERNATIONAL

Australia Belgium China Czech Republic France Germany Holland Hungary India Israel Italy Poland Romania Russia Spain Turkey

الآن

حکایات الحبل

## KENWOOD PLC Finance Director

An exciting opportunity to join a well known brand  
in the domestic appliance market

### Havant

- Since flotation in 1992, Kenwood has expanded substantially both through organic growth and acquisition and is now an international manufacturing, sales and marketing group with turnover in excess of £190m of which over 75% is in overseas markets.
- This opportunity has arisen as a result of the appointment of the existing Finance Director to the role of Managing Director. The role will encompass both strategic and operational responsibility for the review and development of businesses within the group, including extensive involvement with the integration of the recent or future acquisitions.
- As a key member of the management team you will bring strong financial and commercial ability to the role, and as importantly, provide effective leadership to both the finance and IT functions within the group.

**ERNST & YOUNG**

### c.£85-90k + benefits

- Candidates will be qualified accountants, probably in the age range 35-45 who currently hold a senior financial position and can demonstrate drive and achievement within an international manufacturing environment. Key skills sought are demonstrable staff management, responsibility for IT, and also ideally exposure to city institutions.

- The salary will be supported by share options, bonus, car etc. and, if appropriate, relocation assistance.
- Please outline your suitability for the appointment and send a curriculum vitae including current remuneration and quoting reference CA679 to Carrie Andrews at Ernst & Young Management Resourcing, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 1NH.

## INTERNATIONAL TAX MANAGER

### West London

Our client is the world leading provider of an increasingly sophisticated range of specialised services to steel producers, in 18 countries and part of a US multi million dollar diversified manufacturing and servicing business. The company is poised for further growth and is strengthening its corporate management team by the appointment of an International Tax Manager, following promotion of the existing manager.

The role is to provide strategic guidance and recommendations, to minimise tax exposure and to ensure that ongoing operations, new investments, organisation structures and financing instruments are implemented in the most tax effective manner. In addition, there will be involvement in treasury matters and liaison with external financial institutions, plus responsibility for international tax research and planning, developing tax strategies and implementing reorganisation/recapitalisation where appropriate. The reporting line is direct to the US Tax Department and is functional into Corporate Finance/Treasury within the business.

The successful candidate will have the intelligence to conceptualise and implement with a capacity to interpret and guide on international tax issues and their implications on a US corporation (and vice-versa). A graduate ACA with 5+ years of corporate tax exposure from one of the big 6 and/or a large multinational corporation. Fluency in another European language would be useful. Technical skills will be high and the ability to establish a base of excellence that US Tax and Treasury management can call upon will be important.

If you can match this brief, please submit your CV, quoting reference UKPS6895 to: The Director.

### FEDERAL RESOURCES EUROPE

Parmenter House, Tower Road, Winchester, Hampshire SO23 8TD

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## Operations Accountant

### Opportunity for an Experienced Accountant

#### 12-Month Contract

Central London To £30,000

HM Customs and Excise has been highly successful in deploying experienced accountants to provide essential support in their involvement with major businesses.

An opportunity has now arisen to join the London Central collection in a challenging role demanding the use of commercial and interpersonal skills.

Your experience in industry and Accounting qualifications [AFCA, AFICMA, AFCCA] are required to help obtain a genuine understanding of company structures and financial and management reporting. Furthermore your commercial knowledge will be required to identify key issues and areas where assurance of taxes for which the Department is responsible may be obtained. It will be necessary to build excellent working relationships with the VAT assurance officers and the companies you work with.

Our main objective is to recruit a mature and experienced accountant who is of a high calibre. A good knowledge of accounting principles and some exposure to VAT and Tax issues are highly desirable. In addition, exposure to the construction, property and retailing sectors could be an advantage.

The role offers a variety of challenges including the need to think strategically about handling important business situations. Determination, intuition and the ability to grasp complex problems are essential.

Please write to Paul Goodman at GMS, Goodman Mason Shaw, 2 Bath Street, London EC1V 9DX. Telephone 0171 336 7711 (outside hours 0181 445 5919). Fax 0171 336 7722.

HM Customs & Excise is an equal opportunities employer. Applications are welcome from all sections of the community regardless of gender, religion, ethnic background, disability or sexual orientation.

**HM Customs & Excise**



## CHALLENGING FINANCE ROLES IN RETAIL

### London/Field

As part of a blue chip retailing group with operations in fashion, homewares, entertainment and convenience retailing, our client is one of the best known names in high street retailing with a turnover in excess of £1 billion. Due to strategic development two opportunities now exist for ambitious individuals committed to a career in retail. It is our client's stated objective to develop senior financial managers through their audit function into commercial managerial positions.

#### Corporate Audit Manager

Head office based reporting to the audit controller you will manage and develop the corporate and computer audit function to maximise its impact on the business. A high profile project orientated role in the business, the following skills and experience are essential:

- Qualified Accountant (2-5 years PQE) with internal audit experience.
- A track record of line management project and systems exposure.
- Highly motivated team leader with a robust character.
- An ability to implement plans through logical and creative thinking.
- Able to target areas of benefit or risk to the business.

Experience of retail, EPOS or distribution would be an advantage, however, the personality and attitude of individuals will be key determinants of success.

If you feel you could respond to the above challenge, telephone Christopher Cole, Senior Consultant, at FMS, Search and Selection Specialists:

fms

THE PSD GROUP

#### Attractive Plus Car and Benefits

5 Bream's Buildings  
Chancery Lane  
London EC4A 1DY  
Tel: 0171-405 4161  
Fax: 0171-430 1140

## SENIOR ACCOUNTANT/ FINANCIAL CONTROLLER

SAUDI ARABIA

c.£25,000 - £35,000 TAX FREE + BENEFITS

Positions exist for suitably qualified Accountants with management experience, ideally obtained in a Health Care setting, together with a high level of computer literacy, to work for a major Health Care Company based in Saudi Arabia. A competitive salary will be offered in line with qualifications/experience.

Please forward a comprehensive CV (including day time contact no.) to:

KAREN DUFFY  
UNITED MEDICAL ENTERPRISES LTD  
20 Newman Street London SE1 1TY  
Tel: 0171 378 1898 Fax: 0171 378 0706

## SENIOR ACCOUNTANT/AUDITOR

The advertisement of 12 October for Deloitte & Touche Eastern Europe contained a fax number that has changed. CVs should be sent to fax number #42 (2) 232 6369 (Czech Republic). Please refer to last week's advertisement for further details.

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The FT can help you reach additional business readers in France. Our link with the French business newspaper, Les Echos, gives you a unique recruitment advertising opportunity to capitalise on the FT's European readership and to further target the French business world.

For information on rates and further details please telephone: Toby Flinden-Crofts on +44 0171 873 3456



THE SECURITIES AND FUTURES AUTHORITY

## CREDIT RISK ASSESSMENT

### To £35K + benefits

When you're part of an organisation that has close links with 1,400 others, you have a rare insight into the way that they all operate. Not least, when that organisation is SFA, you are closer than all of them to emerging policy.

You're going to be a high-profile link between the Counterparty Risk Requirement rules and the companies who need to follow them. Advising firms and advisors on how the rules apply to them, you'll give valuable guidance and practical interpretation.

You'll also assist in the development of policy on credit risk and counterparty matters, research and write papers, consider the impact of changes to accounting practice and assist in assessment of Adequate Credit Management Policy applications.

From your background in accountancy, law or banking, you'll have gained an excellent understanding of credit risk. You'll also be confident and diplomatic enough to elicit sensitive information, and you should be computer literate.

You'll not only enjoy the profile you want, but there's an attractive remuneration package and the chance to influence the development of the regulatory framework in this complex field.

Please write with full career details, stating your current salary package, to Lisa Booth, Personnel Officer, The Securities and Futures Authority, Cottons Centre, Cottons Lane, London SE1 2QB. Confidential fax no: 0171-357 7993.

The closing date for applications is 1st November 1995.



## Group Financial Controller

### c.£55,000 + Car + Benefits

Birmingham

JBA Holdings plc is one of the UK's fastest growing businesses. Formed in 1981 it now has £110 m turnover, 1,500 employees and operations in over 40 countries, developing and supplying sophisticated business software and related support services. Following flotation and continued expansion, they seek to strengthen the central finance team.

#### THE POSITION

- Primary responsibility for interpretation, analysis and timely production of management information. Manage dedicated team. Support Group Finance Director.
- Design and maintain rigorous budgeting and forecasting routines. Manage treasury function, minimise forex exposure.
- Establish strong links and regular presence in subsidiaries. Ensure tight, consistent financial control and reporting worldwide.

Please send full cv, stating salary, ref BP4231, to NBS, Berwick House, 35 Livery Street, Birmingham B3 2PB

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## UK TREASURY MANAGER

### TO £30,000

SOUTH YORKSHIRE

A major international merger in the early '90's has given this substantial international manufacturing group a very competitive edge in its global market place. It has also created for our client ideal conditions for rapid future growth. With a turnover in excess of £1bn, contracts in a wide range of currencies and numerous subsidiaries worldwide, Treasury is a key function for the group.

The UK Treasury Manager will report to the UK Company Secretary and will liaise cross-border with the Group Treasurer at Corporate HQ. The brief will be to provide a full treasury and cash service to the UK businesses. Managing two staff, this will include control over group banking, FX and treasury systems, preparation of cash and currency flow forecasts and

advice on risk management.

Candidates should have a thorough understanding of corporate treasury operations in an international setting. An MCT or ACA qualification would be useful, but several years relevant practical experience are of far greater importance. For a self-starter with credibility and leadership skills, this high profile role will offer real career development opportunities. It also carries a negotiable remuneration package, bonus and relocation assistance, if appropriate.

Please send a comprehensive CV to Howgate Sable & Partners, 35 Curzon Street, London W1Y 7AE. Tel: 0171-495 1234, Fax: 0171-495 1700, quoting ref: FT31.R

**Howgate Sable**

SEARCH AND SELECTION: EXECUTIVES AND INDEPENDENT DIRECTORS

Manufacturing

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### HIGH PROFILE, COMMERCIALLY FOCUSED ROLE

VARIOUS UK LOCATIONS

c.£40,000 + CAR + BONUS

- Exciting opportunity to join market leading retailer of branded capital goods/services. Help spearhead a major change programme and contribute to business development as a key member of the regional senior management team.
- Part of a major plc with turnover in excess of £1 billion, highly regarded for its commitment to customer service and quality, and offering considerable scope for future career development.
- Highly commercial role focused on:
- Challenging traditional business processes;
- Analysing customer/product profitability;
- Reshaping the business to deliver better returns;
- Delivering accurate business plans and forecasts;

Please apply in writing quoting reference 984  
with full career and salary details to:  
Susan Ryden  
Whitehead Selection Limited  
11 Hill Street, London W1X 8BB  
Tel: 0171 290 2043

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SELECTION**

& Whitehead Home Group PLC company

**SENIOR ACCOUNTANT/  
FINANCIAL CONTROLLER**

SAUDI ARABIA

c.£25,000 - £35,000 TAX FREE + BENEFITS

Positions exist for suitably qualified Accountants with management experience, ideally obtained in a Health Care setting, together with a high level of computer literacy, to work for a major Health Care Company based in Saudi Arabia. A competitive salary will be offered in line with qualifications/experience.

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KAREN DUFFY  
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**les Echos**  
Le Quotidien de l'Économie

# Corporate Finance

Premier Financial Institution

To £50,000 + Bonus & Benefits

Outstanding career opportunity for bright young treasury professional to join newly formed corporate finance team. Broad involvement in diverse projects, assessing £multibillion capital structure. This City institution has a global profile and international interests.

**THE POSITION**

- ◆ Non-routine, project-based role. Develop strategies on liquidity, solvency and specific financing schemes.
- ◆ Responsible for banking, financial and trustee relationships. Manage overseas statutory deposits and trust funds.
- ◆ High profile, wide-ranging remit. Report direct to Head of Corporate Finance. Excellent career development potential.

Please send full cv, stating salary, ref SP4126, to NBS, 10 Arthur Street, London EC4R 9AY

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City

# Group Internal Audit Manager

Major International plc

Home Counties

c.£60,000 + Generous Benefits

High profile role for ambitious finance professional to succeed Head of Audit within diverse and acquisitive Group. Excellent longer-term career potential.

**THE COMPANY**

- ◆ £Multibillion turnover group. Varied, market leading businesses throughout the UK and internationally.
- ◆ Sustained record of growth in revenue and profitability. Fast moving, acquisitive culture.
- ◆ Dedicated to quality of products and service. Devolved, entrepreneurial approach within framework of strong corporate control.

**THE POSITION**

- ◆ High profile role, working closely with Head of Audit and senior operational management to provide commercially-focused audit service.
- ◆ Design and implement ongoing audit strategy for all business units. Active involvement in post-acquisition and investment appraisal work. Substantial travel.

Please send full cv, stating salary, ref P4123, to NBS, 54 Jermyn Street, London SW1Y 6LX

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# INTERNATIONAL OPERATIONAL REVIEW

WEST OF LONDON

Our client is an information technology company specialising in systems integration with world wide revenues in excess of \$4 billion. It is currently building an international operational review team headquartered in London. As a result, a number of exciting career development opportunities exist for ambitious and well qualified finance professionals.

The international operational review team is seen as an entry point for financial management careers within the company.

Successful candidates will be:

- high calibre qualified accountants
- commercially aware
- experienced in manufacturing, high-tech or FMCG environments
- free to travel up to 40% overseas
- proactive and able to win the confidence of senior operational management

ROBERT WALTERS ASSOCIATES

TO £35,000 + CAR + BENEFITS

Fluency in French or German will be a distinct advantage. These are high profile positions and successful candidates can realistically expect to move into line roles within two years.

Interested individuals should forward a comprehensive CV to Alan Rine ACA at Robert Walters Associates, 25 Bedford Street, London, WC2E 9HP. Fax: 0171-915 8714. Internet: commerce@rwa.co.uk



Chrysalis

# FINANCIAL CONTROLLER

CHRYSTALIS SPORT

is the UK's leading independent sports television production company, wholly owned by Chrysalis Group PLC, the quoted music & media group. Credits include Football Italia and the upcoming NBA American basketball contracts for Channel 4, as well as Rugby Special for the BBC and a wide variety of series, documentaries and videos.

We are looking for a qualified accountant, aged around 30, who wishes to assume overall responsibility for the financial management of this young, fast growing company. Candidates will need to be proactive, highly motivated and possess an innovative approach to problem solving. Experience in the television industry and an interest in sport will be distinct advantages.

Salary package c £35,000+ profit related bonus.

Please reply in the first instance, enclosing CV which should specifically address your suitability for this role, to Gillian Hall, Personnel Manager, Chrysalis Group PLC, The Chrysalis Building, Bramley Road, London W10 6SP. No agencies please.

Regional Controller

HALLIBURTON

Our client, Halliburton Energy Services, a major subsidiary of the \$5.6bn Halliburton Company, is a leading provider of solutions which enhance both the drilling and production operations of its customer base, which includes all the major oil and gas companies. Following a re-engineering process, Halliburton have integrated ten operations into one organisation, increasing customer focus, market trend reaction time and thus improved profitability.

Halliburton is seeking to strengthen their Europe Africa Regional Head Office through the recruitment of two high calibre finance professionals.

The Regional Controller is part of a small professional and highly motivated team responsible for the co-ordination and subsequent financial reporting and consolidation of the regional information, comprising 14 multi country operations.

Reporting into the Director of Finance and Administration you will assume responsibility for managing the Budget and Forecasting process. In addition, responsibilities will include both the highlighting of trends and the analysis of business issues, and frequent liaison with the overseas operations management teams.

The successful candidate will be a qualified accountant of graduate calibre, able to demonstrate a significant track record of achievements in a demanding commercial environment.

These key positions command first class benefits packages and represent excellent opportunities to become a part of a very successful multi-national, currently based in Wimbledon and relocating to Leatherhead in 1997.

Please forward your details to Keith Tracy, Heathfield Hargreaves Ltd., 5th Floor, Pearl Assurance House, 4 Temple Row, Birmingham, B2 5HG.

Telephone: +44 (0)121 233 3727 or Fax: +44 (0)121 233 1017.

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Regional Project Finance Manager

The Regional Project Finance Manager is a key role in the business development process within the group and consequently demands a candidate of the highest professional quality. Of paramount importance will be the communication skills necessary to work with both Group, clients, banking institutions and development banks.

The successful candidate will assume responsibility for the identification of customer financing, including the negotiation of financing contracts on projects ranging from \$10-200 million.

The ideal candidate will have an export/trade financing background and a working knowledge of French would be advantageous.

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Home Counties

Our client is a major international manufacturing group with substantial overseas operations. It has expanded considerably over the last decade on a worldwide basis achieving continued profitable growth.

A talented treasury specialist is sought whose key responsibilities will include foreign exchange / money market dealing and debt/ investment management. There will be significant involvement in ad-hoc treasury projects.

Candidates who should be aged 28-32, will ideally have an Accounting qualification and should have completed or be studying for the Associate or Membership examinations of the Association of Corporate Treasurers.

NIGEL HASSOCIAITES  
FINANCIAL & TREASURY SELECTION

c.£30,000 + Benefits

The successful candidate, who will be part of a team which works closely together, should have had a minimum of 2 years relevant experience in the treasury operations of an international group, should possess good communication skills and have had working experience of computer-based treasury systems.

An attractive remuneration package including non-contributory pension will be offered to the successful candidate and prospects for personal development in this UK plc are excellent.

Please write enclosing full curriculum vitae quoting ref: 168 to:

Nigel Hopkins FCA, London House, 53-54 Haymarket, London SW1Y 4RP  
Tel: 0171 839 4572  
Fax: 0171 925 2336

# EUROPEAN FINANCIAL CONTROLLER

Media Communications

London Base c £40,000 + Bonus

This influential appointment is with a sector-leading multinational media communications group which has an impressive record of profitable and acquisitive growth. Internal promotion necessitates the recruitment of an ambitious and proactive controller of the highest calibre.

The successful candidate will be responsible for all aspects of management and statutory reporting, systems, financial controls and operational review for the group's European subsidiaries, together with treasury and currency management and a variety of ad hoc projects. The position will give considerable scope for continued career development.

Applications are invited from graduate ACAs aged 27-35, who can demonstrate relevant post-professional experience, sound technical ability and staff management exposure. The role will require extensive international travel, exceptional interpersonal skills and a second European language.

For further information please contact Malcolm J. Hudson on 0171-831-2323 or alternatively forward your CV in confidence to Hudson Shribman at Vernon House, Sicilian Avenue, London WC1A 2OH. (Fax 0171-404-5773).

HUDSON SHRIBMAN

APPOINTMENTS  
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FINANCIAL ACCOUNTANT CONTROLLER  
Sprich Englisch, Deutsch, Spanisch, auch  
neue Aufgabe in intern. Unternehmen.  
Telefon: 0049 6055 - 8207

Opportunities in Singapore

We are a member firm of Deloitte Touche Tohmatsu International and have a growing practice in Singapore. Our corporate mission is to be the professional services firm that consistently exceeds the expectations of our clients and our people. We would like to invite suitably qualified candidates to be a part of our team.

Audit Managers

If you are a chartered accountant currently working in professional practice and have proven audit experience in various industries, this opportunity is for you. First class interpersonal, analytical and organisational skills combined with the ability to work in a dynamic multicultural environment are essential. You would also need to be people-oriented and able to lead your team members to achieve organisational goals.

Tax Managers

You will need to possess recognised professional qualifications in Accountancy or Law and have proven experience managing a mixed portfolio of corporate and individual clients in tax compliance and advisory work. You will be leading a small team of professionals and succeed in your role, you have to be a go-getter with keen business acumen and leadership abilities.

As a member of the Singapore team you will enjoy an attractive remuneration package and excellent career progression. Relevant assistance will be provided for the successful candidate.

If you are interested, please forward a resume, indicating full details of your qualifications and experience, together with a recent photograph to:

The Human Resource Manager  
Deloitte & Touche  
10 South Bridge Road #02-00  
Padang Crescent, Singapore 018717

We regret that only short-listed candidates will be invited.

Deloitte & Touche

www.deloitte.com

# International

Financial Controller  
International Coatings

North East

Salary c £38,000 + Car

Courtaulds Coatings is the industrial paints and sealants division of Courtaulds plc with worldwide sales exceeding £200 million.

Our high performance coatings are international market leaders for applications ranging from supertankers and airliners to bicycles and beer cans with sales operations in 40 different countries.

The management centre for our main European businesses is at Gateshead; from where we control supply operations and provide R&D, marketing and systems support to the whole region.

As a result of internal promotions we are seeking to recruit a suitable qualified Financial Controller to manage our finance function for the UK and other key European locations with a total turnover of £50 million.

Reporting to the Finance Director your key responsibilities will be to:

- maintain close control over the accuracy and timeliness of financial and management information
- advise and support our market managers in maximising profit and cash flow
- provide leadership to a young and highly motivated finance team
- continue the ongoing development of our business systems

We expect candidates to be professionally qualified and:

- to have several years successful experience in an operational business environment
- be able to demonstrate a good grasp of modern business systems
- have a proven record of effective team management

The successful candidate will have excellent career development opportunities worldwide within the Courtaulds Group.

To apply, please send your CV (including salary details) to: The Personnel Department, Courtaulds Coatings (Holdings) Limited, Stoneygate Lane, GATESHEAD Tyne and Wear NE10 0JY

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## COMMODITIES AND AGRICULTURE

# Alcan Aluminium considers building smelter in China

By Robert Gibbons in Montreal

Alcan Aluminium is considering building a 200,000-tonnes-a-year smelter in Shandong Province in central China.

Its associate is the China National Non-ferrous Metals Industry Corporation (CNNC), a state agency.

A coal-fired power station with a capacity of 250MW would be built nearby and analysts estimated that the capital

cost of the two projects would be around the US\$1bn mark.

Alcan said that it was developing a project plan with its associate on which talks with government bodies and potential partners would be based. A full feasibility study would follow.

CNCC controls 65 per cent of China's non-ferrous metals output through 150 subsidiaries employing 15,000 people, said Alcan. In the aluminium sector it owns all China's alumina

(aluminium oxide) capacity and 60 per cent of its ingot capacity.

Before the second world war, Alcan owned part of a Shanghai aluminium rolling mill. In 1986 it joined CNNC in a joint venture making extrusion and building products. It has been shipping ingot to China for many years.

Its Japanese affiliate Nippon Light Metal has explored business opportunities in China with CNCC.

## Demand from can makers 'to fall'

By Kenneth Gooding, Mining Correspondent

Demand for aluminium from manufacturers of beverage cans - accounting for about 20 per cent of total demand for the metal - will fall in the next five years after a decade of substantial growth, according to the CRU International consultancy organisation.

Aluminium can stock demand in the combined markets of the US, Japan and Europe has been rising at an annual average rate of 4.5 per cent.

But the metal's old adversary, tinplate, is resurgent in Europe and the PET (polyethylene terephthalate) beverage container is gaining widespread consumer acceptance

and is poised to gain market share in both the US and Europe, CRU suggests.

While there will be dramatic growth in emerging markets - CRU predicts by the year 2,000 consumption of aluminium can stock in Brazil will quadruple to an annual 300,000 tonnes and consumption in China will triple to 400,000 tonnes - this will not be enough to compensate for the fall in the three big markets.

CRU indicates that can stock prices rising by about 40 per cent from the 1995 level against a rise of 15 per cent for tinplate, while PET resin will fall by 15 per cent. It suggests:

"Can stock producers will have to trim their margins because they cannot risk a wholesale shift away from the aluminium

can. This is because the can stock market accounts for 3.4m tonnes of aluminium consumption worldwide."

A further redoubling of efforts to make aluminium cans lighter, to alleviate the impact of higher metal costs, must also be expected.

CRU indicates that can stock

producers in the US would be vulnerable if the US dollar strengthened more than expected as they would lose many of their important export markets and might even become the target of European and Japanese exporters.

**Aluminium Can Stock - 1995: Prices and competition in the short and medium terms," £7,750 from CRU, 31 Mount Pleasant, London WC1X 0AD.**

## Tate and Lyle in Vietnam sugar venture

By Jeremy Grant in Hanoi

Tate and Lyle, the British sugar company, said yesterday it had signed a \$71.5m joint venture contract with a Vietnamese company to grow and refine sugar-cane for sale to the Vietnamese market.

The joint venture would initially plant 15,000 hectares of seed cane at a site in Nghe Anh province, 250km south of Hanoi, rising to 30,000 hectares later, said Mr Peter Etherley, managing director of Tate and

Lyle's international sugar investments. Eventual annual output of raw and refined sugar would be 55,000 tonnes.

The venture would require an investment licence from the Vietnamese authorities before it could go ahead.

Hanoi has been trying to attract foreign investment into its sugar sector as a way of reducing dependence on imports, put at 160,000 tonnes in the first eight months of this year, compared with an earlier, government-set quota of

140,000 tonnes for the whole year. Demand from Vietnamese soft drinks, dairy and confectionery companies is soaring.

Tate and Lyle is the fourth foreign company to decide to invest in Vietnamese sugar this year and it is considering further projects in Vietnam, Mr Etherley said. France's Sucrerie de Bourdon, India's Nagarjuna and a consortium of Taiwanese companies have invested a total of \$175m in the sector.

At the same time, existing members of the co-op, all executives and employees were offered the chance to invest in the PLC at attractive rates, says Mr Tierney. To everyone's

## COMMODITIES PRICES

### BASE METALS

#### LONDON METAL EXCHANGE (Prices from Amalgamated Metal Trading)

##### ■ ALUMINUM (99.7 PURITY 15 per tonne)

Closes	1020.24	1050.70
Previous	1018.21	1057.58
High/Low	1037.07/1022	1073/1020
AM Official	1025.25	1052.55
Kerb close		1071.21
Open Int.	211,153	
Total daily turnover	56,580	

##### ■ TIN (5 per tonne)

Closes	646.50	649.45
Previous	651.55	650.51
High/Low	650/642	650/645
AM Official	636.35	641.42
Kerb close		647.8
Open Int.	32,710	
Total daily turnover	7,800	

##### ■ NICKEL (5 per tonne)

Closes	7870.70	7995-805
Previous	7780-90	7905-10
High/Low	7815-20	8070/8200
AM Official	7815-20	7940-5
Kerb close		8030-70
Open Int.	44,678	
Total daily turnover	10,717	

##### ■ LEAD (5 per tonne)

Closes	546.50	549.45
Previous	551.55	550.51
High/Low	550/542	550/545
AM Official	536.35	541.42
Kerb close		547.8
Open Int.	32,710	
Total daily turnover	7,800	

##### ■ ZINC, special high grade (5 per tonne)

Closes	964.55-65	968.55
Previous	958.55	960-57
High/Low	960/955	960/958
AM Official	953.35	961.42
Kerb close		967.8
Open Int.	44,678	
Total daily turnover	10,717	

##### ■ TIN (5 per tonne)

Closes	6105.15	6175-80
Previous	6120.25	6185-90
High/Low	6145/605	620/615
AM Official	6120.25	6175-80
Kerb close		6280/620
Open Int.	81,003	
Total daily turnover	14,979	

##### ■ COPPER, grade A (5 per tonne)

Closes	2745.50	2881-82
Previous	2700-20	2878-79
High/Low	2738/2735	2855/2851
AM Official	2738-40	2878-80
Kerb close		2880/80
Open Int.	95,330	
Total daily turnover	12,893	

##### ■ COPPER, grade B (5 per tonne)

Closes	2745.50	2881-82
Previous	2700-20	2878-79
High/Low	2738/2735	2855/2851
AM Official	2738-40	2878-80
Kerb close		2880/80
Open Int.	95,330	
Total daily turnover	12,893	

##### ■ HIGH GRADE COPPER (COMEX)

Closes	848.50	850.50
Previous	852.50	850.50
High/Low	850/848	850/848
AM Official	852.50-55	850.50-55
Kerb close		850-55
Open Int.	81,003	
Total daily turnover	14,979	

##### ■ PRECIOUS METALS

###### ■ LONDON BULLION MARKET

Prices supplied by N M Rothschild

###### Gold/Troy oz

Closes	582.10-12	582.40	
Opening	585.50-53	585.60	
Morning Fix	583.50	583.50	
Afternoon Fix	587.75	242.983	
Day's High	590.20	243.980	
Day's Low	582.50-53	582.50	
Previous close	582.50-53	582.50	
Gold/Ldn Mean Gold Lending Rate (US \$)	3.05	3.73	
1 month	3.93	12 months	3.75
2 months	5.65		
Silver Fix	540.45	554.85	
Spot	544.75	540.25	
3 months	547.55	547.55	
6 months	567.15	567.15	
1 year	567.65	567.65	
Gold/Coin	5.18	5.24	
Krueger	385.50	385.50	
Maple Leaf	392.50-53	392.50-53	
New Sovereign	582-51	58-58	

###### £ equiv \$/troy oz

###### Open

###### Close

###### High/Low

###### AM Official

###### Kerb close

###### Open Int.

###### Total daily turnover

###### Previous close

###### Gold/Ldn Mean Gold Lending Rate (US \$)

###### 1 month

###### 2 months

###### 3 months

###### 6 months

###### 1 year

###### Gold/Coin

###### Krueger

###### Maple Leaf

###### New Sovereign

###### 58-51

###### 58-58

### Precious Metals continued

#### ■ GOLD COMEX (100 Troy oz.; \$/troy oz.)

##### Sett Day's Open

##### price change High Low Vol Int

Oct 21	-1.75	361.9	361.6	28	244
Dec 21	-1.75	362.5	362.2	10,510	88,187
Jan 21	-2.25	363.0	362.7	12,400	2,024
Feb 21	-1.75	363.5	363.2	12,400	2,024
Mar 21	-2.25	364.0	363.7	12,400	2,024
Apr 21	-2.25	364.5	364.2	12,400	2,024
May 21	-2.25	365.0	364.7	12,400	2,024
Jun 21	-2.25	365.5	365.2	12,400	2,024
Jul 21	-2.25	366.0	365.7	12,400	2,024
Aug 21	-2.25	366.5	366.2	12,400	2,024
Sep 21	-2.25	367.0	366.7	12,400	2,024
Oct 21	-2.25	367.5	367.2	12,400	

## INTERNATIONAL CAPITAL MARKETS

# Treasuries fluctuate in narrow range

By Lisa Bransten in New York  
and Corinne Middelmann  
in London

US Treasury prices swung through positive and negative territory within a narrow range yesterday morning as traders reacted to data and watched the ongoing political battle over the US budget.

Near midday, the benchmark 30-year Treasury was 5% higher at 107½ to yield 6.302 per cent and the two-year note was unchanged at 104%, yielding 5.882 per cent.

Bonds came off lows made in overnight trading in Europe and Asia after housing data came in weaker than expected. The Commerce Department said housing starts slipped 0.1 per cent to 1.4m in September.

But at mid-morning, the market was shaken by a large jump in the prices paid com-

ponent of the Federal Reserve Bank of Philadelphia's business outlook survey. Although the overall index of business activity slipped to 25.5 per cent in October from 26.4 per cent in September, the prices paid sub-index jumped to 30 per cent from 13.6 per cent.

Mr Richard Gilhooly of Paribas Capital Markets in New York said bonds regained their footing as traders concluded that the numbers were not as bad as the prices paid component implied. "It was actually fairly sanguine for bonds," he said.

The battle between President Clinton and Republican leaders of Congress continued to rattle the market. Bonds dipped slightly after President Clinton said he would veto the Republicans' Medicare reform plan because it would cut the programme too much.

## GOVERNMENT BONDS

"The market took it in its stride because it's not likely to breach its 4 per cent to 6 per cent target growth range" for 1995, said Mr Huw Roberts of NatWest Markets.

However, evidence of strong bank lending and weak monetary capital formation should be taken as a "health warning," he said, indicating that monetary growth in 1996 could be robust.

**Bonds recovered in the afternoon, buoyed by US Treasuries and a 10 basis point cut in the Dutch central bank's special advances rate to 3.70 per cent annualised rate in September, up from 0.3 per cent in August and exceeding forecasts of 0.9 per cent.**

**■ German bonds ended the day slightly higher, recouping losses caused by stronger than expected money supply data. M3 grew at a provisional 1.5 per cent annualised rate in September, up from 0.3 per cent in August and exceeding forecasts of 0.9 per cent.**

**■ Italian bonds closed lower after a nervous session dominated once again by politics. As expected, justice minister Mr Filippo Manzolo lost a vote of no-confidence in the senate and appealed to the constitutional court against the motion.**

This has left the market sit-

ting under a cloud of uncertainty, with dealers fearing that prolonged political wrangling could delay the passage of the new budget law and put renewed pressure on the lira. The December BTP future on Liffe ended down 10 at 101.98.

## NEW INTERNATIONAL BOND ISSUES

BORROWER	Amount m.	Coupon %	Price	Maturity	Fee %	Spread bp	Book runner
US DOLLARS							
Socete Generale	200	8.75	99.405	Nov 2005	0.45	-	-
Scotiabank	150	(b)	99.615	Nov 2005	0.45	-	-
Banco Boavista	55	10.25	99.875	Oct 1998	0.875	+60 (WV 1%)	ABN-Amro Hoare Govett
Santander	750	(c)	100.0	Dec 2000	0.75	-	Salomon Brothers
Bank of America	125	(d)	100.0	Oct 2007	0.75	-	Deutsche Bank
MENR Master Credit Card	652.5	(e)	101.0	Mar 2003	-	-	Goldman Sachs Inc.
							Merrill Lynch
D-MARKS							
DSL Finance	250	5.375	98.658	Dec 1999	0.225R	-	Bde Zoete Wedd
Brazil Sovereign Credit	100	10.0	100.05	Jan 2001	0.375R	+60 (G 11%)	SBG Warburg
YEN							
Argentina Global Finance	10bn	1.12	100.1875	Nov 1998	0.1875	-	Nomura Int'l
Kyushu Electric Power Co.	350	4.25	103.375	Nov 2002	-	-	SSC Wartburg
GREEK DRACHMAS							
Greece	95bn	11.0	100.30	Nov 2002	0.30	-	Mitsubishi Fin. Int'l
IRISH PUNTS							
Fiat National Bldg Soc	75	(e)	99.90R	Nov 2000	0.22R	-	ABN Amro Hoare Govett
LUXEMBOURG FRANCS							
LB Rheindorf Platz Ltd	2,000	6.125	102.375	Dec 2000	1.75	-	Kredietbank
ITALIAN LIRE							
European Investment Bank	3,000	10.25	100.09	Oct 2000	1.75	-	IMF Ldc J.P. Morgan

Final terms, non-callable unless stated. Yield shown is relevant government bond as launch selected by lead manager. +Updated +Fees for 1995. \*Actual coupon. R fixed reoffer rate. \*\*Actual coupon as at reoffer date. Tranche 1 of a \$50m issue. Tranche 2 of a \$50m issue. Pay 5th LIBOR +0.50%. Tranche 1 of a \$1bn asset-backed 3-tranche issue. To be priced, pay 3-month Dicor +12.5bp. f Fungible w/ LSCM. issue launched 12/95. g) Tranche 2 of a \$1bn asset-backed 3-tranche issue. Pay 3rd LIBOR +7.50%. Tranche 1 of a \$1bn asset-backed 3-tranche issue. Pay 3rd LIBOR +7.50%

Syndicate managers say a decline in the credit quality of Japanese banks is one reason for the increase in swap rates between the yen and other currencies.

Issuers can obtain funds at Libor then swap into a yen at Libor less about 15 basis points by about 5 basis points in the last three months.

**■ UK government bonds had a quiet session, tracking German bunds and US Treasuries higher and supported by lower than expected September M4 money supply data. The December long gilt future on Liffe ended at 105½, up 5 points.**

**■ Italian bonds closed lower after a nervous session dominated once again by politics. As expected, justice minister Mr Filippo Manzolo lost a vote of no-confidence in the senate and appealed to the constitutional court against the motion.**

This has left the market sit-

ting under a cloud of uncertainty, with dealers fearing that prolonged political wrangling could delay the passage of the new budget law and put renewed pressure on the lira. The December BTP future on Liffe ended down 10 at 101.98.

## Russian bank opens subsidiary in Geneva

By Frances Williams in Geneva

United Export Import Bank (Unexim) of Moscow, which claims to be among Russia's five biggest banks, has launched itself on the Geneva banking scene armed with a full banking licence from the Swiss authorities and, as chairman of the venture, a former Swiss central bank president, Mr Pierre Langueutin.

Banque Unexim (Suisse), a wholly-owned subsidiary of its Moscow parent, will focus primarily on commercial services for trading companies and raw materials suppliers, including existing clients of Unexim. The Russian bank, established only in 1993, has share capital of \$250m and total assets of over \$2.5bn.

Unexim is only the second privately-owned Russian bank to gain a foreign banking licence, the first being Stollchay Bank in Amsterdam. Bank regulators in the UK and the US have yet to allow any Russian banks to establish branches or subsidiaries in London or New York.

Mr Langueutin said he had accepted the chairmanship of Banque Unexim (Suisse) only after a scrupulous and detailed investigation of the Russian application by the Federal Banking Commission, the Swiss regulatory authority, which led to the granting of a banking licence last May.

Mr Vladimir Potanin, chairman of Unexim in Moscow and vice-chairman of the Swiss subsidiary, said Geneva had been chosen for the bank's first foreign foray to take advantage of the city's banking experience and infrastructure.

Ireland's First National Building Society issued the first punt-denominated floating-rate note, raising £1.5m through an issue placed by ABN-Amro Hoare Govett.

The Geneva bank has 15 employees - none of them Russian - and paid-in share capital of \$150m, which it plans to double early next year.

Last year, a severe financial and economic crisis in Turkey caused international lending to Turkey to dry up. However, signs of a recovery earlier this year have enabled Turkish borrowers to return to the international loans market.

The Geneva bank has 15 employees - none of them Russian - and paid-in share capital of \$150m, which it plans to double early next year.

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## MARKETS REPORT

**D-Mark lifted by strong German monetary growth**

By Graham Bowley

The D-Mark advanced on the foreign exchanges yesterday after signs of stronger growth in German money supply increased scepticism about future cuts in German interest rates.

It gained ground against the dollar and against most other European currencies as the Bundesbank's decision to leave interest rates unchanged at its council meeting reinforced the view that German rates could be held for some time yet.

The Swiss franc was among those hardest hit by the D-Mark's strength amid some speculation of a move in Swiss interest rates. Against the D-Mark, it finished at DM1.227, compared with DM1.231 at the previous close.

But the D-Mark's rise was most marked against the yen. It rose to new recent highs against the Japanese currency before finishing at Y101.20, from Y101.77. Analysts said traders

could be aiming to push the D-Mark to a target rate of Y103 against the yen.

The only exception to the general picture of D-Mark ascendancy was in Sweden, where the Swedish krona continued to register strong gains. It closed at SKr4.793 from SKr4.816.

Against the dollar, the D-Mark closed at DM1.411, compared with DM1.425 at the previous close.

Sterling fell back against the D-Mark after official figures showed that growth in the UK money supply was slower last month. The M4 measure of

DM2.2223, from DM2.2344, against the D-Mark. But it gained ground against the dollar, closing in London at \$1.5715 from \$1.5697.

The dollar suffered a gradual decline against the D-Mark throughout the European session as Wednesday's gains on the back of the sharp improvement in the trade deficit were unwound.

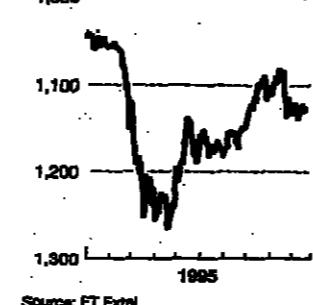
But the trade figures did continue to have an impact on the D-Mark/yen cross-rate. The figures, which were seen as positive for the dollar versus the yen, and the German money supply data, which boosted the D-Mark, combined to push the German currency to new highs against the yen.

Some dealers said that the dollar's current position continued to look fragile. "The markets are not convinced that turnaround in the US trade gap is imminent," said Mr Mackinnon, chief economist at Cibank in London.

Money supply grew by 8.2 per cent in the year to September, compared with 8.5 per cent in August.

The pound finished at

1,000  
Against the D-Mark (Lire per DM)



Source: FT Extra

month, compared with 0.3 per cent in August - provided the strongest downward pressure on the dollar.

Against the yen, the dollar lost some ground, finishing at Y100.65 from Y100.75.

Most European currencies lost ground to the D-Mark. In Italy, political uncertainty continued to hang over the lira after Mr Filippo Cimino, justice minister, lost a vote of no confidence in the Italian senate. The lira finished at L1.128 against the D-Mark, down from L1.127 at the previous European close.

In the UK, trade data for September due today is expected to confirm the recent trend of a widening of the UK visible trade deficit with countries outside the EU. But analysts said that this is unlikely to exert any significant downward pressure on sterling.

The Bank of England provided assistance of \$87m towards clearing a forecast shortage of £90m in its daily money market operations.

The French franc found some support from strong industrial output data before falling back after the German money supply figures and the Bundesbank's decision on interest rates boosted the D-Mark.

Analysts said the franc still looks vulnerable to further weakness. They said there are continuing worries over the

French economy. He was reported as saying that a dollar/yen rate centered around the Y90 level would be good for both the US and Japan.

But the German data - which showed that German M3 money supply grew at an annualised rate of 1.5 per cent last

**POUND SPOT FORWARD AGAINST THE POUND**

Oct 19 Closing mid-point Change on day Bid/offer spread Day's Mid low One month One year Bank of England

	Closing mid-point	Change on day	Bid/offer spread	Day's Mid low	One month	One year	Bank of England
Europe							
Austria (Sch)	15.6380	-0.085	313 -467	15.7231	15.6305	15.6085	2.3
Belgium (BPF)	15.6278	-0.028	313 -305	15.6550	15.6270	15.6428	2.5
Denmark (DKO)	15.6258	-0.016	369	15.6291	15.6225	15.6225	1.1
Finland (FM)	16.6255	-0.027	704	16.6291	16.6211	16.6205	0.1
France (FF)	7.7890	-0.0341	945 -915	7.8271	7.7910	7.7856	0.1
Germany (DM)	2.2223	-0.0121	212 -233	2.2349	2.2197	2.2172	2.8
Greece (GR)	355.722	-0.148	371 -327	367.600	356.884	354.225	2.8
Ireland (I)	0.9784	-0.0003	775 -793	0.9795	0.9778	0.9778	1.0
Luxembourg (L)	45.7378	-0.027	480 -468	45.923	45.502	45.502	1.3
Netherlands (NL)	2.4294	-0.0127	820 -800	2.4307	2.4285	2.4285	2.5
Norway (NOK)	9.7803	-0.005	745 -857	9.7870	9.7795	9.7795	1.5
Portugal (P)	234.232	-1.192	235.905	234.033	234.772	235.922	-3.0
Spain (PT)	121.116	-1.04	224 -193	121.177	121.922	122.516	-3.1
Sweden (SEK)	10.6488	-0.1067	371 -600	10.7479	10.6225	10.6555	-0.2
Switzerland (SF)	1.6112	-0.0034	989 -125	1.6185	1.6075	1.6041	4.7
UK (G)	1.2084	-0.0003	975 -982	1.2165	1.2074	1.2073	1.1
Ecu (SDR)	-	-	-	-	-	-	-

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## **OFFSHORE AND OVERSEAS**

**BERMUDA (SIB RECOGNISED)**



## MARKET REPORT

**Lack of follow-through halts market's advance**By Steve Thompson,  
UK Stock Market Editor

An inevitable flurry of profit-taking took the leading UK equities back from their hard won record levels yesterday.

A broad retreat across the stock market was said to have been partly due to profit-taking but also to the increased nervousness affecting Wall Street and bond markets.

In the background, the recent concerns about currencies put renewed pressure on some of the continental European stock markets. Some international strategists talked of switching out of vulnerable, overbought markets and

into so-called safe haven areas.

At the end of a session featured by disappointingly low turnover, the FT-SE 100 index settled a net 14.4 lower at 3,578.6. There was more comfort for holders of secondary stocks, with the FT-SE Mid 250 index finishing the day only 3.1 off at 3,682.2.

There was also an element of disappointment at the more speculative end of the market with the absence of any of the much rumoured takeover bids expected by many in the financial sector. And dealers began to adopt a cautious stance in equities ahead of the expiry today of October index options.

Traders said that, given a reasonable performance by Wall Street and the bond market, the FT-SE 100 should be in good enough form to enable dealers to pin the expiry around the 3,600 level. Thereafter, the market is expected to make further progress.

Bank shares have been racing ahead, ever since the proposed link-up between Lloyds Bank and TSB at the beginning of last week, while many of the fund management stocks have surged on talk of imminent bids from home and abroad. Insurances are the latest stocks to attract the attention of speculators who see the sector as ripe for consolidation.

The day's economic news from Europe and the US caused only minor ripples across the market. In the UK, the M4 money supply figures were easily absorbed, while news from the US of an increase in the prices paid component of the Philadelphia Fed survey caused few problems in the US bond market.

The FT-SE Mid 250's good showing owed much to some excellent gains in the fund management sector, where Gartmore, in which Banque Indosuez's 75 per cent stake is up for sale, figured prominently. M&G was another stock to attract keen support.

Pearson, the media group which owns the Financial Times, was the

second-best performer in the FT-SE 100, with the market full of stories of break-up valuations, ranging from 830p to 900p a share.

On the downside, Smith & Nephew, the healthcare group, was hit by news that Johnson & Johnson, the US group long seen as a potential bidder for the UK group, had bid \$1.6bn for Cordis, the US medical company, thereby diminishing hopes of a move against S&N.

Turnover reached 689.7m shares, well down from recent levels of activity in the market. Customer business on Wednesday was worth £1.9bn, a disappointment to many who had expected the total to exceed £2bn.

**Two-way pull in telecoms**

Stocks in the telecommunications sector moved in sharply different directions as Vodafone resisted the market weakness and BT slipped back on heavy turnover.

Vodafone was helped by an options trade carried out by SBC Warburg - the issue of 100,000 call warrants on a basket of six European mobile phone groups. Vodafone, Telecom Italian Mobile, Mannesmann, Kinnevik, Ericsson and Nokia. It came on the day when Nokia produced eight-month figures that disappointed some investors. It also follows a savaging of the telecoms sector prompted by recent caution from Motorola, of the US.

Vodafone shares climbed 6 to 299.4p, while BT fell 4% to 387.5p with 17m shares traded.

BT, a liquid stock that always offers an easy route in and out of the market, suffered from the impact of a downgrading by US brokerage Lehman Brothers.

Lehman reduced its view on the stock to neutral from outperform, saying it was expensive compared with other European phone companies.

It said BT's dividend and earnings growth were likely to be less than some European rivals, because of the company's heavy planned expenditure on upgrading local telephone lines, so that they can

accommodate a fully fledged home entertainment service.

**Pearson active**

Media conglomerate Pearson rose 18 to 661p on tabloid press speculation that Cazenove, the company's broker, had produced a circular detailing Pearson's potential break-up value.

Cazenove never comments publicly on market rumours but did assure a company spokesman that there was no such circular. James Capel was also said to have produced a break-up valuation. The agency broker said it had not published anything or spoken about the company yesterday but was preparing a note.

There was also vague talk that Pearson, which owns the Financial Times, might be interested in disposing of its merchant banking arm. Meanwhile, Panmure Gordon said it had done a "sum of parts" exercise which valued the company at 750p a share.

Publisher Reed International gained 11 to 969p as Credit Lyonnais Laing highlighted the stock as one of its key buys in the sector, arguing: "We prefer those stocks exposed to professional markets which will enjoy steeper revenues and stronger growth than the more domestic, more cyclical consumer companies."

**Trafalgar steadies**

Troubled conglomerate Trafalgar House confounded market watchers and reacted favourably to news that 26.1 per cent stake holder Hong Kong Land would not withdraw its support from the group.

The shares initially fell to

19p, after it published a trading statement that warned of increased losses and heavy restructuring provisions. The company further warned that payment of preference dividends is "doubtful".

However, there was a turnaround in sentiment mid-morning as attention shifted to a closer examination of the statement of support from Hong Kong Land. One dealer said: "The statement cleared the air a little and it seemed enough to convince some people the shares are worth a punt. With the way the price has come down there is little downside." With increased buying throughout the afternoon, the shares rallied from the bottom and eventually finished 4% above at 21.1p. Volume at 29m shares was again heavy, though it fell way short of Wednesday's record of 70m.

But analysts remain sceptical about the prospect of a

recovery and one said: "If there is a recovery, it will be a long haul to get any return on this business. I cannot see any quick way out."

Santy crept into the performance of the insurance stocks yesterday as analysts began to look at the extent of cost savings to be gleaned from mergers and acquisitions.

Profit-takers emerged after Credit Lyonnais Laing hit out at the team at SBC Warburg, which had claimed there were similarities to be drawn between the consolidation in the banks and the potential consolidation in the insurers.

All the leading composite insurers came back from earlier highs, although General Accident and Royal Insurance were lower on the day, with SGST advising investors to take profits. GenAcc finished 11 off at 675p and Royal, up 50 over the past fortnight, retreated 10% to 401p.

**Guardian Royal Exchange** bucked the trend. The smallest composite stock, it is seen as the most likely bid target and the shares moved ahead 8 to 249p, the biggest percentage gain in the Footsie.

Fund manager Gartmore rose 11 to 303p as market talk persisted over the potential buyout of Banque Indosuez's 75 per cent stake.

BAT Industries is the favoured candidate and the tobacco and insurance conglomerate's shares relinquished 10% at 537.5p.

**M Mercury Asset Management** gained 9 at 963p in anticipation that it is poised to enter the FT-SE 100 index.

Smith & Nephew receded 5 to 188p on turnover of 7.4m shares, heavy for the healthcare stock. The company has been seen for some time as a potential target for Johnson & Johnson, of the US, but yesterday Johnson launched a £1.6bn bid for Cordis, a medical devices group.

**Gases group BOC** held out against the market weakness as J.P. Morgan issued a positive note following last week's company visit. The house has issued its 1996 year-end share price target to 900p from 845p. BOC closed a penny up at 57.5p.

**Tring International** plummeted 27 to 86p following a profits warning.

Fears of an increasing price war continued to exact toll on food retailers in heavy trading. Iceland Group fell 6 to 166p, making it the day's biggest retreat among FT-SE Mid 250 constituents.

There was heavy trading in several of the other food retailers. Argos Group saw volume of 8.7m as the shares eased a penny to 330p, while Asda Group traded 7.3m and declined 2% to 99.4p.

Volume in Tesco had risen to 6.9m by the close, as the shares relinquished 3% to 307.5p.

**Hotels and pubs group Bass** eased 2 to 675p. There was talk

in the market late in the session suggesting the group was lining up a bid for J.D. Wetherspoon, unchanged at 633p.

**DFS Furniture** held up relatively well, closing 2 off at 343p, after NatWest Securities, the group's broker, recommended the stock. In a note urging investors to "add" to holdings, NatWest said: "Retailers like DFS are a rarity."

Argos advanced 14 to 512p, with James Capel said to have shown a keen interest in the shares. Also in demand was **Storehouse**, where the shares appreciated 6 to 310p. However, profit-taking after a recent run saw Dixons surrender 6% to 322p. Body Shop continued to weaken following Wednesday's lower than expected figures, losing 12 at 183p.

**W.H. Smith** gained 11 at 388p on volume of 1.8m, with James Capel said to have upgraded its recommendation from a "hold" to a "buy" following the group's positive annual meeting earlier this week.

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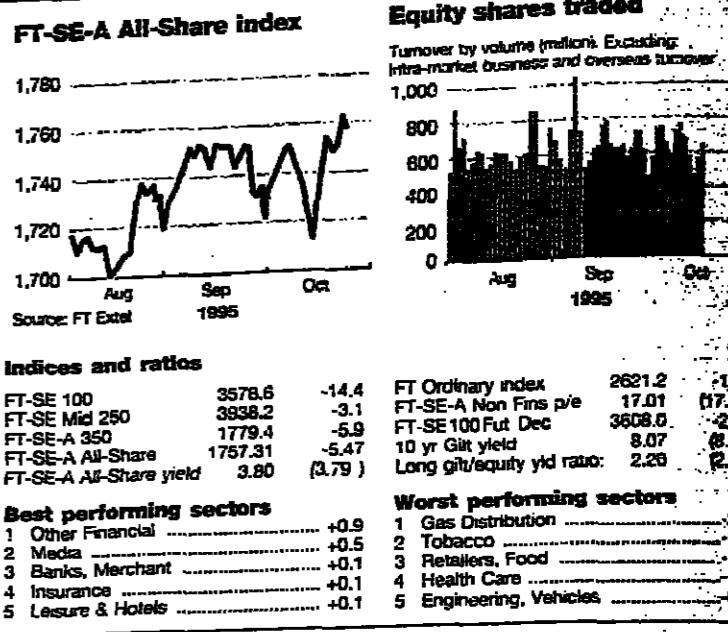
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Indices and ratios

FT-SE 100	3578.6	-14.4	FT Ordinary index	2621.2	-15.3
FT-SE Mid 250	3334.2	-3.1	FT-SE-A Non Fins p/c	17.01	-17.08
FT-SE 100 Fut. Dec	3508.0	-20.0	FT-SE 100 Fut. Dec	3508.0	-20.0
10 yr Gil. yield	8.07	0.00	10 yr Gil. yield	8.07	0.00
Long gilt/equity rat.	2.21	0.00	Long gilt/equity rat.	2.21	0.00

Best performing sectors

1 Other Financial	+0.9
2 Media	+0.5
3 Banks, Merchant	+0.1
4 Insurance	+0.1
5 Leisure & Hotels	+0.1

Worst performing sectors

1 Gas Distribution	-2.2
2 Tobacco	-1.1
3 Relaxed Food	-1.0
4 Health Care	-1.0
5 Engineering, Vehicles	-0.8

FUTURES AND OPTIONS

FT-SE 100 INDEX FUTURES (LIFFE) £25 per full index point					
Open	3622.0	3600.0	20.0	3622.0	3597.0
Dec	3622.0	3600.0	20.0	3622.0	3597.0
Mar	-	-	-	-	0
Jun	3641.5	3620.0	-20.0	-	134
Dec	-	-	-	-	3598

FT-SE MID 250 INDEX F

# **WORLD STOCK MARKETS**

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#### US INDICES

**NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

## **NYSE COMPOSITE PRICES**

4 pm close October 19

1985																														
High	Low	Stock	Mr.	%	W	Y	E	1985	High	Low	Stock	Mr.	%	W	Y	E	1985													
Buy	Sell		Wk	%	Wk	Y	Wk	High	Low	Stock	Buy	Sell	Wk	%	Wk	Y	Wk	High	Low	Stock	Buy	Sell	Wk	%	Wk	Y	Wk	High	Low	Stock
<b>Continued from previous page</b>																														
55% 30% SEC Ctr	1.65	30	19	4518	8557	534	55%	+13	105%	73	Talley Int'l	0.42	4.8	68	102	9	9	9%	51%	100%	100%	100%	51%	51%	51%	51%	51%	51%		
25% 25% Secra Corp	1.44	5.7	16	1027	25%	25	25%	+14	17%	121	Talley Pr	1.00	6.5	8	151%	158	161	161%	-1%	111%	111%	111%	111%	111%	111%	111%	111%	111%	111%	
10% 14% Script	1.00	5.8	10	3203	17%	17	17%	+14	48%	37%	Tamco	1.78	18	20	604	45	45%	45%	-1%	103%	103%	103%	103%	103%	103%	103%	103%	103%	103%	
50% 37% Schmitz	0.26	3.5	13	63	7%	7%	7%	+14	64%	10%	Tantron	0.72	1.3	18	602	58	58	58%	-1%	58%	58%	58%	58%	58%	58%	58%	58%	58%	58%	
54% 35% Schmitt	2.23	27	451	45%	45%	45%	45%	+14	10%	3	TCCInd	0.64	6.6	64	94	94	94	94%	-1%	94%	94%	94%	94%	94%	94%	94%	94%	94%	94%	
62% 50% Schmitt	1.16	21	20	2516	5545	524	54%	+14	24%	20	Tech Corp	1.06	4.4	16	268	24	25%	25%	-1%	24%	24%	24%	24%	24%	24%	24%	24%	24%	24%	
22% 11% Schmid	1.50	23	25	10493	664	64	64	+14	67%	31	Telco	1.00	21	21	415	403	57%	58%	-1%	31%	31%	31%	31%	31%	31%	31%	31%	31%	31%	
34% 11% Schmid	0.16	0.6	5	3381	25%	24%	24%	+14	29%	24	Telco	0.93	3.6	2	1522	254	255	255%	-1%	24%	24%	24%	24%	24%	24%	24%	24%	24%	24%	
25% 11% Schmid	0.06	0.5	14	33729	724	67	67	+14	44%	31	TelcoUSA	1.19	31	14	1280	365	365	365%	-1%	31%	31%	31%	31%	31%	31%	31%	31%	31%	31%	
61% 23% Script	0.40	0.8	10	67	154	161	161	+14	41%	23	Teltron	0.87	2.9	8	1014	304	304	304%	-1%	23%	23%	23%	23%	23%	23%	23%	23%	23%	23%	
20% 12% Script	0.55	1.5	24	400	265	351	351	+14	55%	22	Tempservice	1.20	25	15	161	48	47%	48%	-1%	22%	22%	22%	22%	22%	22%	22%	22%	22%	22%	
11% 11% Script	0.02	0.1	26	262	154	15	15	+14	35%	18	TempEncls	0.60	8.0	28	97	7	7	7%	-1%	18%	18%	18%	18%	18%	18%	18%	18%	18%	18%	
16% 14% Script	0.16	1.5	26	78	104	104	104	+14	7%	7	TempInt'l	0.50	8.0	28	97	7	7	7%	-1%	104%	104%	104%	104%	104%	104%	104%	104%	104%	104%	
48% 14% Script	1.46	9.4	8	15	194	194	194	+14	5%	5	TempInt'l	1.80	18	18	562	58	58	58%	-1%	194%	194%	194%	194%	194%	194%	194%	194%	194%	194%	
48% 23% Strega	0.45	2.5	15	154	151	151	151	+14	50%	5	Texaco	1.38	31	11	1774	442	445	445%	-1%	1774%	1774%	1774%	1774%	1774%	1774%	1774%	1774%	1774%	1774%	
58% 25% Strega	0.60	1.6	25	4565	361	361	361	+14	34%	34	TexacoFls	2.80	7.6	11	121	342	345	345%	-1%	121%	121%	121%	121%	121%	121%	121%	121%	121%	121%	
22% 16% Strega	1.11	42	25	18	121	121	121	+14	37%	34	TexacoFls	1.15	12	2	254	52	52	52%	-1%	12%	12%	12%	12%	12%	12%	12%	12%	12%	12%	
37% 30% Strega	0.92	2.5	87	947	354	341	354	+14	35%	34	TexacoInt'l	0.92	1.0	19	1767	25	25	25%	-1%	1767%	1767%	1767%	1767%	1767%	1767%	1767%	1767%	1767%	1767%	
18% 16% Strega	1.15	6.3	22	338	104	104	104	+14	18%	18	TexacoInt'l	2.20	4.5	15	351	67	68	68%	-1%	351%	351%	351%	351%	351%	351%	351%	351%	351%	351%	
12% 10% Strega	0.84	2.0	11	124	124	124	124	+14	18%	18	TexacoInt'l	0.80	8.0	10	42	504	504	504%	-1%	124%	124%	124%	124%	124%	124%	124%	124%	124%	124%	
38% 20% Strega	0.22	1.0	22	8082	23%	23%	23%	+14	38%	34	TexacoInt'l	0.58	8.0	14	17625	75	71	73%	-1%	17625%	17625%	17625%	17625%	17625%	17625%	17625%	17625%	17625%	17625%	
35% 21% Strega	0.60	2.3	8	114	124	124	124	+14	35%	34	TexacoInt'l	1.08	15	15	18	247	248	248%	-1%	124%	124%	124%	124%	124%	124%	124%	124%	124%	124%	
20% 18% Strega	0.44	1.1	21	14	1929	1929	1929	+14	20%	20	TexacoInt'l	1.10	46.3	30	39	22	22	22%	-1%	1929%	1929%	1929%	1929%	1929%	1929%	1929%	1929%	1929%	1929%	
7% 21% Strega	0.96	3.5	14	136	20	20	20	+14	7%	7	TexacoInt'l	1.58	2.9	13	1689	68	68	68%	-1%	1689%	1689%	1689%	1689%	1689%	1689%	1689%	1689%	1689%	1689%	
57% 22% Strega	0.50	6.2	22	52	59	59	59	+14	5%	5	Thackeray	0.84	31	30	310	45	45	45%	-1%	310%	310%	310%	310%	310%	310%	310%	310%	310%	310%	
15% 12% Strega	0.30	2.3	14	3465	13%	13	13	+14	15%	13	Thal Cap	1.00	124	28	162	15	15	15%	-1%	13%	13%	13%	13%	13%	13%	13%	13%	13%	13%	
36% 16% Strega	0.88	2.5	14	1674	36	35	35	+14	36%	35	ThalFeed	0.07	0.3	33	24	24	24	24%	-1%	24%	24%	24%	24%	24%	24%	24%	24%	24%	24%	
75% 64% Shaffell	0.20	22	45	18	121	121	121	+14	75%	75	ThalFlsh	0.12	0.3	30	83	45	45	45%	-1%	83%	83%	83%	83%	83%	83%	83%	83%	83%	83%	
38% 22% Shaffell	0.84	2.4	17	672	71	70	71	+14	38%	37	ThalFlsh	0.50	18	31	282	274	274	274%	-1%	282%	282%	282%	282%	282%	282%	282%	282%	282%	282%	
12% 9% Shaffell	1.11	8.8	9	118	91	91	91	+14	12%	12	ThalFlsh	0.28	6	22	414	46	46	46%	-1%	46%	46%	46%	46%	46%	46%	46%	46%	46%	46%	
24% 12% Shaffell	0.19	0.5	12	21	21	21	21	+14	24%	23	ThalFlsh	0.35	1.0	19	623	37	37	37%	-1%	623%	623%	623%	623%	623%	623%	623%	623%	623%	623%	
30% 18% Shaffell	0.19	0.5	12	773	23%	23%	23%	+14	30%	29	ThalFlsh	0.24	8	34	1984	20	20	20%	-1%	1984%	1984%	1984%	1984%	1984%	1984%	1984%	1984%	1984%	1984%	
9% 4% Shaffell	0.06	0.8	12	210	19	18	18	+14	9%	9	ThalFlsh	0.10	1.8	10	22	8	8	8%	-1%	210%	210%	210%	210%	210%	210%	210%	210%	210%	210%	
42% 21% Shaffell	0.08	2.6	11	307	104	104	104	+14	42%	41	ThalFlsh	0.20	1.8	10	21	12	12	12%	-1%	104%	104%	104%	104%	104%	104%	104%	104%	104%	104%	
41% 21% Shaffell	0.52	2.5	21	338	117	115	115	+14	41%	40	ThalFlsh	0.26	1.8	10	21	12	12	12%	-1%	117%	117%	117%	117%	117%	117%	117%	117%	117%	117%	
33% 22% Shaffell	1.02	11.8	7	97	91	91	91	+14	33%	32	ThalFlsh	0.12	1.7	18	229	64	64	64%	-1%	229%	229%	229%	229%	229%	229%	229%	229%	229%	229%	
14% 11% Shaffell	0.44	8.5	15	20	20	20	20	+14	14%	14	ThalFlsh	0.72	3.1	19	22	23	23	23%	-1%	20%	20%	20%	20%	20%	20%	20%	20%	20%	20%	
15% 10% Shaffell	0.50	3.0	10	115	174	164	164	+14	15%	14	ThalFlsh	0.69	2.2	12	228	30	30	30%	-1%	174%	174%	174%	174%	174%	174%	174%	174%	174%	174%	
15% 12% Shaffell	1.20	6.3	13	37	19	18	18	+14	15%	14	ThalFlsh	0.72	2.5	8	219	26	26	26%	-1%	18%	18%	18%	18%	18%	18%	18%	18%	18%	18%	
24% 15% Shaffell	0.64	4.2	35	161	154	154	154	+14	24%	23	ThalFlsh	0.10	2.5	7	24	47	47	47%	-1%	154%	154%	154%	154%	154%	154%	154%	154%	154%	154%	
34% 25% Shaffell	0.68	2.0	13	2788	204	204	204	+14	34%	33	ThalFlsh	0.80	4.3	17	315	34	34	34%	-1%	204%	204%	204%	204%	204%	204%	204%	204%	204%	204%	
15% 12% Shaffell	0.62	4.8	17	548	154	154	154	+14	15%	14	ThalFlsh	0.54	3.8	5	201	17	17	17%	-1%	154%	154%	154%	154%	154%	154%	154%	154%	154%	154%	
33% 28% Shaffell	0.65	2.8	22	123	133	133	133	+14	33%	32	ThalFlsh	0.70	3.1	11	8	224	224	224%	-1%	133%	133%	133%	133%	133%	133%	133%	133%	133%	133%	
20% 13% Shaffell	0.68	3.3	20	302	24%	24%	24%	+14	20%	19	ThalFlsh	0.40	6.0	8	242	52	52	52%	-1%	24%	24%	24%	24%	24%	24%	24%	24%	24%	24%	
23% 23% Shaffell	1.33	38	24	24	23	23	23	+14	23%	22	ThalFlsh	0.40	6.0	8	248	39	39	39%	-1%	23%	23%	23%	23%	23%	23%	23%	23%	23%	23%	
15% 11% Shaffell	0.38	3.3	49	943	11%	11%	11%	+14	15%	14	ThalFlsh	0.30	2.5	10	2502	403	403	403%	-1%	11%	11%	11%	11%	11%	11%	11%	11%	11%	11%	
44% 35% Shaffell	1.44	21	16	1480	47%	47%	47%	+14	44%	43	ThalFlsh	4.10	8.1	9	158	167	167	167%	-1%	47%	47%	47%	47%	47%	47%	47%	47%	47%	47%	
35% 25% Shaffell	1.32	32	11	248																										

**NASDAQ NATIONAL MARKET**

*4 pm close October 15*

#### **AMEX COMPOSITE PRICES**

— 1 —

Chorus	11	106	315	51	315	+12
Conan Inc	0.57	47	46	84 <sup>2</sup>	84	84 <sup>2</sup>
CarltonCn	0.23	23	25	31 <sup>2</sup>	31 <sup>2</sup>	31 <sup>2</sup>
Cascade	0.36	10	49	14 <sup>2</sup>	14	14 <sup>2</sup>
Cassay S	0.10	24	211	22 <sup>2</sup>	22 <sup>2</sup>	22 <sup>2</sup>
CCIA	0.70	32	370	32 <sup>2</sup>	22 <sup>2</sup>	22 <sup>2</sup>
Celgene	8	315	9	21 <sup>2</sup>	8 <sup>2</sup>	-2
CEM Cp	16	88	14 <sup>2</sup>	12 <sup>2</sup>	14 <sup>2</sup>	-4
Centocor	7	73038	11 <sup>2</sup>	11	11 <sup>2</sup>	-2
Cetra Rd	1.20	15	108	33 <sup>2</sup>	32 <sup>2</sup>	-2
Cetra Spr	17	222	35 <sup>2</sup>	35 <sup>2</sup>	35 <sup>2</sup>	-4
Cheniere	13	5	56 <sup>2</sup>	54 <sup>2</sup>	61 <sup>2</sup>	-5
Chrysler 1	0.76	10	1185	314 <sup>2</sup>	304 <sup>2</sup>	-2
ClemSt	0.09	454758	24 <sup>2</sup>	20 <sup>2</sup>	24 <sup>2</sup>	-2
CheckDrin	9	2899	15 <sup>2</sup>	21 <sup>2</sup>	12 <sup>2</sup>	-3
Chemlab	18	205	194 <sup>2</sup>	182 <sup>2</sup>	182 <sup>2</sup>	+2
Chempower	22	2100	3 <sup>2</sup>	3 <sup>2</sup>	3 <sup>2</sup>	-2
ChipsetTe	18	1993	11 <sup>2</sup>	11 <sup>2</sup>	11 <sup>2</sup>	-2
Chiron Cp	9	6055	61 <sup>2</sup>	87 <sup>2</sup>	91 <sup>2</sup>	+2
Chin Fin	1.36	15	423	67 <sup>2</sup>	60 <sup>2</sup>	-4
Chivas Cp	0.20	20	104	44 <sup>2</sup>	42 <sup>2</sup>	-2
Circus	51	857	20 <sup>2</sup>	19	19 <sup>2</sup>	-2
Climatize	4227061	46	43 <sup>2</sup>	45 <sup>2</sup>	43 <sup>2</sup>	+2
CIO Tech	41	582	4 <sup>2</sup>	4 <sup>2</sup>	4 <sup>2</sup>	-2
CiscoSys	5050888	777 <sup>2</sup>	74 <sup>2</sup>	77 <sup>2</sup>	74 <sup>2</sup>	+12
Citi Bancp	1.12	15	23	34 <sup>2</sup>	34 <sup>2</sup>	-4
Citrus Hts	53	141	35 <sup>2</sup>	35 <sup>2</sup>	35 <sup>2</sup>	-2
Ciffs Dr	75	13	14 <sup>2</sup>	14 <sup>2</sup>	14 <sup>2</sup>	-2
ColdSteel	2	546	2 <sup>2</sup>	2 <sup>2</sup>	2 <sup>2</sup>	-2
CoatCoatB	1.00	19	31	34 <sup>2</sup>	33 <sup>2</sup>	-4
Code Easy	35	484	71 <sup>2</sup>	73 <sup>2</sup>	73 <sup>2</sup>	-2
CodeAlarm	4	24	8 <sup>2</sup>	6 <sup>2</sup>	8 <sup>2</sup>	-2
CoastCoast	62	1582	54 <sup>2</sup>	52 <sup>2</sup>	54 <sup>2</sup>	-2
HarleyD	0.76	9	109	28 <sup>2</sup>	27 <sup>2</sup>	28
Harper Gp	0.22	17	175	194 <sup>2</sup>	184 <sup>2</sup>	-4
HartCo	162	6	16 <sup>2</sup>	16	16 <sup>2</sup>	+2
HBO & Co	0.18	58	5176 <sup>2</sup>	693 <sup>2</sup>	67 <sup>2</sup>	-12
Healthcar	23	1433	40 <sup>2</sup>	39 <sup>2</sup>	39 <sup>2</sup>	-2
Healthcare	0.06	17	111	90 <sup>2</sup>	97 <sup>2</sup>	104 <sup>2</sup>
HiltiTech	525	755	10 <sup>2</sup>	10 <sup>2</sup>	10 <sup>2</sup>	-2
HiliteTech	29	253	13 <sup>2</sup>	72 <sup>2</sup>	12 <sup>2</sup>	-2
Hochinger	0.16	6	1527	4 <sup>2</sup>	4 <sup>2</sup>	+2
Holdaq	7	74	85 <sup>2</sup>	92 <sup>2</sup>	92 <sup>2</sup>	-2
HoltekTroy	11	13	19 <sup>2</sup>	18 <sup>2</sup>	19 <sup>2</sup>	-2
Hoffit	0.80	8	593	3 <sup>2</sup>	5 <sup>2</sup>	3
Hogen Sys	0.15	15	91	94 <sup>2</sup>	83 <sup>2</sup>	-2
Hologic	84	572	26 <sup>2</sup>	25 <sup>2</sup>	26 <sup>2</sup>	-4
Home Bank	0.84	11	204	24 <sup>2</sup>	24 <sup>2</sup>	-4
Hon Inds	0.48	18	518	28 <sup>2</sup>	27 <sup>2</sup>	-2
Hornbeck	29	687	15 <sup>2</sup>	15 <sup>2</sup>	15 <sup>2</sup>	-2
HorseshoeXt	0.44	16	4	5 <sup>2</sup>	5 <sup>2</sup>	-4
Hunt Jp	0.20	37	1955	15 <sup>2</sup>	13 <sup>2</sup>	-2
Huntingt	0.80	14	3561	23 <sup>2</sup>	23 <sup>2</sup>	-2
Huron Co	0.08	43	72	7 <sup>2</sup>	6 <sup>2</sup>	-4
HutchTech	21	2388	66 <sup>2</sup>	61 <sup>2</sup>	64 <sup>2</sup>	+12
Hycor Bio	15	28	4 <sup>2</sup>	4 <sup>2</sup>	4 <sup>2</sup>	-2
Hyl	21	1186	13 <sup>2</sup>	12 <sup>2</sup>	13 <sup>2</sup>	-2
Octal Cos	2413787	31 <sup>2</sup>	28 <sup>2</sup>	30 <sup>2</sup>	-2	
Odeistics A	10	1122	9 <sup>2</sup>	8 <sup>2</sup>	8 <sup>2</sup>	-2
Oefisfrig	13	30	13	12 <sup>2</sup>	12 <sup>2</sup>	-2
Ogletroy N	1.20	6	2100	34 <sup>2</sup>	34 <sup>2</sup>	-2
OicCo	1.52	15	249 <sup>2</sup>	37 <sup>2</sup>	38 <sup>2</sup>	+2
Old Kent	1.24	12	126	39 <sup>2</sup>	39 <sup>2</sup>	-2
Old NatlB	0.92	15	23	34033 <sup>2</sup>	33 <sup>2</sup>	-2
Onbasecorp	1.12	51	534	31 <sup>2</sup>	31 <sup>2</sup>	-4
One Price	34	1077	4 <sup>2</sup>	4 <sup>2</sup>	4 <sup>2</sup>	+2
Oracle	4555643	44 <sup>2</sup>	42 <sup>2</sup>	44 <sup>2</sup>	+12	
One Source	65	2571	15 <sup>2</sup>	14 <sup>2</sup>	15 <sup>2</sup>	-2
Orbitaltech	0.98	12	20	13 <sup>2</sup>	13 <sup>2</sup>	-2
OrbitairSpp	14	415	15 <sup>2</sup>	14 <sup>2</sup>	15	+2
Oregonitil	0.31142	386	10 <sup>2</sup>	9 <sup>2</sup>	10 <sup>2</sup>	-2
Orbitel	10	1250	11 <sup>2</sup>	10 <sup>2</sup>	10 <sup>2</sup>	-2
Orsat	8	117	2 <sup>2</sup>	2 <sup>2</sup>	2 <sup>2</sup>	-2
OsobaA	0.28	23	591	14 <sup>2</sup>	11 <sup>2</sup>	-2
Osmosis T	0.50	12	81	14 <sup>2</sup>	14 <sup>2</sup>	-2
Ostar/Orbit	1.76	15	20	34 <sup>2</sup>	34 <sup>2</sup>	-2
OstrichH	63	3414	71	69 <sup>2</sup>	70 <sup>2</sup>	-2
TopCo Co	0.28	40	717	7	8 <sup>2</sup>	5 <sup>2</sup>
TPT Enter	10	115	3 <sup>2</sup>	3 <sup>2</sup>	3 <sup>2</sup>	-2
TransWld	3	113	2 <sup>2</sup>	2 <sup>2</sup>	2 <sup>2</sup>	-2
Transwest	78	274	6 <sup>2</sup>	6	6 <sup>2</sup>	-2
Trenwick	1.12	12	24	51 <sup>2</sup>	51 <sup>2</sup>	-2
Trimble	2612074	17 <sup>2</sup>	15 <sup>2</sup>	18 <sup>2</sup>	-2	
TrustcomC	1.10	15	37	21 <sup>2</sup>	21 <sup>2</sup>	+2
Tropic Lab	0.20	26	451	21 <sup>2</sup>	9	8 <sup>2</sup>
TysFida	0.08	17	2174	26 <sup>2</sup>	25 <sup>2</sup>	2 <sup>2</sup>
Morton I	14	12	25	24 <sup>2</sup>	24 <sup>2</sup>	-2
N Star Up	63	71	6	5 <sup>2</sup>	5 <sup>2</sup>	-2
NorthWest	1.04	14	2378	48 <sup>2</sup>	46 <sup>2</sup>	48 <sup>2</sup>
NW Air	12	2584	45 <sup>2</sup>	43	44 <sup>2</sup>	-2
Novell	1743554	14 <sup>2</sup>	14 <sup>2</sup>	14 <sup>2</sup>	-2	
Novellus	1710943	85 <sup>2</sup>	82 <sup>2</sup>	85 <sup>2</sup>	+2	
NPC Int	11	23	7	6 <sup>2</sup>	6 <sup>2</sup>	-2
NSC Corp	B	50	21 <sup>2</sup>	2	21 <sup>2</sup>	-2
- O -	0	0	0	0	0	0
Charleys	21	1186	13 <sup>2</sup>	12 <sup>2</sup>	13 <sup>2</sup>	-2
Dental Cos	2413787	31 <sup>2</sup>	28 <sup>2</sup>	30 <sup>2</sup>	-2	
Dentists A	10	1122	9 <sup>2</sup>	8 <sup>2</sup>	8 <sup>2</sup>	-2
Dorfstrig	13	30	13	12 <sup>2</sup>	12 <sup>2</sup>	-2
Ogletroy N	1.20	6	2100	34 <sup>2</sup>	34 <sup>2</sup>	-2
OicCo	1.52	15	249 <sup>2</sup>	37 <sup>2</sup>	38 <sup>2</sup>	+2
Old Univ	2.02	12	816	47 <sup>2</sup>	45 <sup>2</sup>	46 <sup>2</sup>
US Bancp	1.12	1210272	31 <sup>2</sup>	31	31 <sup>2</sup>	+2
US Energy	10	9	41 <sup>2</sup>	41 <sup>2</sup>	41 <sup>2</sup>	-2
US Telx	2.08	46	422	47 <sup>2</sup>	47 <sup>2</sup>	-2
UST Corp x	1.12	29	256	14 <sup>2</sup>	14 <sup>2</sup>	-2
Ush Med	21	205	15 <sup>2</sup>	15 <sup>2</sup>	15 <sup>2</sup>	-2
Ulti Telev	0.90	22	10	88 <sup>2</sup>	87 <sup>2</sup>	87 <sup>2</sup>
Ulife	8	187	3	2 <sup>2</sup>	2 <sup>2</sup>	-2
- V -	0	0	0	0	0	0
Vermont x	0.30	14	49 <sup>2</sup>	52 <sup>2</sup>	25	-2
Vegan Cell	55	691	25 <sup>2</sup>	25 <sup>2</sup>	25 <sup>2</sup>	-2
Ventiflex	45 4580	23 <sup>2</sup>	21 <sup>2</sup>	22 <sup>2</sup>	+2	
Ventivite	55	591	2 <sup>2</sup>	2 <sup>2</sup>	2 <sup>2</sup>	-2

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## AMERICA

**Apple surprise helps weaken tech stocks**

## Wall Street

US shares were mostly flat in early trading yesterday, although the technology sector gave back some of the gains it had made earlier this week, writes Lisa Branster in New York.

The technology-rich Nasdaq composite shed \$0.80 to 1,038.57, to put an end to nearly 27 points higher on Tuesday and Wednesday. The Pacific Stock Exchange technology index gave up 1.1 per cent in early trading.

Leading the decline was Apple Computer, which gave investors a negative surprise late on Wednesday by reporting earnings of 48 cents a share

0.43 at \$87.01, while the American Stock Exchange composite was 2.22 lower at 532.86. Volume on the NYSE came to 23.1m shares.

Nokia, the Finnish cellular telephone and electronics company, plunged 15 per cent or \$10.60 to \$68.37 after reporting earnings growth of 58 per cent for the quarter.

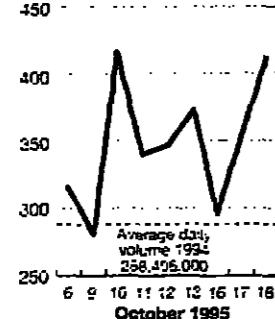
In spite of the strong growth, the company's results were slightly below analysts' forecasts, which surprised investors accustomed to a company which normally beats expectations.

Motorola, Nokia's main competitor, fell \$2.20 to \$85.75, partly because Nokia forecast weakness in its North American mobile telephone market.

Salomon Brothers, the US investment bank, shed \$1.10 to \$38.57 after announcing that Mr Warren Buffett would not convert his preferred stock into ordinary shares. That move was seen as a vote of no confidence in the company; but the shares got some support from the bank's strong earnings performance. Salomon reported earnings per share of \$2.10, more than double the mean forecast of 79 cents.

Cordis surged 25 per cent or \$21.10 to \$107.10 after Johnson & Johnson launched a hostile bid to take over the company. Shares in Johnson & Johnson added 8.4% at \$5.83 on the news.

**NYSE volume**



for the fourth fiscal quarter, 4 cents a share lower than the mean analyst estimate. In early trading Apple shares were 6 per cent or \$2.10 cheaper at \$85.50.

Microsoft and Intel, the two largest companies on the Nasdaq, also slipped yesterday, giving back some of the strong gains made earlier this week after the software company and the semiconductor manufacturer reported stronger than expected earnings. Microsoft was off \$1.10 at \$85.50, and Intel shed \$1 to \$86.50.

Meanwhile, the Dow Jones Industrial Average improved 1.81 to 4,778.33 on the heels of modest gains in the bond market. The more broadly based Standard & Poor's 500 was off

**Mexico in early gain**

Mexico City opened higher in this trade on speculative buying ahead of third-quarter earnings and on optimism that the peso's recent weakness was over. The IPC index was up 18.57 at 2,351.01 by noon. Volume was low at 3m shares.

Traders said that investors were encouraged by the peso's gains on Wednesday following a rise in domestic interest rates. Early gainers included Cydasa, the paper and petrochemicals group, which appreciated by 3.1 per cent, and G. Mexico, the mining company, 1.6 per cent ahead.

**S African golds weak again**

Industrial shares ended their bull run in a volatile day's trading, while gold stocks had to contend with a bullion price which hit a six-week low.

The overall index fell 26.8 to 5,852.1, the industrials index dipped 5.5 to 7,511.5 and the golds index was 22.9 weaker at a five-month low of 1,360.1.

Individual moves included Impala, which dropped R3.50

to R78.50, De Beers, down 90 cents at R103.75, Anglo, off R5 at R217 in trading worth more than R50m, and Richemont, R1.35 cheaper at R50.75.

In the golds sector, Vaal Reefs declined R2.50 to R218, Dries 50 cents to R44.25 and Freegold R1 to R27.

Elsewhere, Sasol slipped 75 cents to R31.50 and Remibrands 75 cents to R32.75.

**FT/S&P ACTUARIES WORLD INDICES**

The FT/S&P Actuaries World Indices are owned by The Financial Times Ltd, Goldman, Sachs & Co. and Standard & Poor's. The Indices are compiled by The Financial Times and Goldman, Sachs & Co. in conjunction with the Institute of Actuaries and the Faculty of Actuaries. NatWest Securities Ltd was a co-founder of the Indices.

NATIONAL AND REGIONAL MARKETS	WEDNESDAY OCTOBER 18 1995				TUESDAY OCTOBER 17 1995				DOLLAR INDEX						
	US Index	Days Change %	Pound Sterling Index	Yen Index	Local Currency Index	Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	52 week High	52 week Low	Year ago (approx)	
Australia (22)	184.25	-0.3	174.04	117.34	183.36	162.42	0.1	4.00	184.74	173.20	181.01	157.95	188.43		
Austria (27)	189.05	0.8	185.97	107.88	183.10	150.54	1.1	1.34	188.11	182.82	182.74	199.28	167.48	187.30	
Belgium (35)	191.12	-0.8	180.82	121.71	141.44	138.05	-0.2	0.78	192.35	181.20	122.03	141.82	192.82	154.78	173.00
Brazil (28)	174.80	-0.7	164.88	109.08	103.72	138.43	-0.7	2.68	168.22	162.88	182.74	181.20	168.82	121.81	184.58
Canada (30)	218.84	-0.7	184.94	178.08	173.72	149.88	-0.7	1.53	202.58	211.86	206.50	179.47	202.38	205.89	201.51
Denmark (33)	218.84	-0.4	198.22	179.49	202.58	181.86	0.1	0.53	208.22	202.90	202.99	205.99	208.03	195.95	201.51
Finland (25)	250.72	0.7	238.80	156.97	165.55	225.68	0.8	1.42	246.93	234.94	157.91	183.35	242.25	276.11	195.86
France (100)	168.68	-0.8	159.82	107.42	124.83	132.02	-0.5	3.32	170.24	160.33	107.97	123.36	182.65	191.17	170.98
Germany (59)	159.89	-0.8	151.82	101.82	118.32	118.32	-0.1	2.03	151.20	160.88	102.03	118.44	118.46	167.74	135.36
Hong Kong (65)	300.00	-0.8	308.00	240.70	287.00	285.00	-0.8	3.79	308.00	240.70	287.00	285.00	308.00	277.40	302.31
Ireland (71)	247.21	-0.2	226.50	157.44	122.95	172.04	-0.1	0.41	247.21	226.50	157.44	122.95	247.21	217.19	247.21
Italy (59)	72.14	1.8	68.14	45.84	53.90	85.41	2.0	1.78	70.86	68.78	44.97	62.21	74.86	55.45	80.00
Japan (43)	143.05	-0.8	135.12	81.10	105.87	91.10	-0.5	0.83	144.27	135.91	91.52	106.27	144.27	91.52	135.92
Malaysia (108)	465.20	0.4	459.70	296.46	344.51	452.74	0.5	1.81	467.71	456.93	294.17	341.57	460.58	581.95	396.16
Mexico (18)	1,000.65	1.1	945.17	637.27	740.54	730.70	0.5	1.81	900.20	923.83	729.37	730.70	923.83	847.81	228.39
Netherlands (15)	255.19	-0.7	241.00	162.52	188.66	165.68	0.1	3.55	256.11	241.26	162.47	188.54	263.99	207.80	218.82
New Zealand (14)	240.97	2.6	277.43	52.20	60.85	66.17	2.7	4.31	278.33	75.23	50.65	64.43	285.49	68.56	73.44
Norway (56)	340.59	-0.7	327.00	170.00	170.00	170.00	-0.1	0.20	327.00	170.00	170.00	170.00	327.00	170.00	170.00
Singapore (44)	369.13	0.0	346.87	235.08	273.19	242.45	0.1	1.66	380.02	347.63	234.10	271.72	242.33	414.62	312.94
South Africa (45)	386.62	1.5	348.18	234.76	272.80	264.20	1.4	3.96	382.88	342.22	234.26	267.59	280.07	366.82	281.06
Spain (38)	148.93	0.2	140.68	94.95	110.22	138.94	0.6	4.07	149.59	139.98	94.26	103.45	128.02	180.51	124.10
Sweden (48)	316.82	1.7	299.25	201.77	234.47	221.26	0.8	1.98	311.44	203.39	187.58	222.41	315.67	320.43	228.58
Switzerland (41)	221.90	0.0	209.58	141.32	164.22	159.03	0.7	1.57	221.85	208.99	140.74	163.41	157.91	221.80	158.38
Thailand (45)	165.36	-1.1	156.19	105.31	122.38	161.08	-1.1	2.53	167.11	157.50	105.07	121.15	162.87	171.15	167.55
United Kingdom (207)	227.31	0.5	214.71	144.77	168.23	214.71	0.3	3.98	228.22	213.10	143.51	166.65	227.31	187.07	206.67
USA (503)	240.71	0.1	227.31	153.30	178.14	240.71	0.1	2.45	240.37	226.43	152.49	177.05	240.37	240.71	182.33
Americas (549)	219.70	0.1	207.52	139.82	162.59	184.34	0.1	2.44	216.44	206.72	139.21	161.54	184.13	173.00	219.70
Europe (740)	194.77	-0.1	185.97	124.04	144.14	164.73	0.5	3.06	194.50	183.22	123.39	143.26	184.5		